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DREF Operation

Côte d'Ivoire: Civil Unrest (Election Preparedness)

 International Federation
of Red Cross and Red Crescent Societies

DREF Operation:	
Date of issue: 19 October 2015	Dates of elections: 24 - 30 October 2015
Operation manager (responsible for this EPOA): Alberto Bocanegra, IFRC West Coast regional operations coordinator	Point of contact (name and title): Dr Alain Roger Kouassi, Côte d'Ivoire Red Cross emergency coordinator.
Operation start date: 19 October 2015	Expected timeframe: One month (End date: 19 November 2015)
Overall operation budget: CHF 34,000	
Number of people affected: 15,000	Number of people to be assisted: 15,000 people, out of which 10,000 displaced persons, 4,000 injured, RLF 300 cases, 200 cases of gender-based violence and 500 deaths
Host National Society presence (n° of volunteers, staff, branches): Côte d'Ivoire Red Cross: Number of volunteers: 8,500 number of staff at branch level: 714	
Red Cross Red Crescent Movement partners actively involved in the operation (if available and relevant): French Red Cross, International Committee of the Red Cross, and International Federation of the Red Cross and Red Crescent Societies	
Other partner organizations actively involved in the operation: ACF, ACTED, AFJCI, AIBEF, ASA, ASAPSU, Caritas, CARE, CIRC, CRF, DHP, DRC, FAO, HKI, ICRC, IDE Africa, IFRC, IOM, INHP, IRC, MAP International, MESAD, MSF, NRC OMS, ONUCI, PAM, Save the Children, SCG, Spiruci, UNAIDS, UNFPA, UNHCR UNICEF and VIF	

A. Situation analysis

Description of the disaster

In Côte d'Ivoire, the socio-political situation has improved since the end of the post-election crisis of 2010 which resulted in extensive violence and displacement of people to neighbouring countries; with progress made to the point that it sustains the realistic ambition of become an "emerging country" by 2020. Despite the process that has been made since the crisis of 2010, there remain issues of concern, which could contribute to violence among the Ivorian population, and derail this process. For example, the weaknesses of the political opposition, the discontentment of the youth and ex-combatants with the reintegration process since the crisis of 2010, as well as youth unemployment, economic disparities in the country, dissatisfaction with limited the social services (health, education, water, sanitation, food security, shelter and protection).

On 25 October 2015, presidential elections are planned, which will be the first since the crisis of 2010, as well as being the first organized by the Ivorian authorities with limited support from international partners. As such, the issues of concern, combined with the memories of the crisis of 2010 present a threat to the security and stability of the country, during the 2015 elections; and as such there is a need to ensure preparations are made to respond in the event of civil unrest.

Summary of the current response

Overview of Host National Society

The Côte d'Ivoire Red Cross (CIRC) was established following the country's independence, and holds more than 50 years' experience and a network of more than 8,200 volunteers, responding to a wide variety of emergencies, civil unrests, floods, epidemics, and more recently responded to the 2010 post electoral crisis, hence this experience can

be considered a preparation for the 2015 elections. During the second week of August (12-14 August 2015), a contingency plan (CP) workshop (funded by the Netherlands Red Cross Society), was carried in Abidjan, and all the involved staff from the National Society (NS), International Committee of the Red Cross (ICRC) and International Federation of Red Cross and Red Crescent Societies (IFRC) participated in the brainstorming process by defining the possible scenarios and the response capacity, needs and gaps. The CP used the same three possible scenarios already proposed by the UN Office for the Coordination of Humanitarian Affairs (OCHA) CP. All the heads of the CIRC branches participated in this exercise, and their views and response capacities were taken into consideration. The initial draft, was later on reviewed and validated by the NS management team, and opened to financial contributions from the Partner National Societies (PNS), IFRC and ICRC.

CIRC also conducted an evaluation of its capacities, and the result showed that the NS has 50 local branches and 26 community emergency brigades with 20 active volunteers in each branch prepared to act in restoring family links (RFL), advocacy, relief and health, with 34 offices for each of the local branches, three 4x4 cars and three drivers. The CIRC through its local branches, and with support of the IFRC, ICRC and the FRC in anticipation of the elections have worked on a CP, which was disseminated to Movement members (FRC, ICRC, IFRC in Côte d'Ivoire), humanitarian organisation (OCHA, UNICEF, UNHCR, WHO, WFP, etc.) and the Government structures in charge of managing disasters (National Bureau for Civil Protection etc.). Furthermore, the CIRC local branch managers are organizing dissemination sessions with local authorities and communities to explain the different components of the CP.

Overview of Red Cross Red Crescent Movement in country

The IFRC through its West Coast regional representation based in Abidjan, Côte D'Ivoire, continues to work closely with the CIRC by supporting its staff and volunteers in all activities of the Red Cross and ensuring that management and operational issues are directed and implemented with the principles and core values of the Red Cross Red Crescent Movement to reach the needs of the most vulnerable. The ICRC first started working in Côte d'Ivoire in 1989, and since 1992, the regional representation is in Abidjan, having extended its operations to include Ghana, Togo, Benin and Burkina Faso. In Côte d'Ivoire, the ICRC also has offices in Gagnoa, Man and Guiglo. Currently there are four Partner National Societies present in Côte d'Ivoire: French, Finnish, Iranian and Netherlands Red Cross bilaterally supporting at different levels of the NS. The FRC and ICRC will be supporting the implementation of the CIRC CP through the following initiatives: 1) FRC will provide three cars and three drivers (including fuel, per diems & accommodation, and full insurance coverage for the drivers) for a total of three days; 2) ICRC will provide 12 cars and 12 drivers (including fuel, per diems & accommodation, and full insurance coverage for the drivers) for a total of three days, as well as VHF radios, per diems for volunteers, jackets, stretchers, and banners (see full details in Operational Plan).

Overview of non-RCRC actors in country

In Côte d'Ivoire there is a National Platform for Risk Reduction and Disaster Management (NPRRD) established by Decree No. 2012 of 10 October 2012. NPRRD has established a Widened Coordination Commission (WCC) for the management of emergency situations. The WCC is co-chaired by the Ministry of Solidarity, Family, Women and Children (MSFWC) and Humanitarian Coordinator and includes the state structures in charge of emergencies, humanitarian agencies, institutions, Non-Governmental Organisations (NGO). Given the current social and political and the considerable humanitarian impact of the post-election crisis of 2010/2011, UNOCHA coordinated a contingency plan with the participation of other humanitarian actors¹ to anticipate and respond to the adverse consequences of a crisis linked to the sensitive electoral process. The UNOCHA CP for the elections was finalized in August 2015, before the CP workshop organized by the IFRC West Coast regional representation. CIRC agreed on the need of using the already agreed three scenarios, since this analysis was already done with the major humanitarian actors present in Côte d'Ivoire. Please note that the CIRC CP corresponds with the three scenarios in the UNOCHA CP to facilitate humanitarian actors' coordination process; and the activities planned complement the actions those that are proposed (by UNOCHA CP and of other the humanitarian actors).

¹ ACF, ACTED, AFJCI, AIBEF, ASA, ASAPSU, Caritas, CARE, CIRC, CRF, DHP, DRC, FAO, HKI, ICRC, IDE Africa, IFRC, IOM, INHP, IRC, MAP International, MESAD, MSF, NRC OMS, ONUCI, PAM, Save the Children, SCG, Spiruci, UNAIDS, UNFPA, UNHCR UNICEF and VIF

Needs analysis, beneficiary selection, risk assessment and scenario planning

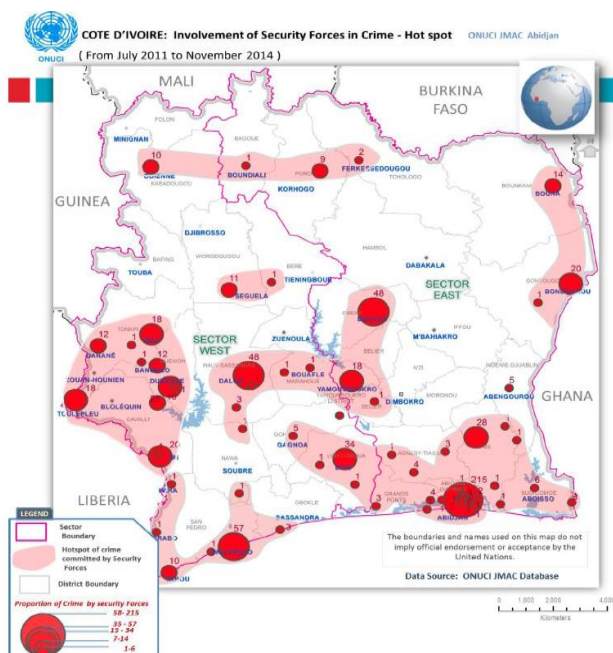
Risk Analysis

Recent events reveal the uncertainty of a normal peaceful electoral process, and maintaining an environment conducive to the protection of civilians remains unclear. Events such as the recurrence of attacks due to political tensions in the Southwest regions since the beginning of 2015 have led to civil unrest. There are many factors causing the instability, including:

- The political opposition remains weak and the messages that are being spread are not structured, which can create some misperceptions among the party followers;
- The discontentment of The Republican Forces of Côte d'Ivoire (FRCI) forces not integrated in the army, since the government has not being to provide with alternative employment solutions;
- The proliferation and circulation of weapons on the Ivorian territory;
- The discontentment of the youth and ex-combatants in the reintegration framework;
- Lawsuits and judgments already pronounced against the former members of the regime, and the ICC trial of two other former members of the regime;
- The absence or slowness of judicial proceedings against all persons accused of committing serious violations of human rights;
- Dissatisfaction of a segment of the population linked to low social impact (health, education, water, sanitation, food security, shelter and protection);
- Social unrest including strikes by teachers, students, health personnel, penitentiary guards, resurgence of the Student Federation of Côte d'Ivoire (FESCI) related to salary and categorical claims;
- The cross-border attacks in the Western regions, combined with the low state security apparatus along the porous borders.

To face the above factors, a total of three scenarios were developed:

- 1) **Optimistic scenario:** Maintaining socio-political stability, reducing border attacks and localized incidents of violence and promoting peaceful presidential elections.
- 2) **Most likely scenario:** Occurrence of armed attacks in the South-west regions of Côte d'Ivoire and political violence localized in neighbourhoods of Abidjan and some towns of the interior having experienced violence of this nature in the past .
- 3) **Worst case scenario:** Election crisis and civil military conflict with violation of human rights and significant population displacement, similar to the scenario of the 2010 presidential elections.



The CIRC and its partners (ICRC, IFRC and the PNS), are preparing the second scenario, which is the most likely. The figures that are being expected are: 15,000 people affected, with 10,000 IDPs, and 4,000 injured, whilst Restoring Family Links of 300 cases, 200 cases of GBV and 500 deaths.

The CIRC has identified 34 areas in the southern areas of the country identified as being most at “risk” of violence, and will be covered through this DREF operation – these include: Abidjan (Abobo, Koumassi, Marcory, Treichville, , Cocody, Adjame, and Port Bouet), Agboville, Anyama, Bin Houyé, Bolequin, Bondoukou, Bonon, Bouaké, Bouna, Dabou, Daloa, Danane, Divo, Duékoué, Gagnoa, Grabo, Guiglo, Korhogo, Man, Noé , Odienne, San Pedro, Sinfra, Tabou, Tai, Toulepleua and Zouan Hounien. Please note that the ICRC is a range of providing support to five of these areas including: Abidan (Abobo and Yopougon), Agboville Daloa, Gagnoa and Man (please refer to “Proposed strategy” section of summary of this support).

B. Operational strategy and plan

Overall objective

Immediate needs of populations that may be affected by incidents of violence and displacements during the presidential elections in October 2015, are met through the reinforcing the capacities of CIRC to provide emergency first aid and psychosocial support.

Proposed strategy

The proposed strategy is as follows

- Refresher training in emergency first aid for volunteers (612 (18 per local branch)) and 68 team leaders; and has been budgeted at CHF 166.66 per session (including per diem for volunteers @ CHF 5 per day; per diem for team leaders @ CHF 8.33; and CHF 60 for refreshments, training materials etc.).
- Simulation exercise for volunteers (522) located in 29 local branch areas; and has been budgeted at CHF 166.66 per session (including per diem for volunteers @ CHF 5 per day; per diem for team leaders @ CHF 8.33; and CHF 60 for refreshments, training materials etc.). Please note that the DREF allocation is complemented by the ICRC, who are supporting simulation exercises for volunteers (90 volunteers) in the remaining five local branch areas.
- Deployment of volunteers (544) and doctors (34) prior, during and after the announcement of the election results, in order to provide first aid assistance and psychosocial support. In addition, team leaders (53) will be mobilized to support the supervision and coordination of the response in the local branch areas. Please note that the DREF allocation is complemented by the ICRC, who are supporting the mobilization of the remaining volunteers (68), the emergency coordinators (four) responsible of the coordination in the field of the operation and team leaders (15). Please refer to the “Human Resources” section for a summary of the structure that is being established.
- Procurement of basic first aid items (102 first aid kits – three per local branch) and visibility items (62 banners, and 381 Red Cross jackets). Please note that the DREF allocation is complemented by the support being given by the ICRC (50 banners, 250 jackets and stretchers).

Phase 1: From 15/09 to 23/10/15	
First Aid Refresher training for de 680 , 34 Team leaders and 34 Doctors	CIRC / DREF
Pre-positioning of equipment in 34 local branches	CIRC / DREF
Simulation exercises for 34 local branches	CIRC / DREF
Verification system of the response plan	CIRC / DREF
Pre-positioning of 15 vehicles (12 ICRC and French RC + 3 CIRC)	FRC / ICRC / IFRC
Update of the telephone numbers for hospitals, health centres	CIRC
Update of the telephone numbers of all the heads of local branches, and volunteers (including personal phones, landlines) deployed during the operation.	CIRC
Contact details and addresses of all the pooling stations in each of the 34 locations.	CIRC
Setting up the PAPS (Alert and First Aid Posts) in each location following the number of pooling stations.	CIRC / IFRC
Phase 2: From 08/10/15 to 24/10/15	
Update of the telephone numbers for hospitals, health centres	CIRC
Update of the telephone numbers of all the heads of local branches, and volunteers (including personal phones, landlines) deployed during the operation.	CIRC
Contact details and addresses of all the pooling stations in each of the 34 locations.	CIRC
Setting up the PAPS (Alert and First Aid Posts) in each location following the number of pooling stations.	CIRC / IFRC
Informing the local police authorities on the names and locations of each of the PAPS	CIRC
Phase 3: From the elections day to the results announcement	
PAPS activation	CIRC
Follow-up and visits to the pooling stations	CIRC / IFRC

Facilitating the PAPS contact details to the heads of the pooling stations.	CIRC / IFRC
Providing first healthcare to victims (physical traumatism, injuries etc.)	CIRC / IFRC
Evacuation of victims to pre-identified medical centres	CIRC / IFRC
Setting up stand by teams	CIRC / IFRC
Phase 3: After the announcement of the electoral results	
Reactivation of stand by teams	CIRC
Providing first healthcare to victims (physical traumatism, injuries etc.)	CIRC
Evacuation of victims to pre-identified medical centres	CIRC

Please note that the DREF allocation will support the replenishment of the pre-positioning of materials (first aid kits, jackets etc.) as well as costs for those activities that have already been initiated (as per Phase 1), i.e. simulation exercises, and those planned until the announcement of the electoral results.

Operational support services

Human resources (HR)

For this DREF operation, 612 volunteers (18 per local branch), 68 team leaders (two per local branch), and 34 doctors (one per local branch), four emergency coordinators and 15 drivers (12 cars and 12 drivers costs covered by ICRC and FRC, and three by the NS) will be engaged across the country in the 34 areas identified as most "at risk" for a period of three days. The CIRC doctors are volunteers of the local branches of the NS and will be deployed on stand-by in each of the 34 branches in case medical assistance will be required: they will be authorized to provide first medical assistance as well as emergency care until the beneficiary is transferred to a public hospital or health centre. In addition, the branches of Guiglo and Man will be staffed by two emergency coordinators (supported by the ICRC) due to the high probability of clashes in these areas, and precedents in 2010 elections. Each volunteer will be issued with a per diem of CHF 5 per day; with team leaders and doctors issued with a per diem of CHF 8 approx. per day. In addition, all of those involved in the DREF operation will be issued with Red Cross jackets to ensure visibility; while protective equipment is already pre-positioned at the local branches for use as required (including in the first aid kits)

For support with the implementation of the CP, NHQ level coordination units (two) will be established:

- **Operative Coordination Unit (OCU)** will be established at CIRC national headquarters (NHQ), and will be responsible for the implementation of the CP (including the activities planned in the DREF operation). It will be coordinated by the CIRC disaster management coordinator, and will be composed of 14 members, including:
 - Disaster management coordinator
 - Head of the RFL Service
 - HIV and AIDS Coordinator
 - Community Health Coordinator
 - PPHV Coordinator
 - Head of the Training Department
 - Communications Officer
 - Telecommunications Officer
 - Logistics Manager
 - Warehouse Manager
 - Accountant
 - Social workers (three)
- **Central Command Post (CCP)** will also be established at CIRC NHQ (or at any other place designated by the competent authorities of the NS if the city does not offer suitable conditions for proper operations coordination.), which will be supervise and coordinate the implementation of the CP (including the activities planned in the DREF operation). It is the highest decision making body, responsible for the security during the response and for all administration, as well as communications with other actors (Government authorities, Embassies, the media, international organisations and the United Nations). It will be coordinated by the Secretary General and composed of 10 members:
 - CIRC President

- CIRC Secretary General
- IFRC representative
- ICRC Head of delegation or his representative
- Finnish Red Cross delegate
- FRC delegate
- NLRCS delegate
- CIRC Head of Programmes
- CIRC Head of Communication and Resource Mobilization
- CIRC Head of Human Resources Department
- CIRC Head of Finance and Accounting Department

The DREF allocation will support this HR structure in coordination with Movement partners, specifically the FRC and ICRC (please refer to the “Proposed strategy” section for a summary of the support being availed from other Movement partners.). Please note that the HR structure will be mobilized for three days (prior, during and up until the results announcement). Depending on the situation following the results announcement, i.e. the extent of the unrest as per the three scenarios that have been anticipated (please refer to “Risks analysis and scenario planning” section), it might be necessary to deploy volunteers and staff for more days, and the need for this will continue to be monitored by CIRC in collaboration with FRC, ICRC and IFRC in order to mobilize additional resources as required.

Logistics and supply chain

All items required for the implementation of the DREF operation will be procured locally between now and the elections; and will include: Banners (62), first aid kits (102), and Red Cross jackets (381). Please refer to the “Proposed strategy” section for a summary of the support being availed from other Movement partners.

In total, 15 vehicles will be mobilized for the DREF operation, and located strategically in fifteen locations. The ICRC is supporting with nine vehicles (including per diem for drivers, accommodation and fuel) – Abobo (one), Agboville (one), Daloa (one), Gagnoa (two), Guiglo (two), Man (one) and Youpougon (one); and the FRC with three vehicles (again, including per diem for drivers, accommodation and fuel). The CIRC is providing three of its own vehicles; and through the DREF allocation, 150 litres of fuel has been budgeted to support the NS with the remaining these (CHF 170).

Information Technologies

The ICRC is supporting the provision of handsets (VHF/ UHF radios), which are required to enable efficient communication between volunteers in the field and the NHQ. In addition, the VHF/ UHF radios (radio vehicles) will allow also enable the monitoring of vehicles movements in the field. Fleet radio communications will be coordinated from the ICRC Radio bases set in Abidjan, Daloa and Toulepleu. Through the DREF allocation, pre-paid airtime phone cards has been budgeted for (53 team leaders and 34 doctors @ CHF 8.33 – two per person) to enable improved communication between them prior, during and after the elections.

Communications

Due to the sensitiveness of any election process, and even more in Côte d’Ivoire after the 2010 election crisis, no press communication is expected to be released from the NS, so as to guarantee the neutrality of the institution. In addition, information in times of crisis is very sensitive and can be interpreted differently according to each ones opinion. To avoid confusion, all information will be reported to the management who will decide the message to be disseminated.

Security

Security guidelines have been developed to ensure maximum security standards for the CIRC staff during the election period. CIRC staff and volunteers involved in the DREF operation will all be covered by an insurance policy, will be dressed with a jacket holding a visible RC/RC emblem (as noted), and will avoid entering without any specific reason to any area likely to be targeted by weapon attacks. Any displacement of the staff will be monitored by the OCU via VHF radio. The secretary general heads of departments, emergency coordinator, brigades, PNS delegates, and IFRC and ICRC staff will all be in permanent communication through VHF radio, and closely monitoring of the events. All drivers involved in the operation will communicate their position and help with information on the current situation in the affected areas. In addition, the following actions related to security will be completed by CIRC / IFRC:

- IFRC security regulations, incl. contingency plan, for Côte d'Ivoire to be shared with Security Unit and Regional Security Coordinator;
- Regular movement security meetings must be conducted;
- UN - NGO security meetings should be attended;
- Continuous monitoring of developments on the ground;
- Review of their hibernation and relocation plans;
- Monitoring to ensure the communication systems are in full working order (e.g. functional, fully charged, and if required topped up with airtime);
- Put in place sufficient emergency stocks and provisions for staff (e.g. water, food, other essentials) for at least seven days.

Please note that the management of the activities under this CP supported by DREF will be based on the RCRC Fundamental Principles and the Humanitarian Values.

Planning, monitoring, evaluation, and reporting (PMER)

The performance and accountability capacity of the operation will be continuously strengthened through a monitoring and reporting system. Emphasis will be on tightening the tracking of progress on outputs to inform operational planning and decision making. Monitoring and reporting structures at branch level will be enhanced so that they collect viable data, timely and credibly. The CIRC will collect all the data regarding the planned intervention and responses to any emergency occurring in the affected area on daily bases and send to headquarter for analysis and weekly reporting to stakeholder of the CP.

Administration and Finance

A Memorandum of Understanding (MoU) will be signed between the IFRC West Coast regional representation and CIRC, which outlined the parties' responsibilities to implement the activities planned within the DREF operation, and ensure that the appropriate guidelines are complied with the terms of the use of DREF allocations. CIRC has a permanent administrative and financial department, which ensures the proper use of financial resources in accordance with conditions a MoU.

C. DETAILED OPERATIONAL PLAN

Early warning & emergency response preparedness

Outcome 1: Improve the capacity of the Côte d'Ivoire Red Cross to respond to the 2015 presidential elections					
Output 1.1 The Côte d'Ivoire Red Cross is better prepared to respond to any emergency eventuality surrounding the election process in the most "at risk" 34 areas of the country.					
Activities planned	Week	1	2	3	4
Refresher training in emergency first aid (Target: 612 volunteers)					
Conduct simulation exercises for volunteers (Target: 522 volunteers and 58 team leaders in 29 simulation exercises - One simulation exercise per local branch area*) <i>*Please note that the ICRC is supporting simulation exercises for 90 volunteers in five local branch areas)</i>					
Procurement/pre-positioning of first aid kits (Target: 102 first aid kits for the 34 branches – Three per branch)					
Procurement/pre-positioning of Red Cross jackets (Target: 381)* <i>*Please note that the ICRC is supporting the procurement/pre-positioning of 250 jackets.</i>					
Procurement/pre-positioning of Red Cross banners (Target: 62)* <i>* Please note that the ICRC is supporting the procurement/pre-positioning of 50 banners</i>					
Deployment of volunteers (544) and doctors (34) and team leaders (53) prior, during and after the elections (for a period of three days) <i>*Please note that the ICRC is supporting with the deployment of volunteers (68), emergency coordinators (four) and team leaders (15).</i>					

Continuous monitoring and reporting on the situation prior, during and after the elections				
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D. BUDGET

See Attached

Contact information

For further information specifically related to this operation please contact:

- **Côte d'Ivoire Red Cross:** Dr Kouadio R Nanan, Secretary General Croix Rouge Côte d'Ivoire.
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For Resource Mobilization and Pledges:

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For Performance and Accountability (planning, monitoring, evaluation and reporting):

- **IFRC Africa Region:** Robert Ondrusek, PMER Coordinator; phone: +254 731 067 277; email: Robert.ondrusek@ifrc.org

How we work

All IFRC assistance seeks to adhere to the **Code of Conduct** for the International Red Cross and Red Crescent Movement and Non-Governmental Organizations (NGOs) in Disaster Relief and the **Humanitarian Charter and Minimum Standards in Humanitarian Response (Sphere)** in delivering assistance to the most vulnerable. The IFRC's vision is to inspire, **encourage, facilitate and promote at all times all forms of humanitarian activities** by National Societies, with a view to **preventing and alleviating human suffering**, and thereby contributing to the maintenance and promotion of human dignity and peace in the world.

The IFRC's work is guided by Strategy 2020 which puts forward three strategic aims:



Save lives,
protect livelihoods,
and strengthen recovery
from disaster and crises.



Enable **healthy**
and **safe** living.



Promote social inclusion
and a culture of
non-violence and **peace.**

DREF OPERATION

19/10/2015

CÔTE D'IVOIRE - ELECTION PREPAREDNESS (MDRCI009)

Budget Group	DREF grant budget
Shelter - Relief	0
Shelter - Transitional	0
Construction - Housing	0
Construction - Facilities	0
Construction - Materials	0
Clothing & Textiles	0
Food	0
Seeds & Plants	0
Water, Sanitation & Hygiene	0
Medical & First Aid	1,700
Teaching Materials	0
Utensils & Tools	5,597
Other Supplies & Services	947
Emergency Response Units	0
Cash Disbursements	0
Total RELIEF ITEMS, CONSTRUCTION AND SUPPLIE	8,243
Land & Buildings	0
Vehicles Purchase	0
Computer & Telecom Equipment	0
Office/Household Furniture & Equipment	0
Medical Equipment	0
Other Machinery & Equipment	0
Total LAND, VEHICLES AND EQUIPMENT	0
Storage, Warehousing	0
Distribution & Monitoring	0
Transport & Vehicle Costs	170
Logistics Services	0
Total LOGISTICS, TRANSPORT AND STORAGE	170
International Staff	0
National Staff	0
National Society Staff	0
Volunteers	10,334
Total PERSONNEL	10,334
Consultants	0
Professional Fees	0
Total CONSULTANTS & PROFESSIONAL FEES	0
Workshops & Training	10,500
Total WORKSHOP & TRAINING	10,500
Travel	0
Information & Public Relations	0
Office Costs	0
Communications	1,950
Financial Charges	729
Other General Expenses	0
Shared Support Services	0
Total GENERAL EXPENDITURES	2,679
Programme and Supplementary Services Recovery	2,075
Total INDIRECT COSTS	2,075
TOTAL BUDGET	34,000