

# Emergency Plan of Action Final Report

## Cameroon: Population Movement

<b>DREF operation</b>	<b>Operation n° MDRCM026</b>
<b>Date of Issue: 18 September 2019</b>	<b>Glide number: OT-2018-000155-CMR</b>
<b>Date of disaster: 15 September 2018</b>	
<b>Operation start date: 01 October 2018</b>	<b>Operation end date: 01 February 2019</b>
<b>Host National Society: Cameroon red Cross</b>	<b>Operation budget: CHF 140,914</b>
<b>Number of people affected: 160,000</b>	<b>Number of people assisted: 3,598</b>
<b>N° of National Societies involved in the operation: 3, including Cameroon Red Cross (Host National Society-HNS), French Red Cross (Partner National Society-PNS), and Luxembourg Red Cross (Partner National Society PNS)</b>	
<b>N° of other partner organizations involved in the operation: IFRC, ICRC, UNOCHA, UNHCR, WFP, Government</b>	

*The major donors and partners of the Disaster Relief Emergency Fund (DREF) include the Red Cross Societies and governments of Belgium, Britain, Canada, Denmark, German, Ireland, Italy, Japan, Luxembourg, New Zealand, Norway, Republic of Korea, Spain, Sweden and Switzerland, as well as DG ECHO and Blizzard Entertainment, Mondelez International Foundation, and Fortive Corporation and other corporate and private donors. To note, the Canadian Government replenished the DREF for this operation. The IFRC, on behalf of the Cameroon Red Cross Society (CRCS), would like to extend gratitude to all donors for their generous contributions.*

## A. SITUATION ANALYSIS

### Description of the disaster

The sociopolitical crisis in the North West and South West regions of Cameroon has been going on since 2016, but its effects were contained in these two regions until early 2018. By September 2018, population movement was recorded from the North West (NW) and South West (SW) regions of Cameroon, following a threat circulated by armed groups operating in these regions on their intention to block any entry or exit into or from the said regions, in a bid to thwart any campaign plans for the October 2018 presidential elections.

The elections took place amid sporadic attacks from armed groups. Such attacks have claimed the lives of many since October 2018. Some IDPs, mostly from SW region who were in Mounjo division (Littoral region) have begun returning to their original region, but the generalized fear is preventing many from attempting a return at this time.



Hygiene promotion session in Dschang, Menoua division, West region. / Photo by Cameroon Red Cross

## Summary of response

### Overview of Host National Society

In response to this huge population movement, a three (3) months [DREF operation](#) was launched on 01 October 2018 to conduct an in-depth multisector assessment of IDP needs, preposition first aid material in preparation of potential electoral violence, as well as provide emergency WASH assistance to 3,598 people (917 IDP families) settled in the West Region through the provision of water purification tablets, sanitation and hygiene promotion. On 20 December 2019, an [Operation Update](#) was published, revealing the results of the in-depth assessment and materializing NS request for a one-month no cost extension to complete implementation of activities. As regards the assessment results, it was found out that 49,327 people had been internally displaced from North-West and South-West regions into West and Littoral regions. Given that this was too big of a caseload to be taken up through the DREF, an [Emergency Appeal](#) was launched in May 2019 to address the humanitarian crisis ensuing from this situation in Cameroon.

Under this DREF operation, the Cameroon RC was able to conduct activities in West and Littoral regions as planned. The following activities were implemented:

- A detailed needs assessment;
- Training of 116 CRC staff and volunteers on health-related issues, hygiene promotion and household items (NFIs) distribution techniques in Menoua and Bamoutos divisions. The trainees included 92 CRC volunteers, 8 supervisors and 16 CRC staff members. The trained volunteers were able to reach targeted 3,598 people with hygiene promotion, including distribution of soap;
- Distribution of first aid kits, first aid materials and protective equipment to ensure 100 volunteers were ready to provide first aid services to people affected by violence relating to the presidential elections of 7 October 2018;
- Distribution of household items to 3,598 affected people (IDPs in Menoua and Bamoutos divisions of West region);
- Training of 100 volunteers (92 volunteers as team member and 8 supervisors) and demonstrations sessions on the use of aqua tabs to affected communities. This was followed by distributions of 10,794 water purification tablets the targeted 917 households.

### Overview of Red Cross Red Crescent Movement in country

IFRC Country Cluster Office for Central Africa based in Yaoundé, Cameroon, supported the CRC in developing this emergency plan of action, as well as the deployment of an RDRT member from Rwanda Red Cross who assisted the host National Society in this operation. Moreover, IFRC coordinated with other Movement partners present in Cameroon, including ICRC, French Red Cross, Luxembourg Red Cross and CRC, to organize the detailed needs assessment which took place from 23 October to 04 November 2018. The report of the assessment was finalized and informed the [Emergency Appeal](#) operational strategies.

The French Red Cross provided a financial contribution which enabled the NS to procure and distribute household items including mats and buckets amongst others, for 328 households in Galim and Batcham, in the West region. Luxembourg Red Cross provided household items (blankets, mattress, kitchen set and mosquito nets) for targeted 917 households and supported the distribution to IDPs in Menoua and Bamoutos divisions.

The ICRC, Luxembourg Red Cross and IFRC provided financial support for the detailed needs assessment. Following this assessment, the Movement partners in Cameroon all agreed that a One International Appeal was the best way forward, to cover the needs of IDPs identified in the six divisions visited during the assessment.

Movement coordination meetings are normally held on a monthly basis in Cameroon, but because of this operation, Movement partners gathered more frequently within the same month. At least five meetings took place in October to prepare for the detailed needs assessment. At the end of the assessment, three meetings were held in between the monthly meetings to decide on what to do with the findings of the assessment and the decision to launch a joint Emergency Appeal was made.

### Overview of non-RCRC actors in country

Government authorities launched a nation-wide fundraising campaign to assist affected people in SW and NW regions. Several distributions of food and NFI have been made so far with the funds accruing from that campaign. Government has also held several coordination meetings with humanitarian actors, including Cameroon Red Cross and IFRC in Cameroon, as well as inter-ministerial meetings to discuss the best option to tackle the crisis in NW and SW regions.

In September 2018, OCHA conducted a multi-sector rapid assessment in West and Littoral regions of Cameroon and concluded that approximately 85,596 IDPs are in the same 6 divisions covered by the Movement during the detailed needs assessment. The OCHA assessment revealed that there were needs in the areas of Shelter, WASH, Health, Education, Livelihoods and Protection, and that detailed needs assessment was required to plan an effective response.

WFP provided food items that were distributed by Cameroon Red Cross to approximately 7,000 IDPs. On their part, UNHCR is implementing activities in NW and SW regions where they have already distributed 4,000 shelter kits for 20,000 people, and 6,000 core relief items for 30,000 people.

## Needs analysis and scenario planning

### Needs analysis

The detailed needs assessment conducted from late October to early November 2018 confirmed that there are IDPs from NW and SW regions in West and Littoral regions. The assessment also confirmed that these IDPs have several needs, with the most urgent being in the areas of Shelter, Non-food items (NFI) distribution, Livelihoods, WASH and Protection.

The total number of IDPs in West and Littoral regions is 49,327, and affected divisions include Menoua, Bamboutos, Noun and Mifi (West region), as well as Moungo and Wouri divisions (Littoral region). The following table summarizes the number of IDPs in targeted locations:

Regions	Divisions	Number of IDPs
West	Menoua	6,892
	Mifi	1,266
	Bamboutos	6,736
	Noun	18,744
Littoral	Moungo	5,343
	Wouri	10,346
<b>Total</b>		<b>49,327</b>

The initial plan of action only targeted 3,598 people in Bamboutos and Menoua divisions of West region. The findings of the detailed needs assessment revealed that there is an urgent need to extend the intervention not only to two additional divisions in West region (Mifi and Noun), but also to Littoral region (Moungo and Wouri divisions). The detailed assessment showed that there were at least 49,237 IDPs in the targeted divisions. Thus, the proposed [Emergency Appeal](#) was launched by the Movement partners in Cameroon, targeting the 45,000 people including in the West: 13,465 IDPs and 3,580 host population, in the Littoral: 14,185 IDPs and 3,770 host population and in the Far North: 8,000 IDPs and 2,000 host population with Shelter, NFIs, livelihoods and basic needs, WASH and protection services. To note, the humanitarian situation linked to the IDP crisis in the Far North of Cameroon is also being addressed through this Emergency Appeal.

### Scenario Planning

Please see [Operation update 1](#) for Scenario planning.

### Risk Analysis

In August 2018, there were some cases where armed groups pursued IDPs right into the West region. Although this was a one-time act which has not been repeated, it should be noted that the implementation of the operation in West region will be jeopardised if such attacks occur again. In order to minimise the effects of such attacks CRC briefed their volunteers on security issues and instructed them to stop all activities in the event of anticipated attacks in West or Littoral regions.

## B. OPERATIONAL STRATEGY

### Overall Operational objective

The objective of this operation was to conduct an in-depth multisector assessment of IDP needs, preposition first aid material in preparation of potential electoral violence for the October 2018 presidential election, as well as provide emergency WASH assistance to 3,598 people or 917 IDP families settled in the West Region through the provision of water purification tablets, sanitation and hygiene promotion.

### Proposed strategy

The planned detailed needs assessment was conducted from 23 October to 04 November 2018. A questionnaire was prepared in advance to guide the assessment. CRC used direct observation, key informant interviews, and focus group discussions to collect the maximum amount of data. The assessment was conducted taking into account gender and diversity sensitive needs as focus group discussions were organised separately for women, key informant interviews were organised with people living with disabilities, children and old people to better capture their needs.

In addition to the detailed needs assessment, the below was achieved through this operation:

- Training of 116 CRC staff and volunteers on health-related issues, hygiene promotion and household items (HHIs) distribution techniques in Menoua and Bamoutos divisions. The trainees included 92 CRC volunteers, 8 supervisors and 16 CRC staff members.
- Distribution of household items to 3,598 affected people (IDPs in Menoua and Bamoutos divisions of West region) by the trained volunteers;
- Distribution of first aid kits, first aid materials and protective equipment to ensure 100 volunteers were ready to provide first aid services to people affected by any violence relating to the presidential elections of 7 October 2018;
- Training of 100 volunteers (92 volunteers as team member and 8 supervisors) in demonstrations sessions on the use of aqua tabs to affected communities. This was followed by distributions of 10,794 water purification tablets the targeted 917 households.

The ongoing One International Appeal will ensure integrated programming between sectors and continue activities started off with this DREF operation. Indeed, the plan is to install latrines and water points where they can be accessible to people with disabilities and the elderly. Discussions with affected people during the assessment indicated the need to put in place a sound community engagement and accountability system to ensure that affected people are at a central position in the operation.

## C. DETAILED OPERATIONAL PLAN

	<p><b>Health</b></p> <p>People reached: 3,598</p> <p>Male: 1,727</p> <p>Female: 1,871</p>	
<b>Outcome 1: The immediate risks to the health of affected populations are reduced</b>		
<b>Indicators:</b>	<b>Target</b>	<b>Actual</b>
# of people reached with community-based disease prevention and health promotion programming	3,598	3,598
<b>Output 1.1: The health situation and immediate risks are assessed and mitigated using agreed guidelines</b>		
<b>Indicators:</b>	<b>Target</b>	<b>Actual</b>
# of volunteers and supervisors trained on health-related issues and hygiene promotion	100	116
# of IDPs reached with First Aid activities	3,598	3,598
# of dignity kits procured and distributed	647	647
Number of women of childbearing age reached with dignity kits	647	647

# of volunteers provided with PPE	100	100
<b>Output 1.2: The immediate health risks associated any violence resulting from the forthcoming presidential election are reduced thanks to the repositioning of first aid materials in high-risk areas.</b>		
<b>Indicators:</b>	<b>Target</b>	<b>Actual</b>
# of people reached with prepositioned FA related NFIs	2,000	0
# of volunteers engaged in providing first aid services to people affected by violence related to elections	100	100
# of PPEs provided to volunteers providing FA services	100	0
<p>When planning this operation, no provision was made for the per diem of volunteers who were expected to cover the eve and the presidential election day on 6 and 7 October 2018 in the 4 targeted regions, namely Littoral, North-West, South-West and West regions. The operation team had to readjust budget lines to accommodate that important aspect. Thus, the planned PPE for volunteers providing FA services were cancelled, and the budget line allocated for that activity was reallocated to pay the missing per diem to volunteers.</p> <p>CRC then mobilized 100 volunteers who were available in the field to provide first aid to citizens during the eve and elections day. Those volunteers did not have to administer any first aid service because the elections went on hitch free, with no injured case.</p>		
<b>Narrative description of achievements</b>		
<p>Cameroon Red Cross trained 116 volunteers (100 volunteers and 16 staff members) on health-related issues and hygiene promotion. The RDRT recruited was not bilingual as expected initially, thus Cameroon Red Cross had to hire and train another volunteer who served as a translator for the RDRT member. The RDRT counterpart was able to support for the trainings. The people trained included 8 supervisors, 92 volunteers and 16 CRC staff members in Menoua and Bamoutos divisions.</p>		
<p>The planned 647 dignity kits were purchased and distributed in Menoua and Bamoutos divisions. Other household items (HHI) were provided by Luxemburg Red Cross, including mosquito nets, mats, blankets, buckets and kitchen kits, to complement activities funded by the DREF.</p>		
<p>The personal protection equipment (PPE) were purchased and put at the disposal of targeted branches of Cameroon Red Cross. These items were used during implementation of DREF activities related to the Wash sector. As the election period finally ran smoothly, the PPE purchased for this was pre-positioned at the level of branches.</p>		
<b>Challenges</b>		
<p>The language barrier was one of the challenges during this operation as most of the IDPs could express themselves only in English. But this was mitigated by the involvement of the NS RDRT counterpart who could support in translation and one of the volunteers used was fully bilingual.</p>		
<b>Lessons learnt</b>		
<p>The availability of bilingual human resources on this operation was very critical to ensure effective communication with beneficiaries during project implementation.</p>		



Distribution of NFIs in Menoua division, West region / Photo by Cameroon Red Cross

	<b>Water, sanitation and hygiene</b>	
	<p><b>People reached: 3,598</b>  Male: 1,727  Female: 1,871</p>	
<b>Outcome 2: Immediate reduction in risk of waterborne and water related diseases in targeted communities</b>		
<b>Indicators:</b>	<b>Target</b>	<b>Actual</b>
# households provided with safe water services that meet agreed standards according to specific operational and programmatic context	917	917

<b>Output 2.1: Daily access to safe water which meets Sphere and WHO standards in terms of quantity and quality is provided to target population</b>		
<b>Indicators:</b>	<b>Target</b>	<b>Actual</b>
# of people with access to at least 20 litres of potable water per day	3,598	3,598
# of volunteers trained on safe use of household water treatment techniques (HHWT)	100	116
# of water purification tablets procured and distributed to target IDP households	10,794	10,794
<b>Output 2.2: Hygiene promotion activities which meet Sphere standards in terms of identification and use of hygiene items provided to target population</b>		
<b>Indicators:</b>	<b>Target</b>	<b>Actual</b>
# of people reached with hygiene promotion activities	3,598	3,598
# of IEC materials produced with HP messages	1,000 leaflets and 500 posters	1,000 leaflets and 500 posters
# of hygiene promotion campaigns held throughout duration of the operation	16	16
# of households reached with provision of soap	917	917
<b>Narrative description of achievements</b>		
<p>A total of 8 supervisors, 92 volunteers and 16 CRC staff members were trained by Cameroon RC on water treatment using purification tablets (Aquatabs). After the training, Red Cross volunteers distributed 10,794 aqua tabs to 917 households (438 households in Menoua and 479 in Bamboutos divisions) to cover the need for one month.</p> <p>Some 16 hygiene promotion campaigns were conducted in Menoua and Bamboutos divisions using flyers and posters prepared for the operation, reaching out to 3,598 people. The CRC volunteers also distributed soap to 917 households in Bamboutos and Menoua divisions.</p> <p>The demonstration on the use of aqua tabs was delayed as the trainings took place before the tablets could be made available in the field. Nevertheless, CRC volunteers organized demonstration sessions on the use of Aquatabs during the distribution of NFIs.</p>		
<b>Challenges</b>		
<p>Logistics and protocol constraints affected NS leaders as demonstrations on the use of Aquatabs were done simultaneously with distributions and not during a specific session as originally planned. Whoever was in charge of the delivery of the Aquatabs for the demonstration sessions was also more involved in the protocol preparation. The Aquatabs for the demonstrations arrived on the ground at the time when the other items were to be distributed.</p>		
<b>Lessons learnt</b>		
<p>It is recommended that in future similar operation, logistics and protocol are clear segregation of duties.</p>		

<b>International Disaster Response</b>		
<b>Outcome 1: Effective and coordinated international disaster response is ensured</b>		
<b>Indicators:</b>	<b>Target</b>	<b>Actual</b>
# number of coordination meetings attended by NS	2	3
<b>Output 1.1: Effective response preparedness and NS surge capacity mechanism is maintained</b>		
<b>Indicators:</b>	<b>Target</b>	<b>Actual</b>
# of surge staff deployed to support the NS	1	1
<b>Narrative description of achievements</b>		
<p>The planned RDRT was deployed and supported CRC with the implementation of activities in the field. Three (3) Movement coordination meetings were organised to discuss the operation and follow up on implementation. The operation team also attended several humanitarian coordination meetings held in Yaoundé by the UN to discuss refugees and IDP issues. These meetings allowed all partners to share the same level of information about the situation and to know what each of them is doing on the ground in order to avoid duplication and reinforce synergy.</p>		

<b>Challenges</b>
The major challenge here was the fact that the RDRT member could not speak French. Nevertheless, CRC could identify some bilingual volunteers who assisted with translation.
<b>Lessons learnt</b>
It will be very important to ensure all staff involved especially RDRT are fully bilingual for future operations in this part of the country, as the people to be supported are Anglophones and the language issue came out strongly as one of the determining factors leading to the present crisis.

<b>Influence others as leading strategic partner</b>		
<b>Outcome 1: The IFRC Secretariat, together with National Societies use their unique position to influence decisions at local, national and international levels that affect the most vulnerable</b>		
<b>Indicators:</b>	<b>Target</b>	<b>Actual</b>
# communication products produced	3	1
# of members of governance team trained on communication in times of crisis	20	20
<b>Output 1.1: IFRC and NS are visible, trusted and effective advocates on humanitarian issues</b>		
<b>Indicators:</b>	<b>Target</b>	<b>Actual</b>
# communication products produced	3	1
# of members of governance team trained on communication in times of crisis	20	20
<b>Output 1.2: IFRC produces high-quality research and evaluation that informs advocacy, resource mobilization and programming</b>		
<b>Indicators:</b>	<b>Target</b>	<b>Actual</b>
# of revised EPoA published as a result of the continued assessment of the situation	1	1
# of lessons learnt workshop conducted	1	1
<b>Narrative description of achievements</b>		
<p>IFRC Communications unit developed and published a Newsletter on the activities carried out. In addition, IFRC facilitated the training of Governance members on communications in times of crisis. This activity, which took place in December 2018, was funded both by the DREF and Luxembourg Red Cross.</p> <p>Within the framework of an active Movement coordination in Cameroon, a joint detailed needs assessment was organised in West and Littoral regions of Cameroon from late October to early November 2018. Based on the findings of that assessment, an Emergency Appeal has been prepared to cover the most urgent needs identified.</p> <p>The lessons learned workshop was held in Dschang, the headquarter of the Menoua division, which has a high concentration of displaced persons as part of the operation. For this workshop, the Cameroon RC received technical and financial support from the IFRC through the funds of the DREF and the Luxembourg RC. The workshop was attended by representatives of all stakeholders, namely volunteers and supervisors who participated in the implementation of the operation, the leaders of these two communities, key persons interviewed during the detailed assessment mission and even the internally displaced populations and host populations who benefited from the assistance. The sessions were facilitated by representatives of the Cameroon RC, the IFRC and the Luxembourg RC who participated in the various phases of the implementation of the operation.</p> <p>Security constraints prevented the assessment team from going to North-West and South-West regions. Moreover, the budget for the detailed needs assessment as planned in the DREF was insufficient, and Movement partners, including ICRC, Luxembourg Red Cross and French Red Cross contributed to enable the assessment to take place.</p>		
<b>Challenges</b>		
The major challenge here was that the budget line for the communications training was underestimated. Fortunately, a discussion on this took place within Movement coordination meetings, and Luxembourg Red Cross agreed to cover the gap.		
<b>Lesson learnt</b>		
Budget lines should be more detailed to ensure realistic costing and avoid underestimation.		

## D. THE BUDGET

The overall budget for this operation was CHF 140,914 of which CHF 121,809 (86%) was utilized. A balance of CHF 19,105 will be returned to the DREF pot.

### Explanation of variances

- **Relief items construction and supplies**
  - Water, sanitation and hygiene: this line was overspent by 14.9%. The over expenditure was due to the inflation of prices at the time the purchases were done.
- **Logistics, transport and storage:**
  - **Storage:** No budget was initially planned as Luxemburg RC provided the NFIs. The cost incurred here was for store keeping (warehouse guard).
  - **Transport and vehicle.** This line was overspent by 55%. This was for additional costs for vehicle used for the transportation of items from Yaoundé to the field. Both Red Cross Vehicles and independent transporters were used due to field security reasons. For the same reasons, the transport costs were higher than budgeted for the sub-local to ensure transport of items and NS vehicles involved in mission from Yaoundé to the field to ensure distribution.
- **Personnel**
  - **National society staff:** Mission cost for National society was higher than initially budgeted as there were additional missions non budgeted for finance NS focal point in December 2018 and January 2019.
  - **Other staff benefits:** Not budgeted in initial plan of action. However, visibility material (jackets) were purchased for focal points and RC committees staff involved during the assessment. This cost could not be charged under evaluation line "700" as per standard requirements.
- **General expenditures**
  - **Office costs:** Photocopies on the field during evaluation but account code was not budgeted initially.
  - **Communications:** The operational strategy finally generated more communication expenses as the management and follow-up was done at the majority by a team based in Yaoundé, Bafoussam and Dschang. Also, there were more Data and document transmission via Internet, phones and courier between the different units of IFRC and NS.
  - **Financial charges:** The amount generated by the system related to currencies re-evaluation for the DREF project code in November 2018 is the reason of this balance. The system generated a changes loss of around CHF 5,000 under this project in period 2018/8 and there is no way to previously budgeting re-evaluation. As such, with the normal financial charges concerning bank and cash payment, the total expenses turned out to be higher than budgeted.

## Contact information

### Reference documents



Click here for:

- [Operation Update](#)
- [Emergency Plan of Action \(EPoA\)](#)

**For further information, specifically related to this operation please contact:**

#### **In the Cameroon Red Cross Society**

- Secretary General; Jean Urbain Zoa, e-mail: [jeanurbainzoa@yahoo.com](mailto:jeanurbainzoa@yahoo.com) , phone: +237 242169840
- Operational coordination: Achille Valère Kouandje, Programmes Coordinator, email: [kouach\\_10@yahoo.fr](mailto:kouach_10@yahoo.fr) , phone: +237 675 31 77 35

#### **In the IFRC Africa**

- **IFRC Country Cluster Support Team:** Tiziana Bonzon Quarta, Head of Cluster ai, email: [tiziana.bonzon@ifrc.org](mailto:tiziana.bonzon@ifrc.org), phone: +237 683 71 61 63
- **IFRC Regional Office for Africa:** Adesh Tripathee, Head of Disaster Crisis Prevention, Response and Recovery Department, email: [adesh.tripathee@ifrc.org](mailto:adesh.tripathee@ifrc.org), phone: +254 731 067 489
- **IFRC Regional Office for Africa DM coordinator:** Khaled Masud, Regional Operations Coordinator, email: [khaled.masud@ifrc.org](mailto:khaled.masud@ifrc.org), phone: +254 (0) 780 930278

#### **In IFRC Geneva**

- Nicolas Boyrie, Senior Officer Operations Coordination, Programs, Operations and Global Networks Practice Unit; Email: [nicolas.boyrie@ifrc.org](mailto:nicolas.boyrie@ifrc.org)
- Karla Morizzo, DREF Senior Officer; phone: +41 (0) 22 730 4295; email [karla.morizzo@ifrc.org](mailto:karla.morizzo@ifrc.org)

#### **For IFRC Resource Mobilization and Pledges support:**

- IFRC Regional Office for Africa, Franciscah Cherotich-Lilech, Senior PRD Officer, Partnership and Resource Development, email: [franciscah.kilel@ifrc.org](mailto:franciscah.kilel@ifrc.org),

#### **For In-Kind donations and Mobilization table support:**

- Logistics Coordinator, RISHI Ramrakha, Head of Africa Regional Logistics Unit, email: [rishi.ramrakha@ifrc.org](mailto:rishi.ramrakha@ifrc.org), phone: +254 733 888 022

#### **For Performance and Accountability support (planning, monitoring, evaluation and reporting enquiries)**

- IFRC Regional Office for Africa, Illah Ouma, acting PMER Coordinator; email: [illah.ouma@ifrc.org](mailto:illah.ouma@ifrc.org), phone: +254 780 771 139

## How we work

All IFRC assistance seeks to adhere to the **Code of Conduct** for the International Red Cross and Red Crescent Movement and Non-Governmental Organizations (NGO's) in Disaster Relief and the **Humanitarian Charter and Minimum Standards in Humanitarian Response (Sphere)** in delivering assistance to the most vulnerable. The IFRC's vision is to inspire, **encourage, facilitate and promote at all times all forms of humanitarian activities** by National Societies, with a view to **preventing and alleviating human suffering**, and thereby contributing to the maintenance and promotion of human dignity and peace in the world.

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Saving lives, changing minds.



The IFRC's work is guided by Strategy 2020 which puts forward three strategic aims:

1. Save lives, protect livelihoods, and strengthen recovery from disaster and crises.
2. Enable healthy and safe living.
3. Promote social inclusion and a culture of non-violence and peace

# DREF Operation

FINAL FINANCIAL REPORT

Selected Parameters			
Reporting Timeframe	2018/10-2019/07	Operation	MDRCM026
Budget Timeframe	2018/10-2019/02	Budget	APPROVED

Prepared on 29/Aug/2019

All figures are in Swiss Francs (CHF)

## MDRCM026 - Cameroon - Population Movement

Operating Timeframe: 01 Oct 2018 to 01 Feb 2019

### I. Summary

Opening Balance	0
<b>Funds &amp; Other Income</b>	<b>140,914</b>
DREF Allocations	140,914
<b>Expenditure</b>	<b>-121,809</b>
Closing Balance	<b>19,105</b>

### II. Expenditure by area of focus / strategies for implementation

Description	Budget	Expenditure	Variance
AOF1 - Disaster risk reduction			0
AOF2 - Shelter			0
AOF3 - Livelihoods and basic needs		824	-824
AOF4 - Health	54,103	39,097	15,006
AOF5 - Water, sanitation and hygiene	22,355	17,574	4,780
AOF6 - Protection, Gender & Inclusion			0
AOF7 - Migration			0
<b>Area of focus Total</b>	<b>76,458</b>	<b>57,496</b>	<b>18,962</b>
SFI1 - Strengthen National Societies			0
SFI2 - Effective international disaster management	64,456	63,566	890
SFI3 - Influence others as leading strategic partners		672	-672
SFI4 - Ensure a strong IFRC		74	-74
<b>Strategy for implementation Total</b>	<b>64,456</b>	<b>64,313</b>	<b>143</b>
<b>Grand Total</b>	<b>140,914</b>	<b>121,809</b>	<b>19,105</b>

# DREF Operation

FINAL FINANCIAL REPORT

Selected Parameters			
Reporting Timeframe	2018/10-2019/07	Operation	MDRCM026
Budget Timeframe	2018/10-2019/02	Budget	APPROVED

Prepared on 29/Aug/2019

All figures are in Swiss Francs (CHF)

## MDRCM026 - Cameroon - Population Movement

Operating Timeframe: 01 Oct 2018 to 01 Feb 2019

### III. Expenditure by budget category & group

Description	Budget	Expenditure	Variance
<b>Relief items, Construction, Supplies</b>	<b>45,762</b>	<b>41,984</b>	<b>3,778</b>
Water, Sanitation & Hygiene	15,862	18,213	-2,351
Medical & First Aid	12,020	12,477	-457
Teaching Materials	1,992	558	1,434
Other Supplies & Services	15,888	10,736	5,152
<b>Logistics, Transport &amp; Storage</b>	<b>24,015</b>	<b>15,794</b>	<b>8,221</b>
Storage		1,865	-1,865
Distribution & Monitoring	17,000	3,054	13,946
Transport & Vehicles Costs	7,015	10,875	-3,860
<b>Personnel</b>	<b>36,086</b>	<b>28,732</b>	<b>7,354</b>
International Staff	16,000	6,269	9,731
National Society Staff	687	1,501	-814
Volunteers	19,399	20,265	-865
Other Staff Benefits		697	-697
<b>Consultants &amp; Professional Fees</b>	<b>773</b>		<b>773</b>
Professional Fees	773		773
<b>Workshops &amp; Training</b>	<b>11,347</b>	<b>6,479</b>	<b>4,868</b>
Workshops & Training	11,347	6,479	4,868
<b>General Expenditure</b>	<b>14,330</b>	<b>21,385</b>	<b>-7,055</b>
Travel	12,515	11,546	969
Office Costs		79	-79
Communications	815	2,970	-2,155
Financial Charges	1,000	6,790	-5,790
<b>Indirect Costs</b>	<b>8,600</b>	<b>7,434</b>	<b>1,166</b>
Programme & Services Support Recover	8,600	7,434	1,166
<b>Grand Total</b>	<b>140,914</b>	<b>121,809</b>	<b>19,105</b>