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Emergency Plan of Action (EPoA)

Comoros: Tropical Cyclone Belna



International Federation
of Red Cross and Red Crescent Societies

DREF Operation n° MDRKM008 / PKM012	Glide n° TC-2019-000166-COM
Date of issue: 09 December 2019 Operation start date: 08 December 2019	Expected timeframe: 1 month Expected end date: 08 January 2020
IFRC Focal point responsible for this operation: Romain GUIGMA, IFRC Operations Manager in Comoros	National Society focal point responsible for this operation): Daniel Ali Soumaili, Secretary General of the Comoros Red Crescent Society
Category allocated to the of the disaster or crisis: Yellow	
Allocation requested: CHF 76,903	
Total number of people at risk: Potentially more than 345,131 people affected across three islands	Number of people to be assisted: 1,000 people (200 households)
Host National Society presence: Approximately 1,500 volunteers; 6 staff members	
Red Cross Red Crescent Movement partners actively involved in the operation: IFRC, French Red Cross through the Indian Ocean Platform for Regional Intervention (PIROI), and ICRC as regional partners	
Other partner organizations actively involved in the operation: Emergency Operations and Civil Protection Centre (COSEP), United Nations Children's Fund (UNICEF), UNPD, WHO, WFP CARITAS African Development Bank, African Development Bank	

A. Situation analysis

Description of the disaster

On 2 December 2019, a cyclonic formation started to form in the south eastern Indian Ocean. On 5 December 2019, this cyclonic depression was named Tropical Cyclone Belna and its trajectory threatened two islands of the Union of Comoros, namely Anjouan (population: 38,944) and Mohéli (population: 50,854). As the intensifying tropical cyclone heads for the north-western parts of Madagascar, it is expected to bring extensive amounts of rain and strong winds onto Comoros starting 08 December 2019.

Given the negative impact of the passage of the previous Cyclone Kenneth, whose relief operations are underway until May 2020, this new threat occurs while the population is still reeling from the preceding cyclone. Recalling that on the night of 24 April and continuing onto 25 April 2019, Tropical Cyclone Kenneth made landfall in the Comoros archipelago, mainly affecting the island of Grand Comore (crossing the island) and causing subsequent flooding in Grande Comore, Moheli and Anjouan islands of Union of Comoros.



Tropical Cyclone Belna's path as of 7th December 2019 ©Météo France

Overview of Red Cross Red Crescent Movement in country

IFRC provides support to Comoros Red Crescent (CoRC) through its Indian Ocean Islands Country Cluster Support Team (IOID CCST) office based in Antananarivo, Madagascar. In addition, an Operation Manager is present in Comoros supporting the CRCo in the implementation of the [Cyclone Kenneth Emergency Appeal](#), launched in May 2019 as well as supporting the National Society on capacity building. IFRC supports organizational development and coordination between Movement partners, UN organizations, International NGOs and Government disaster management authorities. IFRC is in contact with UN coordination country team at country level to ensure coordination and synergy.

Discussions have been ongoing between the CoRC, PIROI and IFRC since the launch of the pre-alert for TC Belna. As such, stocks have been prepositioned in the CoRC warehouse in Moroni and Grande Comore, thanks to PIROI, which will be utilized if needed and replenished through this DREF operation.

The CoRC is working closely with French Red Cross (FRC) in-country delegation which supports the CoRC on Primary Health programme held in the three islands. In addition, CoRC is also supported by the FRC-PIROI for contingency planning for floods. The French Red Cross has an emergency fund that can be bilaterally allocated to CoRC to support response, ensuring that there is no duplication with activities included in this DREF operation.

Overview of non- Red Cross Red Crescent Movement partners in country

The Government activated a cyclone alert on 5 December 2019. A sectoral coordination meeting was organised on 6 December 2019 at the Civil Protection Directorate. Several humanitarian actors are also active in the country, providing support to vulnerable populations. International humanitarian organizations present in Comoros include the United Nations Children's Fund (UNICEF), UNPD, WHO, WFP CARITAS and the African Development Bank.

Coordination:

Since 04 December, Government has activated the cyclonic crisis management Coordination, which the National Society is taking part to. Coordination meetings are organised every day and all the humanitarian actors in the country take part in these meetings. With the support of the IFRC and the French RC, the CoRC has set up internal coordination for Cyclone Belna management. This coordination meets twice a day. In the islands of Anjouan and Mohéli regional coordination's are set up and activated by CRCo regional branches. At the local level, the local committees of CRCo participate humanitarian stakeholder meetings organised by Comoros Government.

In addition and to support NS participation in the overall response, IFRC has an Operations manager on the ground, who will support NS and jointly attend all relevant coordination meetings at country level. He is in link with the IFRC IOI Cluster, the Africa Regional Office and PIROI, all working hand in gloves with CoRC to ensure Movement intervention at country level, joint coordination of the operation, monitoring, sharing updates on progress made, etc.

Needs analysis, targeting, scenario planning and risk assessment

Needs analysis

CoRC anticipates that 'at-risk' communities will require cyclone early warning, assistance to evacuate to safe shelter and that emergency, lifesaving shelter and household items will need to be prepositioned as close as possible to these areas.

During the preparedness phase, staff and volunteers will need to be on standby in advance of TC making landfall. Staff and volunteers will need refresher training in assessment, distribution, health and hygiene promotion.

It is likely that families will be displaced as a result of TC Belna. The CoRC anticipates that displaced families will need access to shelter, safe water and household items left behind when evacuating their homes. Floods and cyclonic events can lead to injuries and increased health needs in affected communities. There is thus a need for the National Society to provide first aid to reduce the loss of life and conduct sensitization activities to prevent any potential water related disease outbreak or malaria, due to stagnant flood waters.

Targeting

The CoRC will concentrate its initial efforts to prepare their team and to prepare to deliver assistance and support to some one thousand (1,000) people. Initially, early warning messages will be provided to all those in 'at risk' communities in Moheli, and Anjouan Islands. If necessary, people will be evacuated from their homes into safe shelters.

This will be based on needs with special consideration being given to vulnerable groups who may require extra support in terms of early warning or evacuation. These vulnerable groups include:

- Orphans and Vulnerable Children
- Female-headed households and pregnant women
- Elderly people
- People with disabilities
- Chronically ill people
- Children head households

As more rains are expected as a direct effect of Tropical Cyclone Belna, the number of people in need is expected to increase. Thus, information on affected communities will be collected after TC Belna passes and will inform any revision to the operational plan.

Scenario planning

Scenario planning is based on the identification of potential risks and assumptions after the cyclone. Three main scenarios are identified.

Scenario	Humanitarian consequence	Potential Response
Best case scenario	The cyclone's trajectory deviates southwards and the Comoros Islands are spared no major damage to report, except for minor floods.	DREF operation will be implemented as outlined in this planned in this EPoA.
Most likely scenario	The cyclone trajectory does not deviate. The islands of Anjouan and Moheli are affected with significant damage and a case load of about 10,000 people.	The DREF operation will be revised to reflect actual needs on the ground and a second allocation requested to increase targeting and ensure full response package is provided to selected households.
Worst Case Scenario	The cyclone's trajectory deviates westward, and all three Comoros islands are affected. The damage is significant, and more than 100,000 people are affected and need assistance.	A request to scale up the response from a DREF to an emergency appeal will be made—either by revising the current Cyclone Kenneth EA or by launching a new one focusing on impact of Cyclone Belna.

The current EPoA will be addressing the best-case scenario, while taking readiness measures to step up response in the event most likely or worst-case scenarios manifest. CRCo and IFRC will work with communities to stabilize the current situation and to prepare the emergency team, stocks, to respond to a possible emergency.

Operation Risk Assessment

The situation in the islands will be affected by Cyclone Belna and subsequent floods (marine surge and river flood) as well as trigger several damages, which may affect the response as most areas could become inaccessible.

In response, the CoRC is closely monitoring the situation and will provide appropriate interventions to scenarios as they unfold. In addition, since the operation shall involve a lot of procurement activities, the Cluster shall, through the National Society, verify prices and quality; as well as ensure IFRC procedures are respected. It is also agreed that all procurement files will be reviewed and validated by the deployed IFRC Operations Manager before orders are placed on the field.

To mitigate against security risks, adequate measures will be put in place. This includes, but is not limited to, staff tracking (e.g. via phone or SMS), pre-deployment security/safety briefs, situation monitoring, regular or ad hoc security/safety updates, (field) communication systems and protocols, contingency plans, and the completion of the respective IFRC e-learning courses (i.e. Personal Security, Security Management, Volunteer Security).

B. Operational strategy¹

Overall Operational objective:

The overall objective of the DREF operation is to prepare NS teams to face impact of TC Belna by prepositioning immediate shelter and household items, as well as preparing to address the WASH and health needs of at least 200 households (1,000 people) affected by flooding in Moheli and Anjouan islands of Comoros. The operation will equally

allow for a rapid needs assessment to be conducted immediately after the cyclone hits. This assessment will inform any operational changes to this plan of action.

Proposed strategy

This EPoA will support the two islands, Moheli, and Anjouan. The operation is being launched for an initial one month but could be revised and extended based on information resulting from initial assessments following impact of the cyclone. To note, most of the DREF allocation will serve to replenish items to be used, since they already are available within NS warehouses, thanks to PIROI. Focus will be on the following areas of intervention:

1. Shelter

The CoRC will focus on prepositioning of shelter and household items, to be replenished through this DREF operation. The shelter activities will include the below:

- Replenishment of 200 shelter tool kits (1 per HH);
- Replenishment of 400 tarpaulins to be used with the shelter tool kits (2 per HH);
- Replenishment of 200 kitchen sets (1 per HH);
- Replenishment of 200 cooking stoves (this is because being islands, wood for cooking is not readily available as such, communities need stoves for cooking fire) (1 per HH);
- Replenishment of 400 sleeping mats (2 per HH);
- Replenishment of 200 lanterns (1 per HH);
- Training/refresher of 40 volunteers and 2 supervisors in distribution, including on community engagement and accountability (CEA) approach, with an emphasis on providing information to communities about selection and distribution processes and how to respond to questions or complaints. One training per island, 20 volunteers and 1 supervisor per island;
- Refresher of 40 volunteers and 2 supervisors in use of shelter kits (20 volunteers and 1 supervisor per island). One training per island;
- Mobilization of 20 volunteers for early warning/evacuation activities for four (4) days
- Conduct rapid multi-sectoral needs assessment in the aftermath of cyclone making landfall.

2. Health and Care:

CoRC will promote preventive measures at community-level to mitigate the risk of deaths, illnesses and impact from diseases such as malaria among affected communities. Activities will include:

- Training of 40 volunteers and 2 supervisors on first aid and communicable diseases (20 volunteers and 1 supervisor per island);
- Mobilizing 20 volunteers to provide first aid and health messages for four days;
- Printing IEC material: a total number of 200 flyers will be printed with focus on vector control, community-based health and first aid (CBHFA) and epidemic control for volunteers (ECV) messages for malaria and dengue, mosquito net use, and Psychosocial First Aid (PFA) key messages;
- Replenishment of 10 First Aid kits;
- Provision of first aid care to affected people and referral to nearest health care centre when needed.

The CoRC will also ensure that its visibility is improved through procurement of visibility material and protective clothing for all 8 volunteers, 4 supervisors and 2 coordinators deployed for this operation.

3. Water, Sanitation and Hygiene:

In this area, the CoRC will implement the following activities, given that the items are already prepositioned for use:

- Replenishment of water storage containers (2 buckets with lids, buckets, 1 collapsible jerry can) and water treatment tablets (1 pack per household)
- Replenishment of soap for targeted households (5 per HHs)
- Replenishment of 400 mosquito nets
- Train 40 volunteers and 2 supervisors on hygiene promotion (20 vols and 1 supervisor per island);
- Conduct HP session once a week for 4 weeks.

Lessons learned from Cyclone Kenneth response: The main lesson learned from TC Kenneth has been anticipation on the cyclone making landfall. The experience of Cyclone Kenneth has enabled the NS to strengthen its coordination system. In addition, the CoCR now has trained volunteers with experience of cyclones in all the islands that can be mobilized immediately. During Operation Kenneth, the lack of pre-positioning of items in the Island caused a great delay in the relief operations. These lessons helped the NS to work with PIROI to obtain stocks for prepositioning, which will be used in responding to the impending Cyclone Belna.

Hence, this operation is being requested to support replenishment of utilized stocks, which will be used to reduce the impact of the cyclone on affected communities. This anticipatory action will ensure NS receives necessary support at the onset of the disaster, so that it can confidently deploy volunteers, and thus boost its image on the national humanitarian scene.

Operational Support Services

Human resources: A total number of 86 volunteers of which 4 supervisors and 2 coordinators will be selected within the affected communities. These volunteers will be supervised by the 2 Team Leaders (National Disaster Response Teams - NDRTs) of affected branches and HQ, under the coordination of the CoRC Secretary General.

Logistics and Supply Chain: Stock will be prepositioned from CoCR warehouse and positioned on Moheli, and Anjouan. Stock prepositioned as part of this response will be replenished through this DREF operation. IFRC/CoRC procurement policies will be complied with. The quality and potential storage facilities for equipment to be procured will be managed accordingly.

Communication and Visibility: To support volunteers in work as well as the visibility of CoRC on the ground, CoRC through this DREF operation will procure protection and visibility items for 86 volunteers.

A communications manager from the CoRC will support remotely on producing communications pieces, as well as social media on the impact of the cyclone and the RCRC Movement response.

Planning, Monitoring, Evaluation and Reporting (PMER): IFRC Indian Ocean Islands CCST and the Africa Regional Office will provide CoRC with necessary PMER support, especially with regards to monitoring and reporting of this DREF operation. Field staff will provide weekly updates/reports on the ongoing operation to the Disaster Response Manager based at the HQ. CoRC will be responsible for providing an operational and financial report (2 months after the end of the operation). A lesson learned workshop will hold at the end of implementation.

Community Engagement and Accountability (CEA): CEA will be streamlined throughout the intervention process so as to guarantee maximum and meaningful participation of the affected communities. This will include sharing information with communities about the CoRC, response activities, selection criteria and distribution processes and ensuring any questions or complaints are responded to. Target communities need timely, accurate and relevant information particularly in terms of early warning, to ensure that messages are understood by different groups.

Protection, Gender and Inclusion (PGI): Sex and age disaggregated data will be collected. The operation will endeavour to ensure that volunteers are representative of the local communities that they serve.

Finance and Administration: This operation will be under financial management of IFRC's Operations manager based in Comoros, in close coordination with the IOID CCST and Africa Region RFU. In addition to the measures indicated above, a DREF project framework agreement will be signed between NS and IFRC to ensure the operation is being implemented within legal guidelines.

Security: Adequate security & safety risk mitigation measures will be put in place to safeguard RCRC personnel from falling victim to crime or violence or safety related dangers. This must include close monitoring of the security and threat environment and clear and speedy communication with field teams; development and implementation of security and contingency plans (e.g. medical evacuation plans). Road safety is a concern, therefore using seatbelts, driving safely and vehicle roadworthiness are vital. All RCRC personnel actively involved in the operations must have completed the respective IFRC security e-learning courses (i.e. Stay Safe Personal Security, Security Management, or Volunteer Security).

C. Detailed Operational Plan



Shelter

People targeted: 1000 (200 Households)

Male: 400

Female: 600

Requirements (CHF): 49,160

Needs assessment: Cyclone Belna could affect the islands of Anjouan and Moheli. For the Shelter sector the preparatory action would be to prepare the teams of volunteers in shelter and relief distribution and pre-position shelter and household items for up to 200 households, in advance of TC Belna making landfall.

Population targeted: 1,000 people or 200 HHs

Programme Standards: All activities are planned based on SPHERE standards.

P&B Output Code	Shelter Outcome 1: Communities in disaster and crisis affected areas restore and strengthen their safety, well-being and longer-term recovery through shelter and settlement solutions	% of targeted people reached with lifesaving shelter support (Target: 100% or 1,000 people)															
	Shelter Output 1.1: Shelter and settlements and basic household items assistance is provided to the affected families.	- # of shelter and household items prepositioned in preparedness (Target: 200 shelter tool kits, 400 tarpaulins, 400 sleeping mats, 200 stoves, 200 lanterns & 200 kitchen kits) - # of volunteers mobilized for early warning and evacuations (Target: 20 volunteers) - # of needs assessment conducted (Target: 1)															
	Activities planned Week	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16
AP005	Mobilise 20 volunteers (for 4 days) to provide early warning and evacuation for 'at risk' communities																
AP005	Replenishment of 200 shelter tool kits in Anjouan and Moheli																
AP005	Replenishment of 400 tarpaulins to be used with the shelter tool kits in Anjouan and Moheli																
AP005	Replenishment of household items (200 kitchen sets, 200 cooking stoves, 400 sleeping mats, 200 lanterns)																
AP005	Replenish 200 shelter tool kits, 400 tarpaulins, 200 kitchen sets, 200 cooking stoves, 400 sleeping mats, 200 lanterns to CoRC used in this response																
AP005	Conduct rapid multi sector needs assessment																

P&B Output Code	Shelter Output 1.2: Technical support, guidance and awareness raising in safe shelter design and settlement planning and improved building techniques are provided to affected households	- # of volunteers trained to support relief items distribution (Target: 40 volunteers and 2 supervisors) - # of volunteers trained to support shelter construction/repairs activities (Target: 40 volunteers and 2 supervisors)															
	Activities planned Week	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16
AP006	Train 40 volunteers & 2 supervisors on relief distribution and CEA 1 day																
AP006	Train 40 volunteers & 2 supervisors on shelter tool kits and emergency shelter construction																



Health
 People targeted: 1,000 (200 Households)
 Male: 400
 Female: 600
 Requirements (CHF): 5,282

Needs Analysis: When TC Belna makes landfall, it will likely bring high winds and flooding, which will certainly cause injuries, for example when houses flood and collapse. At this stage, it is essential that the National Society volunteers are prepared to administer first aid, when required. CoRC will preposition 10 first aid kits, 5 on Anjouan and 5 on Moheli. In addition, CoRC will print IEC material focused on vector control, Community Based Health and First Aid, Epidemic Control for Volunteers messages for malaria and Dengue, mosquito net use, and Psychological First Aid key messages.

Population targeted: 1,000 people or 200 HHs

Programme Standards: All activities are planned based on SPHERE standards.

P&B Output Code	Health Outcome 1: The immediate risks to the health of affected populations are reduced	% of targeted people reached with first aid support (Target: 100% or 1,000 people)															
	Health Output 1.1: The health situation and immediate risks are assessed using agreed guidelines	- # of volunteers trained in FA and communicable diseases (Target: 40 volunteers and 2 supervisors) - # of IEC materials provided (Target: 20 volunteers)															
	Activities planned Week	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16
AP021	Training of 40 volunteers and 2 supervisors on first aid and communicable diseases surveillance in coordination with MoH and District Health Offices (20 volunteers and 1 supervisor per island);																
AP021	Print 200 IEC material focused on health/hygiene messages																

P&B Output Code	Health Output 1.2: Target population is provided with rapid medical management of injuries and diseases	- # of fist aid kits procured (Target: 10 FA kits) - # of volunteers deployed to provide FA care and referrals (Target: 20 volunteers)															
		Activities planned Week															
		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16
AP082	Replenishment of 10 First Aid kits																
AP082	Provision of FA care and referral to nearest health care centre when needed.																



Water, Sanitation and Hygiene

People targeted: 1000 (200 Households)

Male: 400

Female: 600

Requirements (CHF): 16,827

Needs Analysis

Currently, the more urgent need is to preposition the WASH items such as buckets with lids and jerry cans as well as water treatment tablets as well as soap as close to the locations where TC Belna will make landfall. In addition, it is essential that volunteers are trained on how to conduct hygiene promotion to affected communities. With the likelihood of flooding, there may be the spread of mosquitoes that can lead to malaria outbreak, hence the plan to preposition mosquito nets in Anjouan and Moheli.

Population targeted: At this stage, the National Society will target those 'at risk' communities where TC Belna will make landfall. Special assistance will be given to vulnerable groups in terms of community engagement, early warning and evacuation.

Programme Standards : All activities are planned based on SPHERE standards.

P&B Output Code	WASH Outcome1: Immediate reduction in risk of waterborne and water related diseases in targeted communities	% population reached with HP activities (Target: 100% or 1000 people)															
		WASH Output 1.5: Hygiene-related goods (NFIs) which meet Sphere standards and training on how to use those goods is provided to the target population															
		# of WASH items prepositioned in preparedness (Target: 400 buckets, 200 jerrycans, 1000 pieces of soap, 400 mosquito nets and 200 packs of water treatment)															
	Activities planned Week	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16
AP030	Replenishment of 200 collapsible jerry cans																
AP030	Replenishment of 400 buckets with lids																
AP030	Replenishment of 1000 pieces of soap																
AP030	Replenishment of 200 packs of water treatment																
AP030	Replenishment of 400 mosquito nets																

P&B Output Code AP026	WASH Outcome 2: Sustainable reduction in risk of waterborne and water related diseases in targeted communities in the emergency phase	# of hygiene awareness campaigns conducted (Target: 4 sessions)															
	WASH Output 2.1: Continuous monitoring and evaluation of water, sanitation, and hygiene situation is carried out in targeted communities	# of volunteers trained and prepared to respond in WASH (Target: 40 volunteers and 2 supervisors)															
	Activities planned Week	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16
AP026	Conduct Training for 40 volunteers and 2 supervisors on hygiene promotion (20 vols and 1 supervisor per island).																
AP026	Conduct HP sessions once a week																

Strategies for Implementation

Budget (CHF): 5,633

P&B Output Code	S1.1: The objectives of National Societies in terms of capacity building and organizational development are facilitated so that National Societies have the legal, ethical and financial foundations, systems and structures, skills and capabilities to plan and execute activities	# of volunteers insured (Target: 86 volunteers)															
	Product S1.1.4: National Societies have effective and motivated volunteers who are protected																
	Activity Week	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16
AP040	Ensure that volunteers have visibility bibs (86 volunteers)																
AP040	Ensure that volunteers are insured (86 volunteers)																
P&B Output Code	Outcome S2.1: Effective and coordinated international disaster response is ensured	# of monitoring missions conducted by IFRC (Target: 1)															
	Output S2.1.1: Effective response preparedness and NS surge capacity mechanism is maintained	# of LLW held (Target: 1 LLW)															
	Activities planned Week	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16
AP046	IFRC monitoring mission																
AP046	Conduct a lesson learned workshop																

D. Budget

The overall amount allocated for this operation is CHF 76,903 as detailed in below budget.

International Federation of Red Cross and Red Crescent Societies

*all amounts in Swiss
Francs (CHF)*

DREF OPERATION

MDRKM008 - Comoros - Tropical Cyclone BELNA

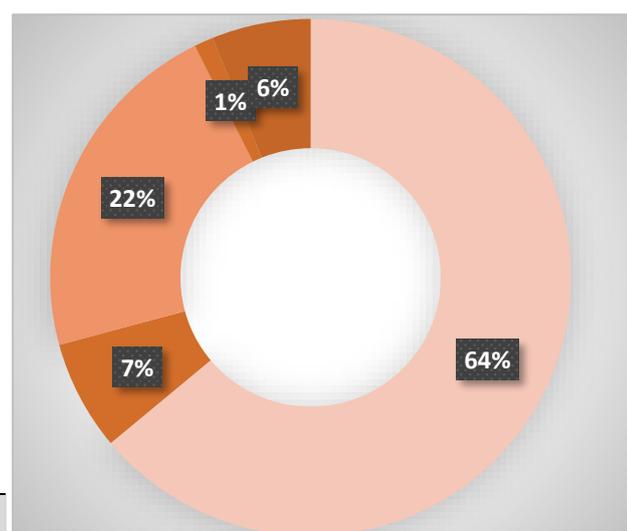
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Budget by Resource

Budget Group	Budget
Shelter - Relief	11,800
Clothing & Textiles	12,800
Water, Sanitation & Hygiene	10,000
Medical & First Aid	1,200
Other Supplies & Services	1,000
Relief items, Construction, Supplies	51,800
Transport & Vehicles Costs	9,000
Logistics, Transport & Storage	9,000
International Staff	0
Volunteers	2,109
Personnel	2,109
Workshops & Training	6,600
Workshops & Training	6,600
Travel	2,000
Information & Public Relations	400
Financial Charges	300
General Expenditure	2,700
DIRECT COSTS	72,209
INDIRECT COSTS	4,694
TOTAL BUDGET	76,903

Budget by Area of Intervention

AOF2 Shelter	49,160
AOF4 Health	5,282
AOF5 Water, Sanitation and Hygiene	16,827
SFI1 Strengthen National Societies	916
SFI2 Effective International Disaster Management	4,717
TOTAL	76,903

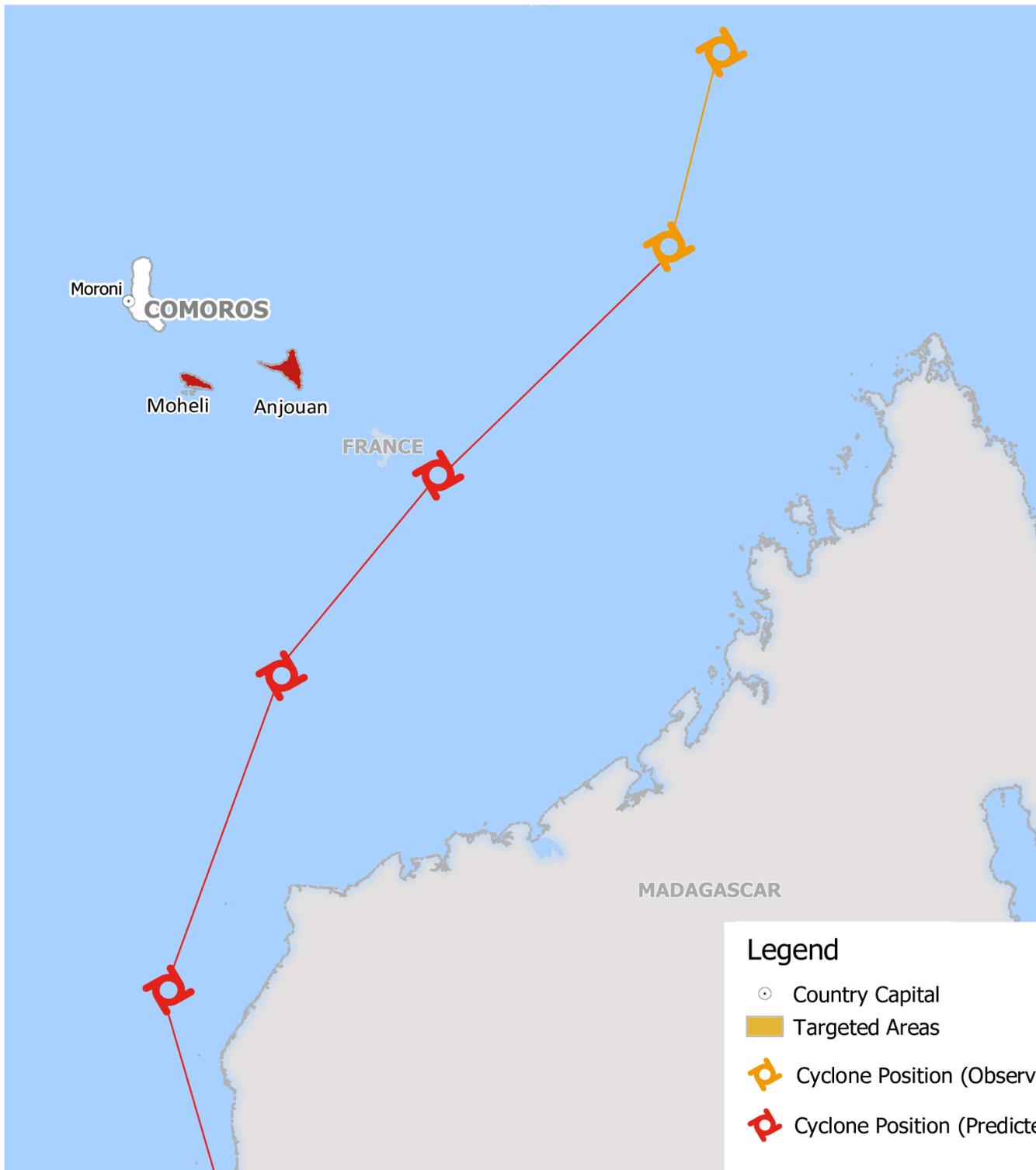




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Comoros - Cyclone Belna
Disaster Relief Emergency Fund



The maps used do not imply the expression of any opinion on the part of the International Federation of Red Cross and Red Crescent Societies or National Societies concerning the legal status of a territory or of its authorities. Source: ERCC, GADM, Croissant-Rouge Comorien, IFRC.

Reference documents



Click here for:

- Previous Appeals and updates
- Emergency Plan of Action (EPoA)

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How we work

All IFRC assistance seeks to adhere to the **Code of Conduct** for the International Red Cross and Red Crescent Movement and Non-Governmental Organizations (NGO's) in Disaster Relief and the **Humanitarian Charter and Minimum Standards in Humanitarian Response (Sphere)** in delivering assistance to the most vulnerable. The IFRC's vision is to inspire, **encourage, facilitate and promote at all times all forms of humanitarian activities** by National Societies, with a view to **preventing and alleviating human suffering**, and thereby contributing to the maintenance and promotion of human dignity and peace in the world.

The IFRC's work is guided by Strategy 2020 which puts forward three strategic aims:



Save lives.
protect livelihoods,
and strengthen recovery
from disaster and crises.



Enable **healthy**
and **safe**
living.



Promote **social inclusion**
and a culture of
non-violence and **peace**.