



**International Federation of Red Cross
and Red Crescent Societies (IFRC), Geneva**

Independent Auditor's Report

To the Management of IFRC
On the IFRC's Financial Statements for the
Sierra Leone – Floods and Landslides Emergency Appeal
(MDRSL007)
for the period from 15 August 2017 to 31 March 2019



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Independent Auditor's Report on the IFRC's Financial Statements for the Sierra Leone – Floods and Landslides Emergency Appeal (MDRSL007) to the Management of

International Federation of Red Cross and Red Crescent Societies (IFRC), Geneva

Opinion

We have audited the accompanying grant financial statements for the Sierra Leone – Floods and Landslides Emergency Appeal (MDRSL007) of the International Federation of Red Cross and Red Crescent Societies ("IFRC"), which comprise the income and expenditure statement and notes to the financial statements, including a summary of significant accounting policies ('the financial statements') for the period from 15 August 2017 to 31 March 2019.

In our opinion, the accompanying financial statements for Sierra Leone – Floods and Landslides Emergency Appeal (MDRSL007) for the period from 15 August 2017 to 31 March 2019 are prepared, in all material respects, in accordance with the IFRC accounting policies as described in the notes to the financial statements.

Basis of Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the IFRC in accordance with the requirements of the International Ethics Standards Board for Accountants (IESBA) Code of Ethics for Professional Accountants, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter - Basis of Accounting

We draw attention to Notes 2 and 3 to the financial statements, which describes the basis of accounting. The financial statements are prepared to assist the IFRC to comply with the financial reporting provisions of the IFRC.

Responsibilities of the Management for the Financial Statements

The management of the IFRC is responsible for the preparation of the financial statements in accordance with the basis of accounting described in the notes and for such internal control as management determines is necessary to enable the preparation of the financial statements that are free from material misstatement, whether due to fraud or error.



*International Federation of Red Cross and Red Crescent Societies (IFRC), Geneva
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for the period from 15 August 2017 to 31 March 2019*

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with International Standards on Auditing (ISAs) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis of our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the IFRC's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.

We communicate with the management and those charged with governance of IFRC regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

KPMG SA

Karina Vartanova
Licensed Audit Expert

Yann Thoron

Geneva, 19 December 2019

Enclosure:

- Financial statements (income and expenditure statement and explanatory notes) for the period from 15 August 2017 to 31 March 2019

**INTERNATIONAL FEDERATION OF RED CROSS AND RED CRESCENT SOCIETIES
EMERGENCY APPEAL (MDRSL007) – SIERRA LEONE: FLOODS AND LANDSLIDES
INCOME AND EXPENDITURE STATEMENT
FOR THE PERIOD FROM 15 AUGUST 2017 TO 31 MARCH 2019**

		Period from 15-Aug-2017 to 31-Mar-2019
OPERATING INCOME	Notes	CHF
Voluntary contributions	4	2,235,386
Donations	5	1,531,315
Other income		1,879
Total INCOME		<u>3,768,580</u>
OPERATING EXPENDITURE		
Programmes and coordination: Humanitarian Response		
Employee benefits		909,250
Relief supplies, transportation and storage		1,312,171
Contributions to National Societies		4,240
Supplementary services cost recoveries		252,520
Other costs & allocations	6	485,133
Voluntary contributions returned to donors		<u>565,728</u>
Total direct costs		<u>3,529,042</u>
Indirect cost recovery		192,642
Pledge fees		19,414
Total OPERATING EXPENDITURE		<u>3,741,098</u>
NET SURPLUS FROM OPERATING ACTIVITIES		27,482
Finance expense, net		<u>3,387</u>
NET SURPLUS FOR THE YEAR		<u><u>24,095</u></u>
FUNDS HELD FOR OPERATIONS		
Net surplus for the year		24,095
FUNDS HELD FOR OPERATIONS		<u>24,095</u>

The notes on pages 4 to 8 are an integral part of these Appeal Financial Statements.

**INTERNATIONAL FEDERATION OF RED CROSS AND RED CRESCENT SOCIETIES
EMERGENCY APPEAL (MDRSL007) – SIERRA LEONE: FLOODS AND LANDSLIDES**

**NOTES TO THE APPEAL FINANCIAL STATEMENTS
FOR THE PERIOD FROM 15 AUGUST 2017 TO 31 MARCH 2019**

1. Activities

Founded in 1919, the International Federation of Red Cross and Red Crescent Societies (IFRC) is a membership organisation comprising 192 member Red Cross and Red Crescent societies governed by a Governing Board and with management support provided by a Secretariat with more than 60 delegations to support activities around the world. The Secretariat headquarters' address is 17, Chemin des Crêts, Petit-Saconnex, 1209 Geneva, Switzerland.

The IFRC's mission is to improve the lives of vulnerable people by mobilizing the power of humanity. Working through its 190 member National Societies, the IFRC acts before, during and after disasters and health emergencies to meet the needs and improve the lives of vulnerable people. It does so with impartiality as to nationality, race, gender, religious beliefs, class and political opinions.

The IFRC coordinates international support for large-scale disasters and health crises, strengthens the capacities and leadership of its member National Societies, and acts at the international level to raise resources and persuade decision makers to act at all times in the interests of vulnerable people.

Guided by *Strategy 2020* – a collective plan of action for the IFRC and its member National Societies to tackle the major humanitarian and development challenges of this decade – the IFRC is committed to 'saving lives and changing minds'.

A deadly torrential rain caused mudslides on 14 August 2017 in Sierra Leone, resulted in heavy destruction and numerous fatalities in hillside towns of Freetown. The IFRC allocated CHF 271k from the Disaster Relief Emergency Fund (DREF) to assist Sierra Leone Red Cross Society (SLRCS) to meet the immediate humanitarian needs. On 15 August 2017, an Emergency Appeal was launched for CHF 4.6 million to support SLRCS in assisting up to 4,800 people for ten months. In December 2017, the Emergency Appeal was revised to assist 26,000 for eighteen months ending March 2019. The final report was issued on 30 October 2019.

The financial statements presented comprise the Income and Expenditure Statement and supporting notes of the Sierra Leone: Floods and Landslides (MDRSL007) and are hereto referred to as the Appeal Financial Statements.

2. Basis of accounting

The Appeal Financial Statements are presented in Swiss Francs and have been prepared using the accrual basis of accounting, under which, the effects of transactions and other events are recognised when they occur (and not as cash or its equivalent is received or paid) and they are recorded in the accounting records and reported in the financial statements of the periods to which they relate.

The information contained herein has been extracted from the Consolidated Financial Statements of the IFRC which are prepared in accordance with International Financial Reporting Standards (IFRS).

The Consolidated Financial Statements present operating expenditure by function (see note 3.3(a)). All operating expenditure included within the Sierra Leone: Floods and Landslides Emergency Appeal is classified under the Humanitarian Response functional category. For information purposes, the Income and Expenditure Statement provides further analysis of operating expenditure.

3. Significant accounting policies

3.1 Foreign currency transactions

The presentation and functional currency of the IFRC is the Swiss Franc, as operating cash flows are primarily denominated in, and influenced by, the Swiss Franc. The IFRC's operations are not concentrated in any one economic environment, but appeals, including the Sierra Leone: Floods and Landslides Emergency Appeal, are always launched in Swiss Francs and expenditure is budgeted and managed in Swiss Francs. Foreign currency transactions are translated into Swiss Francs using rates which approximate to the rates prevailing on the dates of the transactions.

**INTERNATIONAL FEDERATION OF RED CROSS AND RED CRESCENT SOCIETIES
EMERGENCY APPEAL (MDRSL007) – SIERRA LEONE: FLOODS AND LANDSLIDES**

**NOTES TO THE APPEAL FINANCIAL STATEMENTS
FOR THE PERIOD FROM 15 AUGUST 2017 TO 31 MARCH 2019**

3. Significant accounting policies (continued)

3.2 Income

Income comprises voluntary contributions from member National Societies, donations from donors, and other income.

(a) Voluntary contributions and donations

Voluntary contributions and donations are identified according to the level of earmarking. National Societies and donors can earmark contributions for use in field operations at the appeal, programme, project or sub-project level. Such earmarked contributions are fully under the control of the IFRC, and, unless they are also subject to specific contractual obligations or earmarked for use in a future period (see paragraph below), are recognised in the Income and Expenditure Statement when pledged. At the end of the accounting period, unspent earmarked contributions are included in Funds held for operations.

Government grants and contributions that are based on contracts for specific projects, akin to government grants, are recognised as expenditure is incurred and contractual obligations are fulfilled. The IFRC typically receives such contributions from diplomatic missions, United Nations (UN) agencies, European Community Humanitarian Office (ECHO) and other government agencies such as the United States Agency for International Development (USAID). Amounts received, but not recognised, are deferred for recognition in future periods as expenditure is incurred and contractual obligations are fulfilled. Government grants that are not for specific projects but are earmarked at appeal level are recognised when a confirmed written pledge has been received from the donor.

Contributions and donations that are subject to specific contractual obligations or earmarked for use in a future period are not fully under control of the IFRC. Donations that are subject to specific contractual obligations are recognised in income as expenditure is incurred and contractual obligations are fulfilled, similar to government grants. Amounts received, but not recognised, are deferred for recognition in future periods as expenditure is incurred and contractual obligations are fulfilled. Contributions and donations which are earmarked for use in a future period are deferred for recognition in income in the future period for which they are earmarked.

The IFRC sometimes agrees with a contributing National Society or other donor that the value of a confirmed written pledge previously received shall be changed - either increased or decreased. Such changes are recognised as additions to, or reductions of, income, during the period in which the change was agreed. The IFRC is not able to evaluate the potential impact of such changes on voluntary contribution and donation income reported in these Appeal Financial Statements.

(b) Other Income (Income from the sale of goods)

Income from the sale of goods, principally from publications and promotional goods, is recognised when performance obligation is satisfied, including the transfer of control over the goods.

3.3 Expenditure

(a) Functional expenditure categories

All IFRC expenditure is classified under functional expense categories that aggregate costs related to each category. Expenditure incurred as part of the Sierra Leone: Floods and Landslides Emergency Appeal activities is classified under the Programmes and coordination: Humanitarian response functional expense category. This functional expense category comprises: Coordination during the immediate response phase of disasters and crises which require international assistance, in order to ensure adequate resources are available to meet the needs of disaster affected people. Within this functional expense category, the classification of operational expenditures by nature has been aligned with the Consolidated Financial Statements of the IFRC.

(b) Costing principles

The costing principle of the IFRC is one of full cost recovery, therefore each appeal, including the Sierra Leone: Floods and Landslides Emergency Appeal, includes all associated direct costs, indirect costs and pledge fees.

**INTERNATIONAL FEDERATION OF RED CROSS AND RED CRESCENT SOCIETIES
EMERGENCY APPEAL (MDRSL007) – SIERRA LEONE: FLOODS AND LANDSLIDES**

**NOTES TO THE APPEAL FINANCIAL STATEMENTS
FOR THE PERIOD FROM 15 AUGUST 2017 TO 31 MARCH 2019**

3. Significant accounting policies (continued)

3.3 Expenditure (continued)

Direct costs

Direct costs are those costs that can be readily and specifically identified with a particular project or service. Direct costs include employee benefits including salary and benefit costs of international delegates and national staff.

In keeping with the IFRC's principle of full cost recovery, costs are recovered from operations for specific services provided in addition to the essential services funded by indirect cost recovery (below). Such recoveries include specific logistics services recoveries based on the value of procurement services provided, global fleet services including provision of the vehicle rental scheme and country level services related to the basic costs of having a presence (an IFRC office) in a given country.

Indirect costs

The direct costs of programmes and services are subject to 6.5% indirect cost recovery to fund the costs of providing indirect support services, essential to the success of operations. Such indirect support services include management and leadership, information and communication technology and professional and services functions in the areas of programme quality, reporting, resource mobilisation, finance, information technology and human resources.

Pledge fees

Costs are incurred to meet specific donor requirements. These requirements may include the tracking of expenses where a donation has been given for a specific activity or needs to be spent within a specific timeframe or requires customised financial and / or narrative reports. Pledge fees are charged to donations to cover the costs associated with meeting these specific donor requirements.

(c) Working with National Society partners

In implementing its activities in the ordinary course of its business, the IFRC advances funds to member Red Cross and Red Crescent National Societies. Two mechanisms are used to advance funds to member National Societies for the implementation of activities – cash working advances and cash contributions.

Working advances to National Societies

The IFRC provides cash working advances to National Societies for them to implement activities on behalf of the IFRC. An expense is recognised for the value of working advances which has not been reported on by the recipient National Societies and is recorded in Operating expenditure – Other costs & allocations. When recipient National Societies report on their use of the funds, this expense is reclassified according to its nature.

Contributions to National Societies

The IFRC makes cash contributions to fund the activities of member National Societies. Such contributions are recognised as operational expenditure as they are incurred.

3.4 Finance expense, net

Exchange gains and losses resulting from the settlement of foreign currency transactions and from translation are included under Finance income, net, in the Income and Expenditure Statement, with the exception of realised exchange gains and losses on voluntary contributions, which are included under Voluntary contributions.

3.5 Funds held for operations

The cumulative excess of income received over operating expenditure incurred is recorded as Funds held for operations. In the event that the funds cannot be spent, the IFRC obtains agreement from the donors to reallocate the unspent funds for a different use or reimburse them to the donors. For this appeal, CHF 565,728 was returned to a donor.

The IFRC DREF is a source of un-earmarked money created by IFRC to ensure that immediate financial support is available for Red Cross Red Crescent responses to emergencies. The DREF allocation of CHF 271,032 was fully reimbursed by the end of the appeal.

**INTERNATIONAL FEDERATION OF RED CROSS AND RED CRESCENT SOCIETIES
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4. Voluntary contributions

	Period from 15-Aug-2017 to 31-Mar-2019	
	Cash CHF	TOTAL CHF
American Red Cross	153,670	153,670
British Red Cross	191,596	191,596
Canadian Red Cross (from Canadian Government)	22,590	22,590
China Red Cross, Hong Kong branch	24,923	24,923
Finnish Red Cross	171,117	171,117
Icelandic Red Cross	100,000	100,000
Italian Red Cross	29,184	29,184
Japanese Red Cross Society	87,968	87,968
Luxembourg Red Cross	57,044	57,044
Netherlands Red Cross	597,568	597,568
Norwegian Red Cross (from Norwegian Government)	566,841	566,841
Spanish Red Cross	22,872	22,872
Swiss Red Cross	200,000	200,000
Taiwan Red Cross Organisation	10,013	10,013
	2,235,386	2,235,386
	2,235,386	2,235,386

The Cash column includes movements in outstanding pledges; gains and losses from revaluation of outstanding foreign currency pledges during the period (see note 3.4).

5. Donations

	Period from 15-Aug-2017 to 31-Mar-2019	
	Cash CHF	TOTAL CHF
Estonia Government	34,119	34,119
European Commission - DGECHO	240,427	240,427
Government of Malta	29,174	29,174
Italian Government Bilateral Emergency Fund	284,392	284,392
Lithuania Government	11,480	11,480
OPEC Fund For International Development-OFID	197,273	197,273
Republic of Korea Government	289,803	289,803
Spanish Government	69,692	69,692
Swiss Government	200,000	200,000
Thai Government	55,040	55,040
United States Government - USAID	99,484	99,484
Other donations (including online donations and contributions less than CHF 10,000)	20,431	20,431
	1,531,315	1,531,315
	1,531,315	1,531,315

The Cash column includes movements in outstanding pledges; gains and losses from revaluation of outstanding foreign currency pledges during the period (see note 3.4).

**INTERNATIONAL FEDERATION OF RED CROSS AND RED CRESCENT SOCIETIES
EMERGENCY APPEAL (MDRSL007) – SIERRA LEONE: FLOODS AND LANDSLIDES**

**NOTES TO THE APPEAL FINANCIAL STATEMENTS
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6. Other costs & allocations

	Period from 15-Aug-2017 to 31-Mar-2019 CHF
Administration, office and general	39,469
Consultancy fees	11,700
Information	33,016
Travel	120,229
Vehicles and equipment	19,798
Workshops & training	186,758
Other costs and allocations	<u>74,163</u>
	<u>485,133</u>

Included within Other costs and allocations is a provision of working advance to National Society of CHF 9,352.