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# Emergency appeal

## Uganda: Population movement

 International Federation  
of Red Cross and Red Crescent Societies

<b>Emergency appeal n° MDRUG037</b>	<b>GLIDE n° OT-2014-000013-UGA</b>
<b>Emergency Appeal launch date: 11 February 2014</b>	<b>Timeframe: 6 months; End date: 10 August 2014</b>
<b>Appeal budget: CHF 1,722,559</b>	<b>Total estimated Red Cross and Red Crescent response to date: CHF 0</b>
<b>Disaster Relief Emergency Fund (DREF) allocated: CHF 170,000</b>	
<b>N° of people affected: some 60,000</b>	<b>N° of people being assisted: some 25,000</b>
<b>N° of appeal revisions: N/A</b>	
<b>Host National Society(ies) presence (n° of volunteers, staff, branches): Uganda Red Cross (URCS), 240 volunteers, 10 staff and four (4) branches in the region bordering South Sudan</b>	
<b>Red Cross Red Crescent Movement partners actively involved in the operation: IFRC, ICRC, Danish RC, German RC and British Red Cross</b>	
<b>Other partner organizations actively involved in the operation: Government of Uganda, UNHCR, WFP, Oxfam, Care, etc.</b>	

[<click>](#):

- [here](#) for the *Emergency Appeal budget*
- [here](#) for a *map of the affected area*
- [here](#) for *contact details*

## The disaster

The escalating violence in the Republic of South Sudan has provoked a mass population displacement within South Sudan and into neighboring countries. Uganda has taken the bulk of refugees who have continued to cross the borders since the beginning of the conflict in mid - December 2013. The increasing number of arrivals from South Sudan means that tens of thousands of people are in dire



Young refugees being assisted by URCS staff and volunteers. Photo: URCS

need of emergency medical care, shelter, food, water and adequate sanitation facilities. In addition, hundreds of unaccompanied minors and displaced persons have lost touch with families back in South Sudan. As of 28 January 2014, more than 60,000 South Sudanese refugees had crossed into Uganda through Arua, Adjumani and Koboko districts. These numbers are expected to increase as the conflict continues between the Government of South Sudan and the opposition, despite the Peace Agreement signed by both parties on January 23<sup>rd</sup>, 2014.

Given this situation, this Emergency Appeal seeks CHF 1,722,559 to enable the IFRC to support the Red Cross and Red Crescent response to improve the living conditions of around 25,000 South Sudanese refugees (5,000 families) for six months by providing safe water, shelter, and improved access to health services. The response articulated here reflects the information available at this point, and will be adjusted based on the actual situation and further information from more detailed assessments.

## The response

The Ugandan Red Cross (URCS) has extensive experience in working with refugee populations after having been involved for several years in addressing the urgent needs of refugee populations from South Sudan (at that time Sudan), Democratic Republic of Congo, Somalia, Eritrea etc. The National Society has in the recent past been the first responder in disaster settings, and in response to the continued unfolding emergency, the URCS has so far deployed 51 volunteers to Adjumani to support reception and registration of new arrivals in Dzaipi reception centre. This manual registration of all new arrivals is intended to generate daily statistics to be shared with other humanitarian agencies in order to facilitate planning for humanitarian support. In other operation areas of Koboko and Rhino Camp refugee settlement, 20 volunteers have been deployed for registration and hygiene promotion and sensitization. The registered refugees are relocated to Rhino Camp refugee settlement in Arua, while those in Dzaipi are relocated to Nyumanzi Refugee settlement on a daily basis as a means of decongesting the transit centre for more new arrivals that continue to cross the borders from South Sudan.

With the support of International Committee of the Red Cross (ICRC), URCS has deployed a Restoring Family Links (RFL) response team for services to the new arrivals in Dzaipi transit area. The team has been able to identify and register un-accompanied minors (UAMs), conduct on spot family re-unifications, and RFL phone services. Out of the total population of 44,102 refugees in Adjumani, 233 potential UAMs were identified, 81 UAMs registered, 72 family re-unions accomplished, 785 phone calls, and 17 emergency tracing cases concluded.

The URCS has also been continuously and actively involved in the inter-agency coordination convened by the Office of the Prime Minister, providing up-to-date statistics. It has also participated in the interagency and multi-sector team that conducted the humanitarian assessment of the South Sudan influx in west Nile and Northern Uganda.

The IFRC has been supporting the Uganda RCS in planning the response for the crises as well as in the mobilization of movement partners. IFRC deployed a technical advisor from the Regional Office to support the URCS in drafting the response plan.

With the current situation of the URCS in terms of internal challenges and strained capacity, IFRC Regional Office, in collaboration with partners, is in the process of establishing an Operations Support Unit comprising an Operations Support Coordinator, a Logistics Coordinator and an Operations/Programme Accountant. The Operations Support Unit will ensure the coordination of timely, efficient and effective IFRC support to URCS in responding to the impact of the on-going influx of refugees from South Sudan, as well as other sudden and slow onset disasters and crises events, with the aim of contributing to the improvement of the quality of DREF operations, appeals and other response operations. The structure will also ensure operation management and financial management, in particular minimizing any risks in relation to financial management.

Due to the strained capacity, the IFRC regional office will provide extensive technical support in the various sectors to implementation and management of the operation. It will also enable a closer cooperation with the NS to support the disaster response structures in the NS following a reorganization exercise, which has, due to the internal situation, contributed to a weakened URCS. Together, the Operations Support Unit and technical input from the region will enable the development of a longer term support plan for URCS.

The Norwegian and German Red Cross will support the operation with the deployment of Watsan Kit 5s. As part of the coordination and assistance plan, discussions are on-going with several movement partners, including American Red Cross, Belgium Red Cross, British Red Cross, Danish Red Cross, German Red Cross, and Swedish Red Cross.

## Coordination and partnerships

At the country, regional and global levels, efforts are underway from the ICRC and the IFRC to coordinate the delivery of humanitarian assistance from a cross section of movement partners as well as to foster a better understanding of the humanitarian situation. ICRC is the lead agency in South Sudan, where the conflict is on-going, while IFRC engage in efforts to strengthen the capacity of the National Society including taking a regional approach in addressing the population movements, in close coordination with ICRC and in partnership with the NSs and PNSs involved.

As an auxiliary to the Government of Uganda, URCS has maintained a strong relationship with agencies and public authorities through participation or collaboration especially with the district disaster committees in the affected districts, UNHCR, Office of the Prime Minister, OXFAM, UNICEF, and WFP. The National Society is also an active partner in field-level cooperation and coordination.

UNHCR and the government have requested response agencies to engage and support to address the huge gaps in terms of services for the refugees. UNHCR has launched a USD 86 million appeal for 6 months. Most of the basic non-food item needs for refugees are covered but others sectors need urgent donor support. URCS has specifically been requested to support with ambulance services.

Interactions with actors that have specific roles in refugee management have been consistent and ongoing. In this regard, the major actors and the areas of joint interest have been:

- Government - Office of the Prime Minister (OPM): overall coordination, land allocation, protection, and security. URCS volunteers are working closely with OPM on the registration of the refugees. The districts authorities are providing health services in Dzaipi TC and Ocea RC, immunization, nutrition screening, and curative services.
- United Nations (UN):
  - ✓ UNHCR (lead agency for the UN system): Coordination, NFIs provision, Protection and WASH assistance. UNHCR has been increasing the number of taps at distribution points and currently working with partners to address water supply situation
  - ✓ UNICEF: Provision of nutrition supplies WASH activities, and is exploring supplying vaccines for the expanded programme on immunization. Focus of nutrition and immunization activities to Koboko District.
  - ✓ WFP – Food distributions
  - ✓ UNFPA's through ACORD: Will undertake reproductive health and SGBV preventive activities in Adjumani.
- International Organizations (IOs)/ Non-Governmental Organizations (NGOs):
  - ✓ Lutheran World Federation (LWF): Supporting logistics, community services in Dzaipi Camp. Established two boreholes in Adjumani which started operating 27 January. Four more boreholes are being drilled. URCS volunteers are working closely with the staff of LWF.
  - ✓ MSF-F: is involved in the health sector and trucking of water.
  - ✓ Oxfam is planning WASH and emergency livelihood
  - ✓ Agency for Cooperation and Research in Development (ACORD): Planning for livelihoods interventions.
  - ✓ Save the Children in Uganda (SCiU): Un accompanied children (UAC)
  - ✓ Danish Refugee Council (DRC): Supporting infrastructure and shelter construction in Dzaipi and Water trucking as well as camp management in Koboko camp.
  - ✓ Cooperative for Assistance and Relief Everywhere (CARE) International, through URCS: Procurement of poles to support shelter in Nyumanzi and Rhino camp.
  - ✓ Medical Teams International (MTI): is deploying a medical team to Nyumanzi TC. They will provide among other things curative services, reproductive health as well as immunization for children in the transit centres.

## The operational strategy

Findings from the inter-agency assessment report indicate that there are huge needs that are still not addressed, in particular in areas of shelter, water and sanitation, health and care and psychosocial support. In addition to the primary sectors, needs /gaps identified from the assessment mission are the following: Restoring Family Links (RFL); protection of vulnerable groups; First Aid services; psychosocial support.

The 25,000 targeted beneficiaries are those refugees that originated from South Sudan and have fled to Uganda, with 3,000 households in Adjumani and 2,000 in Arua/Koboko). Beneficiaries for the health activities will specifically focus on the chronically ill, pregnant women, persons who are disabled, and the elderly.

The Watsan facilities are generally communal and thus will be strategically located in the underserved areas / camps (Rhino and Baratuku) where there is no other actor involved or the response provided is insufficient to

address the needs of the refugees. Priority will be given to areas where the service coverage is below Sphere standards and those with increasing diarrheal disease prevalence. The hygiene promotion and awareness campaigns will be carried out in the camps to benefit the refugees and host communities as well. The host community will also benefit from some of the planned services (an estimated 3,000 households close to the camps).

### **Summary table of planned sector interventions, outcomes, outputs, and main activities:**

<b>Health and care</b>
<p>Outcome: Emergency health care and psychosocial support to refugee families in reception centers and camps.</p> <p>Outputs and related activities planned:</p> <p>Output 1: Affected refugee population is provided with rapid first aid and referral to access appropriate health care.</p> <p>Related activities:</p> <ul style="list-style-type: none"> <li>✓ Deploy a health RDRT to assist in assessment of needs, training of volunteers, and technical support to review the health activities and plans.</li> <li>✓ Related activity: Deploy one ambulance for referrals from the camp.</li> <li>✓ Related activity: Undertake first aid services and referrals in the arrival points, transit centres, and camps.</li> </ul> <p>Output 2: Health and wellbeing of the affected families are promoted.</p> <p>Related activities:</p> <ul style="list-style-type: none"> <li>✓ Related activity: Procurement, and distribution of 10,000 mosquito nets to 5,000 vulnerable families among the refugees.</li> <li>✓ Related activity: Conduct sensitisation sessions on prevention of common diseases (Malaria, HIV AIDs, diarrhoeal diseases). Close links to be developed with the hygiene promotion activities.</li> <li>✓ Related activity: Monitoring and reporting on response activities</li> </ul> <p>Output 3: Psychosocial wellbeing of affected communities and emergency responders.</p> <p>Related activities:</p> <ul style="list-style-type: none"> <li>✓ Related activity: identify and train 60 volunteers in psychosocial First Aid and first aid services.</li> <li>✓ Related activity: Establish links with professional organizations and institutions for referral of individuals in need of more specialized support.</li> <li>✓ Related activity: Provide psychosocial support to traumatized individuals and refugee families. Referrals of individuals in need of specialized care and assistance.</li> </ul>
<b>Water, sanitation &amp; hygiene promotion</b>
<p>Outcome: Immediate reduction in risk of waterborne and water related diseases in targeted communities.</p> <p>Outputs and related activities planned:</p> <p>Output 1: Increase access to safe water for the 5000 refugee families and host population during 6 months.</p> <p>Related activities:</p> <ul style="list-style-type: none"> <li>✓ Deployment of 2 WatSan Kit 5 to supply water to refugees.</li> <li>✓ Maintenance of the deployed WatSan Kit 5 through procurement of consumables and logistic support to WatSan NDRT members and volunteers</li> <li>✓ Procurement and installation of 10 water storage tanks</li> <li>✓ Procurement and distribution of safe water storage containers to 5,000 families (10,000 jerry cans / 2 per family).</li> <li>✓ Construction of safe water sources (drilling of 10 new boreholes and rehabilitation of 12 boreholes) in the settlement camps of Adjumani district.</li> <li>✓ Continuous assessment and coordination of the operation.</li> </ul> <p>Output 2: Adequate sanitation, which meets Sphere standards in terms of facilities to user population ratio, is provided to the targeted refugee population.</p> <p>Related activities:</p> <ul style="list-style-type: none"> <li>✓ Procurement of 500 prefabricated plastic latrine slabs.</li> <li>✓ Digging of pits and construction of latrines (500 stances for 25,000 people).</li> <li>✓ Maintenance of latrines (setting up and monitor system for cleaning) and de-sludging.</li> <li>✓ Procurement of 50 sanitation tool kits (Pangas, hoes, peak axes, wheel barrows, hammers, ropes and metallic piles), for use in reception centres and camps.</li> <li>✓ Procurement and construction of 100 hand washing facilities. (Each WatSan Kit 5 also includes 1000</li> </ul>

- low flow dispensers for hand washing).
- ✓ Procurement of 300 rolls of plastic sheeting for the construction of latrine super structures and bath shelters.
- ✓ Construction of 500 communal bath shelters.
- ✓ Procurement 300 timber /poles, assorted nails and hammers for latrine construction.

Output 3: Increased awareness on hygiene practices and disease prevention among the targeted refugee population.

Related activities:

- ✓ Develop a hygiene promotion plan (including target groups, key messages, communication channels), based on identified health issues and practices
- ✓ Training of 40 volunteers in hygiene promotion in emergencies (including the PHAST-ER approach).
- ✓ Production of 40 PHAST tool kits.
- ✓ Trained volunteers conduct hygiene promotion campaign, including PHAST-ER activities. These activities will be closely coordinated with the health sensitisation sessions.
- ✓ Related activity: Regular monitoring of hygiene promotion activities, and progress/results
- ✓ Related activity: Production and distribution of IEC materials (20,000 Posters, 20,000 brochures).
- ✓ Related activity: Procurement and distribution of Multi-purpose soap (1 bar per household per month for 5000 HH).
- ✓ Related activity: Procurement and distribution of 100 hard brooms and 100 brushes (part of PHAST-ER activities).
- ✓ Related activity: Procure and distribute 12,000 dignity kits (Menstrual Hygiene Kits) to women and girls
- ✓ Related activity: Procure 60 sets of Protective gear for the volunteers (gum boots, rain coats, umbrellas, gloves, and capes).
- ✓ Related activity: Procurement of 40 pumps for spraying.
- ✓ Related activity: Procurement of 260 Litres of vector control chemicals.
- ✓ Related activity: Carry out spraying and vector control activities in reception areas and camps.

### Shelter and settlements

Outcome: Improved living situation for 5,000 of the most vulnerable refugee families through provision of emergency shelter, during 6 months.

Output 1. Identified refugee families have adequate communal and shelter.

Related activities.

- ✓ Identify and register families who will need emergency shelter assistance. Regular monitoring of shelter needs and potential need for revision of activities.
- ✓ Procure and distribute 10,000 tarpaulins, construction materials and tools.
- ✓ Assist and provide technical assistance to households on how to install and use tarpaulins distributed.
- ✓ Construct household shelter for 5,000 HH (2 tarpaulins for each household).
- ✓ Carry out routine repairs and maintenance works on the shelters.

### Disaster preparedness and risk reduction

Outcome: Strengthened capacity of the national society to ensure provision of quality services in line with international standards

Output 1: Facilitated and equipped URCS structures and HR capacity.

Related activities:

- ✓ Training 120 volunteers on emergency health and first aid, shelter and relief, and PHAST-ER.
- ✓ Contingency planning exercises.
- ✓ Improve communication network in the two branches- internet, telephone and office structure (furniture).

## Operational support services

- **Human resources:** Overall, the URCS has significant experience in dealing with disasters in the country and managing refugee operations both as an implementing partner to Government/UNHCR and as operating partner in refugee emergency situations. The URCS is present in Arua and Adjumani and is currently supporting the operation through already established branch structures. These structures have been reinforced by a surge team made up of staff from Watsan, and relief (and RFL in cooperation

with ICRC). Over 120 volunteers have so far been mobilized, of which 60 are now currently used on a rotational basis. Overall, 240 volunteers will be engaged in the operation.

At the national headquarters there is an operational management structure with two technical staff under the disaster management directorate. URCS has at its disposal two National Disaster Response Teams (NDRT) (DM and Watsan) that can be mobilized as needed. The operation is already underway in the two locations managed by senior officers and supported by branch structures. To implement this operation, the team will be reinforced by a WatSan coordinator, an operation coordinator and a logistic officer.

The IFRC Regional Office will establish an Operations Support Unit made up of an Operations Support Delegate, a Logistics Delegate and a Project Accountant. Furthermore, the Regional Office will provide technical support and closely monitor the operation. In particular, the DM unit, Health and WatSan, Finance, Logistic, PMER and IT will provide close support. The technical departments will review the current structures and provide input for a longer term capacity building support to URCS. A health RDRT will be deployed for two months to strengthen the capacity of the national society in assessing needs and gaps, training of staff and volunteers, technical assistance for reviewing activities and plans for intervention.

- **Logistics and supply chain:** Part of the IFRC operational structure in Uganda will be a locally hired logistician. IFRC regional and Zone logistic unit will support the operation with technical input, and the IFRC region will support with sourcing and procurement from Nairobi. URCS will be delivering the items in line with operational priorities. Where possible, in-kind items from the regional stocks will be used. URCS will utilize the existing warehousing facilities at NHQ and branches for storage and eventual dispatch of items to their locations. URCS has an existing fleet of vehicles for the efficient dispatch of goods to the final distribution points.
- **Information technologies (IT):** Two desktops, two laptops, and two printers for the operations management and processing of data will be purchased for the two offices in Koboko and Adjumani. Also one laptop for the operation's coordinator at national Headquarters will be purchased. The IFRC regional IT department will review the needs and provide technical assistance.
- **Communications:** URCS will maintain a steady flow of timely and accurate information between the field and other major stakeholders in the form of press releases, news stories and beneficiary case studies while proactively engaging with media to highlight the needs of the refugees and to profile the response of the URCS. Communications between affected population and URCS, media and partners will be strengthened with the aim of ensuring a quality operation, beneficiary communication and complaints mechanisms, accountability, and transparency.
- **Security:** The general, the security situation in Uganda is stable. However, like in all situations with population movements, the security situation along the border with South Sudan has to be regularly assessed and movement with caution is advised.
- **Planning, monitoring, evaluation, & reporting (PMER):** A robust monitoring and supervision system will be developed to track the outputs and outcomes of interventions. The operation is planned for six months, in alignment with the planned operations by the Government and UNHCR. The regular monitoring will inform any revision of operational timeframe and coverage needed. The operation will be regularly monitored by technical and management staff from headquarters and branch levels, as well as the local branch governing board, IFRC regional and zone office staff. An evaluation/review, including a lessons learnt workshop, will take place at the end of the operation.
- **Administration and Finance:** URCS is moving from a cash transfer to working advance system. IFRC will establish an operations unit to support URCS to carry out the operation, which will also serve as management structure of the financial and other resources towards the appeal. An IFRC accountant officer and logistician will be supporting the IFRC operations coordinator in Uganda for administrative and financial management and monitoring.

## Budget

See attached IFRC Secretariat budget (Annex 1) for details.

Walter Cotte  
Under Secretary General  
Programme Services Division

Bekele Geleta  
Secretary General

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## Contact information

### For further information specifically related to this operation please contact:

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## How we work

All IFRC assistance seeks to adhere to the Code of Conduct for the International Red Cross and Red Crescent Movement and Non-Governmental Organizations (NGOs) in Disaster Relief and the Humanitarian Charter and Minimum Standards in Disaster Response (Sphere) in delivering assistance to the most vulnerable.

The IFRC's vision is to inspire, encourage, facilitate and promote at all times all forms of humanitarian activities by National Societies, with a view to preventing and alleviating human suffering, and thereby contributing to the maintenance and promotion of human dignity and peace in the world.

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The IFRC's work is guided by Strategy 2020 which puts forward three strategic aims:

1. Save lives, protect livelihoods, and strengthen recovery from disaster and crises.
2. Enable healthy and safe living.
3. Promote social inclusion and a culture of non-violence and peace.

# EMERGENCY APPEAL

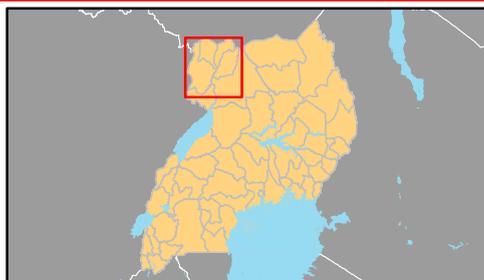
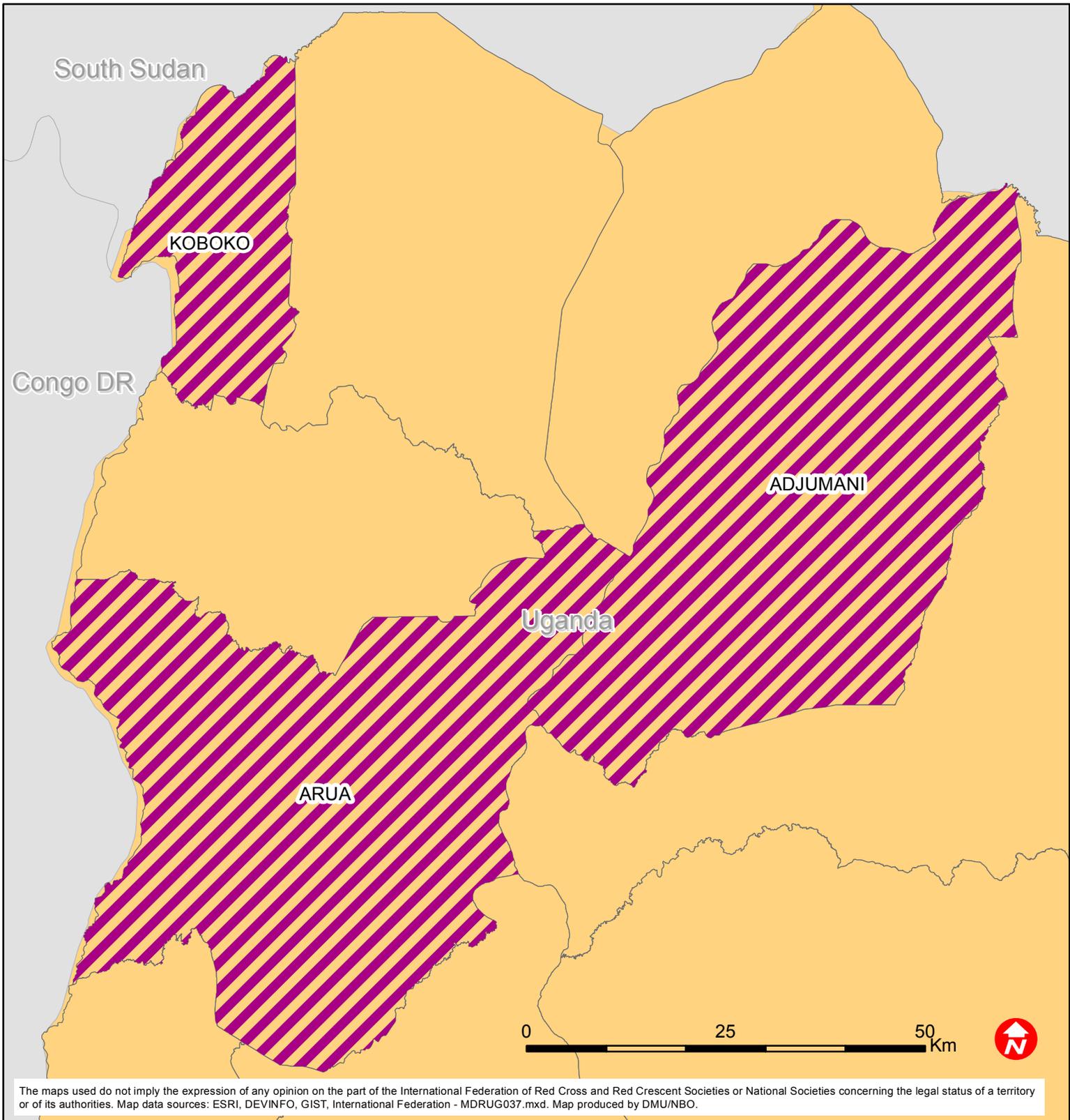
11/02/2014

## Uganda: Population Movement (MDRUG037)

Budget Group	Multilateral Response	Inter-Agency Shelter Coord.	Bilateral Response	Appeal Budget CHF
Shelter - Relief	173,878			173,878
Shelter - Transitional	0			0
Construction - Housing	0			0
Construction - Facilities	0			0
Construction - Materials	5,780			5,780
Clothing & Textiles	0			0
Food	0			0
Seeds & Plants	0			0
Water, Sanitation & Hygiene	781,890			781,890
Medical & First Aid	0			0
Teaching Materials	0			0
Utensils & Tools	0			0
Other Supplies & Services	4,898			4,898
Emergency Response Units	0			0
Cash Disbursements	0			0
<b>Total RELIEF ITEMS, CONSTRUCTION AND SUPPLIES</b>	<b>966,445</b>	<b>0</b>	<b>0</b>	<b>966,445</b>
Land & Buildings	0			0
Vehicles Purchase	12,245			12,245
Computer & Telecom Equipment	6,939			6,939
Office/Household Furniture & Equipment	429			429
Medical Equipment	0			0
Other Machinery & Equipment	0			0
<b>Total LAND, VEHICLES AND EQUIPMENT</b>	<b>19,612</b>	<b>0</b>	<b>0</b>	<b>19,612</b>
Storage, Warehousing	8,571			8,571
Distribution & Monitoring	0			0
Transport & Vehicle Costs	66,131			66,131
Logistics Services	0			0
<b>Total LOGISTICS, TRANSPORT AND STORAGE</b>	<b>74,703</b>	<b>0</b>	<b>0</b>	<b>74,703</b>
International Staff	227,816			227,816
National Staff	59,862			59,862
National Society Staff	32,088			32,088
Volunteers	77,993			77,993
<b>Total PERSONNEL</b>	<b>397,759</b>	<b>0</b>	<b>0</b>	<b>397,759</b>
Consultants	0			0
Professional Fees	40,920			40,920
<b>Total CONSULTANTS &amp; PROFESSIONAL FEES</b>	<b>40,920</b>	<b>0</b>	<b>0</b>	<b>40,920</b>
Workshops & Training	20,939			20,939
<b>Total WORKSHOP &amp; TRAINING</b>	<b>20,939</b>	<b>0</b>	<b>0</b>	<b>20,939</b>
Travel	51,306			51,306
Information & Public Relations	29,408			29,408
Office Costs	5,449			5,449
Communications	5,286			5,286
Financial Charges	3,600			3,600
Other General Expenses	2,000			2,000
Shared Support Services	0			0
<b>Total GENERAL EXPENDITURES</b>	<b>97,049</b>	<b>0</b>	<b>0</b>	<b>97,049</b>
Programme and Supplementary Services Recovery	105,133	0	0	105,133
<b>Total INDIRECT COSTS</b>	<b>105,133</b>	<b>0</b>	<b>0</b>	<b>105,133</b>
<b>TOTAL BUDGET</b>	<b>1,722,559</b>	<b>0</b>	<b>0</b>	<b>1,722,559</b>
<b>Available Resources</b>				
Multilateral Contributions				0
Bilateral Contributions				0
<b>TOTAL AVAILABLE RESOURCES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>NET EMERGENCY APPEAL NEEDS</b>	<b>1,722,559</b>	<b>0</b>	<b>0</b>	<b>1,722,559</b>



# Uganda: Population Movement



 Affected Areas