This Emergency Appeal seeks a total of some 20 million Swiss francs on a preliminary basis to enable the International Federation of Red Cross and Red Crescent Societies (IFRC) to support the Hellenic Red Cross and the Turkish Red Crescent to deliver assistance and support to some 120,000 people for 9 months, with a focus on the following areas of focus and strategies of implementation: shelter, livelihoods, water and sanitation, health, and migration. The planned response reflects the current situation and information available at this time of the evolving operation and will be adjusted based on further developments and more detailed assessments, including to support other Red Cross Red Crescent Societies along the migratory route.

The crisis and the Red Cross Red Crescent response to date

27 February 2020: The Turkish government announced that it would no longer stop refugees from attempting to cross by land or by sea into Europe

28 February 2020: Since the announcement thousands of migrants are congregating at the land border between Turkey and Greece. In response, the government of Greece and the EU have stepped up border security

4-7 March 2020: The IFRC President visits Greece to assess the scope of needs with the Hellenic Red Cross and raise attention to the critical situation of migrants in the country

13 March 2020: 500,000 Swiss francs allocated from the IFRC’s Disaster Relief Emergency Fund (DREF) as a loan to the Emergency Appeal launched the same day for 20 million Swiss francs

Thousands of migrants wait to cross into Greece at the Pazarkule Gate near the Turkish border town of Edirne. Source: Turkish Red Crescent
The operational strategy

As the situation in Syria becomes more serious and unpredictable, the risk of newer and sudden influxes of people fleeing the conflict zones keeps escalating. Turkey sees increased pressure on its border in Syria with hundreds of thousands of people ready to cross it, given the continuing hostilities in Idlib. Turkey remains host to some 4 million refugees within its borders, including nationals from Syria, Somalia, Pakistan, Iraq, Iran and Afghanistan – making it the country with the largest refugee population worldwide. Turkey makes commendable efforts to provide massive humanitarian aid and support to Syrians seeking refuge of which more than 93 per cent are living in urban areas in twenty cities throughout Turkey.

On 27 February 2020, the Turkish government announced that it would no longer stop refugees from attempting to cross by land or by sea into Europe. Following this announcement, an estimated 10,000-15,000 people gathered at the land border and are wanting to cross to Greece. The land border in Greece remains closed under heavy control. Recent reports from the Turkish authorities indicate tens of thousands of people are on the move towards the Pazarkule border gate and its surrounding areas in the Karaağaç district of Edirne, and at the Ipsala border gate and its surrounding areas in the Ipsala district of Edirne City. The border crossings are concentrated in areas including Yenikarpuzlu, Ferre, Küpü, Subaşı and Adasarhanlı.

The EU has pledged more support for Greece, with the EU’s Frontex border agency planning to deploy additional personnel and equipment to support the Greek police. For months already, Greece’s reception and asylum system for refugees and migrants has been stretched beyond its capacities, a situation further exacerbated by the continuous and increased number of new arrivals. In total 115,000 migrants and refugees remain stranded in Greece, of whom around 41,200 are on the islands of Lesvos, Samos, Chios, Leros and Kos, in reception centres designed for 5,400 people.

In an attempt to ease the pressure on the islands, between September 2019 and January 2020, the Greek government transferred 14,750 people from the islands to the mainland, as 36,000 new arrivals crossed the Aegan to Greece from Turkey.

Summary of Red Cross Red Crescent response to date

The Hellenic Red Cross (HRC) has set up three mobile units near the Kastanies border in Evros to provide first aid and health-related services. HRC already positioned three mobile health stations staffed with Samaritans since 2 March 2020 to provide first aid and relief assistance. HRC is also sustaining its core migration services which are in urgent need of expansion due to the increased number of transfers from the islands (Multi-Functional Centre in Athens and Thessaloniki, Mobile Clinic in Athens, Accompaniment Programme (ACCREF) in Athens and five Unaccompanied Minor Centres in Athens, Volos and Kalavrita). HRC is in contact with the national authorities and discussed the measures to take as a response to the current situation.

The Turkish Red Crescent Society (TRCS) Migration Services Department and local branches have mobilized an assessment team to the area and deployed 50 staff and 18 vehicles. Mobile emergency response teams are distributing relief items such as winter clothes and blankets and providing internet hotspots and charging units on the border to help migrants connect with their family members. Three mobile soup kitchens (catering vehicles) are operational, serving hot soup, water and biscuits at the border gates of Pazarkule, and Ipsala in Edirne, as well as Çanakkale’s Ayvacık province. Neighbouring regional TRCS Disaster Management Directorates are also supporting the provision of urgent relief items (including clothes, shoes, socks, baby diapers, hot food and beverages.) These items will be stocked in a nearby warehouse allocated by the Turkish government’s State Hydraulic Works (DSI) and prepared for distribution. Work is ongoing to establish eight multipurpose tents of 112 m² in Harmanlı in order to provide a collective emergency shelter for the migrants. In Ayvacık, one mobile catering vehicle and four personnel are providing meals as well as restoring family links (RFL) services. In addition, assistance such as food, water, household items such as blankets and clothing and hygiene sets is being distributed in Pazarkule and in Ipsala.

The International Federation of Red Cross and Red Crescent Societies (IFRC) Regional Office for Europe (ROE) is closely following the developments to support the National Societies (NSs) and is leading coordination with the Hellenic Red Cross, Turkish Red Crescent, Red Cross Society of the Republic of North Macedonia, Cyprus Red Cross, Red Cross of Serbia and Bulgarian Red Cross to better understand needs and potential responses and inform NS contingency planning. The IFRC President and the IFRC acting Under Secretary General for Programmes and Operations visited Greece from 4 to 7 March, including Athens, the land border, Thessaloniki and Lesvos. They personally witnessed the conditions in the camps and met the Minister of Migration and the Minister of Civil Defence. Following these visits and positive feedback received from both Ministries, they agreed together with the HRC on
the IFRC support to the National Society. Press release, photos and key messages are also available on the current situation and the migration-related activities of HRC, IFRC and the International Committee of the Red Cross in Greece.

The IFRC Country Office in Greece is committed to accompany HRC in its organisational recovery after the end of a suspension phase from IFRC membership, in close collaboration with Red Cross Red Crescent Movement partners involved in Greece. The outcomes of an Organizational Capacity Assessment and Certification (OCAC) exercise in September 2019 and of a Partnership Meeting in February 2020 are the basis of a strategic level approach to develop a ONE PLAN for National Society development with clear linkages to the NS Recovery Plan, the IFRC Country Operational Plan, the Emergency Appeal, and bilateral support from Partner National Societies (PNSs) and the ICRC. The creation of a National Society Development (NSD) group under the leadership of the HRC will focus on the development of a plan which sets out clear operational activities addressing the current humanitarian situation.

In Greece, the IFRC has been engaged since 2015 with a CHF 43 million Emergency Appeal to respond to the migration crisis. In partnership with UNHCR, IFRC is implementing for the fourth consecutive year (since May 2017) a cash programme for migrants in Greece reaching 15,000 asylum seekers, but the continuity of this program is not certain. The Multifunctional Centre for integration services and orientation is reaching 4,000 people monthly.

The IFRC Country Office in Turkey continues to support the TRCS in assisting some 2.85 million people who have been affected by the crisis in Syria and other neighbouring conflicts through an International Appeal totalling CHF121 million since the start of the operation in 2011, and focusing on a longer-term community support, which will continue until 30 June 2021. The IFRC supports three funding schemes in Turkey through: (1) the International Appeal; (2) the Country Operational Plan; and (3) the ESSN cash programme which begins in April 2020. These schemes complement each other wherein the International Appeal and the Emergency Social Safety Net cash programme address the existing basic needs, livelihoods, health and protection needs of refugees and host communities affected by the crisis in Syria through community centre services and meeting basic needs through cash transfers respectively, while the Country Operational Plan seeks to establish policies and enhance gains made from the interventions under the International Appeal and ESSN programme to further strengthen the National Society in the longer term (including in the areas of disaster risk reduction, health and Protection, Gender and Inclusion (PGI), mostly at policy level).

The International Committee of Red Cross (ICRC) mission was opened in Athens in March 2016 contributing to the protection and assistance of migrants. It is closely collaborating with HRC on Restoring Family Links (RFL) activities with a small interruption in 2019 due to suspension of the HRC. However, even in this period, ICRC and HRC closely coordinated activities related to the provision of RFL Services so as to ensure the continuation of the service to the migrant population. For 2020, ICRC mission is working on the cooperation agreement that will allow again the HRC to take over the implementation of the RFL file. Last year, the ICRC took over from the Danish RC the Psycho-Social Support (PSS) project in Lesvos, as an interim solution. Again, the ICRC mission is in the process of handing over this project to HRC. Other than that, the ICRC is active in areas of its expertise, such as following up the conditions in migrants’ detention facilities and addressing the issue of missing persons with a transregional approach for the South of Europe.

Needs assessment and targeting
Thousands of women, men, and children who currently live in small tents are exposed to cold and rain with little or no access to heating, electricity or hot water. Hygiene and sanitation conditions are unsafe. Despite the dedication of medical professionals and volunteers, many cannot access a doctor as there are simply too few medical staff at the reception centres and local hospitals. The situation could worsen significantly as the positive cases of COVID-19 are detected within the camps.

Assessment of conditions in Greece highlight that:

- Migrant facilities are overcrowded: more than 41,000 people remain stranded in reception centres across five islands which were originally designed for 5,400 people.
- In Samos 6,782 people are staying in a centre designed for 660 while others are in makeshift shelters pitched on surrounding fields on a steep slope.
- Moria camp in Lesvos is hosting 21,752 people inside a facility which was set up for 2,800 people and others are staying in adjacent olive groves. The camp is known for its poor hygiene conditions and outbreaks of violence and protection risks, especially Sexual and Gender Based Violence (SGBV).
- Reception centres in Chios, Kos, and Leros are also overcrowded. The majority of the residents in the camp are families.
- Children account for a third of the migrant population in the islands, of whom 15 per cent are unaccompanied or separated, and the majority are below the age of twelve.
Assessment of conditions in Turkey highlight the following priorities:

- Health with special focus on First Aid, Community Health, prevention of communicable and non-communicable disease and hygiene promotion as well as preparedness activities for COVID-19 for new arrivals.
- Psychosocial support including psychological first aid, particularly for unaccompanied children and other vulnerable groups. Lack of access to trusted information is creating confusion, tensions and have psychosocial impact.
- Shelter and accommodation for migrants as well as food (including special food for babies, young children and pregnant women) as well as essential household items.
- Many of the affected people have experienced SGBV along the migration route and in their country of origin and require referrals for treatment and support.
- Both migrants and host communities are able to access relevant, consistent and reliable information tailored to their needs, and that all activities across the response are based on and continually informed by consultation with, and feedback from, affected people.
- Advocacy with authorities to provide more access to and integration of migrants, speedier asylum processes and protection / legal advice for those fearing forced return or transfer.

Broader needs across the region include:

The Cyprus Red Cross reported a significant increase in the new migrant arrivals in Cyprus. In 2019 the number of asylum applications dramatically increased to 9,521, making Cyprus the highest rate of per capita country receiving asylum applications among the 28 EU member states, with 11,600 applications still pending from previous years.

National Red Cross Societies across the Western Balkans have been at the forefront since the beginning of the crisis and have been providing assistance and protection to the migrants. As the migrants continue arriving to North Macedonia, Serbia, Montenegro and Cyprus, the National Societies are committed to continue providing assistance. However, with limited or no funds available, they are reaching the limit of their capacities. Therefore, in case the situation at the Turkey-Greece border escalates resulting in further significant increase in the number of migrants along the Balkans route and Cyprus, these National Societies will require external financial assistance to be able to address the intensifying needs of people on the move.

**Targeting**

The expected approximate number of people to be assisted based on the previous population movement operational experience and the indicative breakdown of the population are reflected in the table below:

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<tr>
<th>Category</th>
<th>Estimated number of people to be reached</th>
<th>% female</th>
<th>% male</th>
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<tr>
<td>Children (0-17yrs)</td>
<td>54,200</td>
<td>47%</td>
<td>53%</td>
</tr>
<tr>
<td>Adults</td>
<td>61,300</td>
<td>47%</td>
<td>53%</td>
</tr>
<tr>
<td>People with disabilities</td>
<td>2,700</td>
<td>47%</td>
<td>53%</td>
</tr>
</tbody>
</table>

**Coordination and partnerships**

On 2 March 2020, the government of Greece requested assistance from EU Civil Protection Mechanism (EUCPM) Member and Participating States to prepare for an increased number of new arrivals, including mobility (buses, ambulances etc.), health, water and sanitation, shelter and other household and hygiene items.

On 3 March, the Presidents of the European Commission, Parliament and Council visited the Greek-Turkish land borders. The FRONTEX Emergency team will be sending additionally 7 boats, 1 helicopter, and 100 border guarders for both land and sea borders. The EU has committed EUR 700 million financial support to Greece. Civil protection mechanism has been activated for support in kind.

On 5 March, 12 Member and Participating States have offered nearly 70,000 items of assistance to Greece through the EUCPM. Some of the requested items such as buckets, tarpaulins, water pumps, power generators, water tanks and bed mattresses were 100% covered by the offers made by the Member and Participating States. The majority of the offered items are expected to arrive in Greece in the coming days.

The main UN agencies present in Greece are the UNHCR, IOM and UNICEF working with the Government to support asylum-seekers and migrants in the fields of accommodation, cash and other reception services as well as
protection, psychosocial support and legal support, largely funded by EU and the Asylum, Migration and Integration Fund (AMIF). IOM has also initiated an integration program for some of the recognised refugees. UNHCR is increasingly providing support to the Greek Government to enhance their capacity to understand and respond to the needs of refugees and is in the process of handing over some programs although the absorption capacity remains relatively low.

**Proposed Areas for intervention**

**Overall objective**

The overall objective of this operation is to support the National Societies preparedness and response activities to meet the humanitarian needs of the most vulnerable migrants crossing to Turkey, and further moving to Greece, Bulgaria, Albania, Cyprus, Republic of North Macedonia, Serbia, Bosnia and Herzegovina and the Aegean, Adriatic and Mediterranean Seas in alignment with Red Cross principles, procedures and commitments.

In Turkey, this operation follows a two-pronged approach: respond to the needs of the migrants accumulating in the border with Greece and prepare for a possible influx of Syrian population through Turkey's southern border. The current response to migrant needs in relation to border crossing on the Turkey-Greece border is ongoing in three locations, i.e. Pazarkule and Ipsala in Erdine province in northwest Turkey and Ayvacik in Çanakkale province towards the southwest. This includes the provision of food rations and hot meals as well as shelter and household relief items, first aid, psychosocial support services, hygiene kits and protection and outreach services.

Pre-positioning of contingency stock is also being planned in the event of an influx over the Turkey-Syria border due to the ongoing conflict, and includes blankets, mattresses, and winterized tents. Support to planned / proposed contingency stock piling as a result of the current contingency planning in Turkey will be reviewed against actual numbers of migrants crossing into Turkey from Syria.

In Greece, a two-pronged approach is also taken: support and sustain HRC ongoing activities in support of the migrant population, including an expansion of services to the islands, and prepare for a possible influx of migrants from Turkey. This Emergency Appeal will target 30% of the migrants living in the Greek islands and mainland, totalling to 22,200.

During discussions between Hellenic Ministry of Migration and the HRC President as well as with the IFRC President, HRC was requested to mobilise international tools to increase its capacities and further support its core migration response projects ACCREF, mobile health clinic, MFCs, etc, as well as further support the government at Vasiliadis camp in Serres (now moved to Promachonas area) with health mobile station and relief items.

The EA will also take into account the developing COVID-19 outbreak in Greece, and support 1) the integration of COVID-19 preparedness actions in HRC for the most vulnerable migrants to the ongoing outbreak and 2) the integration of COVID-19 specific activities where HRC are preparing to respond or is already responding in coordination with their national health authorities..

This Emergency Appeal will be revised in the coming weeks once more detailed information is available and in line with the needs arising as a result of the evolving situation. The revision will be carried out in close coordination with Red Cross Red Crescent partners involved in Greece and other countries, in order to reflect the collective support of the network.

Detailed needs analysis and risk analysis per sector will be further developed during the detailed assessment exercise and included in the revision of the Emergency Appeal.
Areas of Focus

**Shelter**

People targeted: 62,500  
Male: 29,375  
Female: 33,125  
Requirements (CHF): 9,330,000

**Proposed intervention**

*Outcome 1: Migrant families have their basic shelter and household items needs met.*

**Output 1.1: Migrant families are provided basic short-term shelter and household items.**

- General: Assess shelter needs, capacities and gaps  
- General: Coordinate with other relevant sectors for integrated programming  
- General: Coordinate with government and other stakeholders  
- General: Analyse the local market to identify availability/access to shelter and household items  
- Turkey: Purchase and erect 25 multipurpose tents for shelter needs of up to 2,500 migrants  
- Turkey: Monitor use of distributed shelter and household items and/or cash  
- Turkey: Purchase and distribute raincoats and blankets to 7,500 migrants on a weekly basis for two months (total 60,000 migrants)  
- Turkey: Purchase and distribute boots to 20,000 migrants for two months  
- Turkey: Purchase 100,000 blankets, 50,000 mattresses, and 10,000 winterized tents as contingency stock for a possible influx of population in the Turkey-Syria border  
- Turkey: Evaluate shelter support provided

**Livelihoods and basic needs**

People targeted: 62,500  
Male: 29,375  
Female: 33,125  
Requirements (CHF): 1,440,000

**Proposed intervention**

*Outcome 1: Basic nutritional needs of migrant families and children are met.*

**Output 1.1: Food is provided to migrant adults and children.**

- Turkey: Purchase and distribute daily food rations to 7,500 migrants every second day for eight weeks  
- Turkey: Purchase and distribute baby food for 1,500 babies per week for eight weeks  
- Turkey: Purchase of 3 mobile catering vehicles for food distribution

**Health**

People targeted: Approx. 120,000  
Male: 56,400  
Female: 63,600  
Requirements (CHF): 2,040,000

**Proposed intervention**

*Outcome 1: The immediate risks to the health of affected populations are reduced.*

**Output 1.1: The health situation and immediate risks are assessed using agreed guidelines.*
• General: In coordination with health authorities, undertake detailed assessments to identify health needs, number/type/location of health facilities and/or medical service gaps in target communities and ensure systematic monitoring of needs.

**Outcome 2: The immediate risks to the health of the affected populations are reduced through improved access to medical treatment.**

**Output 2.1: Improved access to health care and emergency health care for the targeted population and communities.**

- General: Purchase and distribution of First Aid material and equipment for the mobile teams and stock replenishment
- General: Basic Health and care services with special focus on First Aid, maternal and child health provided to most vulnerable migrants to reduce relevant health risk factors
- General: Preparedness activities for COVID 19 at individual level and level of compact residence of migrants (camps)
- General: Purchase and distribution of hygiene kits and disinfection for 2.000 families on a weekly basis for 6 months
- Greece: Provision of primary health care through Educational Health Station in Athens urban area
- Greece: Support migrants in accessing public health system through accompaniment and interpretation
- Greece: Provision of primary health care through Mobile Health Unit in Attica area
- Greece: In coordination with authorities, provision of primary health care through Mobile Health Unit in reception centre in Northern Greece
- Greece: In coordination with authorities, provision of primary health care in Lesvos
- Turkey: Purchase emergency first aid kits for 12,000 people for two months
- Turkey: Organize four sessions per day to orientate migrants in first aid in three locations
- Turkey: Distribute first aid kits, following first-aid orientation sessions

**Outcome 3: The psychosocial impacts of the emergency are reduced.**

**Output 3.1: Psychosocial support provided to the target population.**

- Turkey: Organize three sessions per day to disseminate PSS services, including psychological first aid (PFA) among migrants in three locations
- Turkey: Deploy mobile PSS units in three locations to support 18,000 adult and elderly people
- Turkey: Deploy two mobile child-friendly spaces to support 12,000 migrant children in three locations
- Turkey: Procure 3 mobile PSS units
- Turkey: Procure two mobile child-friendly space units
- Greece: Provide recreational and other PSS activities for migrants in Lesvos

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**Water, sanitation and hygiene**

People targeted: Approx. 120,000
Male: 56,400
Female: 63,600
Requirements (CHF): 4,190,000

**Proposed intervention**

**Outcome 1:** Good hygiene practices are promoted amongst migrant families.

**Output 5.1: Migrant families receive hygiene kits to support good hygiene practices.**

- Turkey: Purchase 24,000 hygiene kits
- Turkey: Distribute hygiene kits
- Turkey: Purchase 24,000 hygiene kits as contingency stock
- Greece: Purchase and distribute 5,000 hygiene kits for reception centre in Northern Greece
- Greece: Purchase 30,000 hygiene kits as contingency stock
Protection, Gender and Inclusion
People targeted: Approx. 120,000
Male: 56,400  
Female: 63,600  
Requirements (CHF): 1,140,000

Proposed intervention

Outcome 1: Communities become more peaceful, safe and inclusive through meeting the needs and rights of the most vulnerable.

Output 1.1: Programmes and operations ensure safe and equitable provision of basic services, considering different needs based on gender and other diversity factors.
- General: Support sectoral teams to ensure collection and analysis of sex-age and disability-disaggregated data (see guidance in Minimum Standards)
- General: Strengthen awareness and increase sensitization of volunteers on how to use empathic communication in delivering informed and positive messages
- General: Hold basic training or induction with IFRC and NS staff and volunteers on the Minimum Standards

Output 1.2: Programmes and operations prevent and respond to sexual- and gender-based violence and other forms of violence especially against children.
- General: Establish a system to ensure IFRC and NS staff and volunteers have signed the Code of Conduct and have received a briefing in this regard
- General: Volunteers, staff and contractors sign, are screened for, and are briefed on child protection policy/guidelines
- General: Use Minimum Standards as a guide to support sectoral teams to include measures to mitigate the risk of SGBV
- General: Include messages on preventing and responding to SGBV in all community outreach activities
- General: Hold basic ½ day training with IFRC and NS staff and volunteers on addressing SGBV (or integrate a session on addressing SGBV in standard/sectorial trainings)
- General: Procure and deliver dignity kits to women and girls of reproductive age
- General: Map and make accessible information on local referral systems for any child protection concerns
- General: Provide essential services (including reception facilities, RFL, and access to education, health, shelter, and legal services) to unaccompanied and separated children and other children on their own

Output 1.3: NS educational and advocacy programmes raise awareness on humanitarian challenges, cultivate humanitarian values and develop relevant interpersonal skills.
- General: Offer capacity-building activities with NS on the provision of skills- and values-based education addressing issues of discrimination, violence and exclusion.
- General: Support sectoral teams to include measures to enable protection of, safety in and access to education for affected population (e.g. rehabilitation of education facilities (including water and sanitation), cash transfers to pay educational fees, distribution of school kits/educational materials)

Outcome 2: Individual migrants with special needs are provided customized support

Output 2.1: Support through the Special Needs Fund (SNF) is made available for migrants with urgent specific needs.
- Turkey: Identify and assess migrant individuals with special needs through protection outreach in three locations
- Turkey: Provide support for identified special needs through SNF
- Turkey: Purchase two mobile protection units for outreach activities
- Turkey: Provide RFL services to migrants
- Turkey: Purchase five Trolley Chat Boxes to facilitate emergency communication needs of migrants
- Greece: Identify and assess migrant individuals with special needs through protection outreach
- Greece: Support Unaccompanied Minors in five locations through Child Protection, recreational activities and material support
Greece: Support migrants in Red Cross Multi-Functional Centres in Thessaloniki and Athens urban areas through provision of information, referrals, legal aid, case management, integration activities etc.

**Migration**

People targeted: Approx. 120,000
Male: 56,400
Female: 63,600
Requirements (CHF): 1,660,000

**Proposed intervention**

**Outcome 1:** Communities support the needs of migrants and their families and those assisting migrants at all stages of migration (origin, transit and destination).

**Output 1.1:** Assistance and protection services to migrants and their families are provided and promoted through engagement with local and national authorities as well as in partnership with other relevant organizations.

- General: Develop a feedback mechanism to engage migrants physically and virtually (including perception surveys). This will include feedback about our services and inform revision of activities and services.
- General: Engage community on design and acceptability of water and sanitation facilities.
- General: Ensure access to information services, including internet, through, for example, mobile phone charging, Wi-Fi access, provision of SIM cards or mobile phone credit.

**Output 1.2:** Awareness raising and advocacy address xenophobia, discrimination and negative perceptions towards migrants are implemented.

- General: Awareness and advocacy work in the context of migration
- General: Carry out information needs assessments and establish dialogue platforms (including online through interactive radio programs, call-in radio, social media interaction and live Q&A discussions, blogs and articles in the media responding to questions) to allow host communities and migrants to engage, ask questions, dispel myths and rumours, express concerns.

**Output 1.3:** Family links are restored for people separated from, or without news of, their loved ones as a result of the crisis.

- Undertake restoring family links for separated family members and for unaccompanied and separated minors.

**Strategies for Implementation**

Requirements (CHF): 430,000

Based on the demand for the technical and coordination support required to deliver in this operation, the following programme support functions will be put in place to ensure an effective and efficient technical coordination: National Society Capacity Building and organizational development, human resources and surge capacity, logistics and supply chain; information technology support (IT); communications; security; planning, monitoring, evaluation, and reporting (PMER); partnerships and resource development; and finance and administration. More details will be provided in the Emergency Plan of Action.
Funding Requirements

International Federation of Red Cross and Red Crescent Societies

EMERGENCY APPEAL
Turkey-Greece and other countries: Population movement
Funding requirements - summary

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<th>Area of Intervention</th>
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<td>SHELTER</td>
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<td>TOTAL FUNDING REQUIREMENTS</td>
<td><strong>20,230,000</strong></td>
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**all amounts in Swiss Francs (CHF)**

Jagan Chapagain
Secretary General
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For Performance and Accountability support (planning, monitoring, evaluation and reporting enquiries)

IFRC Regional Office for Europe
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How we work

All IFRC assistance seeks to adhere to the Code of Conduct for the International Red Cross and Red Crescent Movement and Non-Governmental Organizations (NGO’s) in Disaster Relief and the Humanitarian Charter and Minimum Standards in Humanitarian Response (Sphere) in delivering assistance to the most vulnerable. The IFRC’s vision is to inspire, encourage, facilitate and promote at all times all forms of humanitarian activities by National Societies, with a view to preventing and alleviating human suffering, and thereby contributing to the maintenance and promotion of human dignity and peace in the world.

The IFRC’s work is guided by Strategy 2020 which puts forward three strategic aims:

- Save lives, protect livelihoods, and strengthen recovery from disaster and crises.
- Enable healthy and safe living.
- Promote social inclusion and a culture of non-violence and peace.