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# Emergency Plan of Action Final Report

## The former Yugoslav Republic of Macedonia: Extreme winter conditions

 International Federation  
of Red Cross and Red Crescent Societies

<b>DREF operation final report</b>	<b>Operation n° MDRMK008</b>
<b>Date of issue: 21 July 2017</b>	<b>Glide number: CW-2017-000007-MKD</b>
<b>Date of disaster: 5 January 2017</b>	
<b>Operation start date: 23 January 2017</b>	<b>Operation end date: 23 April 2017</b>
<b>Host National Society: The Red Cross of the former Yugoslav Republic of Macedonia</b>	<b>Operation budget: CHF 95,819</b>
<b>Number of people affected: 2,220</b>	<b>Number of people assisted: 1,381 people (555 families)</b>
<b>N° of National Societies involved in the operation:</b> 30 staff and 120 volunteers from the headquarters and ten branches of the Red Cross of the former Yugoslav Republic of Macedonia including: Kichevo, Ohrid, Gostivar, Makedonski Brod, Kumanovo, Kriva Palanka, Debar, Bitola, Struga and City Red Cross of Skopje branches	
<b>N° of other partner organizations involved in the operation:</b> Other partner organizations actively involved in the operation: Government of the former Yugoslav Republic of Macedonia's Crisis Management Centre, Protection and Rescue Directorate, Ministry of Interior, Ministry of Labour and Social Policy, local self-governments of the municipalities of Kichevo, Ohrid, Gostivar, Makedonski Brod, Kumanovo, Kriva Palanka, Debar, Bitola, Struga, Skopje	

## A. Situation analysis

### Description of the disaster

In the afternoon of **5 January 2017**, the western and north-eastern parts of the former Yugoslav Republic of Macedonia were hit by a heavy snowstorm with temperatures decreasing to as low as -25 Celsius degrees. Many villages were cut off by high snowdrifts and blocked roads around Skopje, Bitola, Kriva Palanka, Debar, Makedonski Brod, Gostivar, Kumanovo, Kichevo, Struga Ohrid and Stip. Motor vehicles had difficulties moving on the icy roads while the movement of heavy vehicles was banned on the mountain passes of Gostivar, Kicevo and Kriva Palanka – Kustendil. Part of the settlements in Skopje (Aerodrom), Negotino and Kavadarci were left without water due to frozen or damaged pipes.

Three people were reported to have died in Skopje, Strumica and Pehcevo as a result of the cold and freezing temperatures. Based on the needs assessment conducted by the Red Cross of the former Yugoslav Republic of Macedonia, the local governments, the Crisis Management Centre and the Ministry of Labour and Social Policy, 555 families were found to have been particularly affected by the extreme weather conditions.



Relief distribution to the most affected people by National Society staff and volunteers.

*Photo: Red Cross of the former Yugoslav Republic of Macedonia*

## Summary of the current response

### Overview of Host National Society

The HQ of the Red Cross of the former Yugoslav Republic of Macedonia immediately started coordinating with its local branches after those have alarmed about heavy snowfall and extremely low temperatures. Mobile teams visited the locations where registered homeless people would typically stay. They also advertised the Red Cross helpline through the media so that people could report homeless people on the streets being in immediate need or danger. A shelter was opened for homeless people operating 24/7 in coordination with the City Red Cross branch of Skopje.

The NS branches also immediately commenced the situation and need assessment jointly with the local authorities. Following that, they carried out a broad range of activities from **emergency evacuation to delivery of relief items** and supplies. They obtained the crucial background information directly from the crisis management centres where local authorities submitted their requests for support for the most vulnerable groups of population. A total of **555 families (1,381 people) were assisted** by the Red Cross of the former Yugoslav Republic of Macedonia as part of this DREF operation. These included **most vulnerable people** such as homeless people, the elderly living alone, families with low income, with small children, with members with disabilities or in need of medical care.

In the past years, the Red Cross of the former Yugoslav Republic of Macedonia has actively worked on strengthening its response capacities at national level and especially at local level in cooperation with local and national stakeholders with an emphasis on community resilience. It has conducted various simulation exercises in country. As a result, it has now fully trained teams for disaster response at the local level. The previous operations and numerous trainings at local and national levels have resulted in a rapid and efficient response by its staff and volunteers throughout this whole response.

Further details about the implemented strategy and operational achievements, challenges and lessons learnt per programming sector can be found below.

### Coordination and communication

As key part of the crisis management system in country, the Red Cross of the former Yugoslav Republic of Macedonia took part, represented by its Secretary General at all relevant meetings together with the Ministries of Defence, Interior, Transport, Health and other partner institutions. At local level, the branch secretaries coordinated and communicated with the Crisis Management Centre, the Department of Social Policy and local governments in an ongoing manner. The NS's Operative Centre was activated and gathered and analysed all information received from the branches.

At a meeting on 4 January of the Managing Committee for Crisis Management of the government, it was decided that the NS would undertake caring for homeless people around the country in cooperation the Social Welfare Centres (SWCs). The SWCs organized the accommodation and the NS provided humanitarian support to homeless people.

### Overview of non-RCRC actors in country

The National Crisis Management Committee includes the Crisis Management Centre, the Protection and Rescue Directorate, the Ministry of Health, the Ministry of Transport and Communication, the Ministry of Labour and Social Policy, the Ministry of Interior, the Ministry of Defence, local governments and the Red Cross of the Former Yugoslav Republic of Macedonia.



Red Cross teams' rescue operations in cooperation with local institutions. Photo: Red Cross of the former Yugoslav Republic of Macedonia



Briefings and coordination with the local institutions. Photo: Red Cross of the former Yugoslav Republic of Macedonia

Upon the onset of the disaster, the National System for Crisis Management was immediately activated and started to coordinate the activities between the different actors. The Public Enterprise for Road Maintenance “Makedonija Pat”, the Electricity Company EVN, along with private contracted companies with heavy machinery for cleaning roads, were deployed on the same day to ensure that the main and local roads were clean and safe and that there was enough electrical supply for the affected population. Additionally, the Directorate for Rescue and Protection also mobilized its teams to assist the companies in cleaning the roads, and where necessary, to provide safe evacuation for people in need in cooperation with NS volunteers and the Ministry of Interior. During the process, the Centre for Crisis Management was collecting timely information and shared that with the involved parties. The assistance of the Army was considered as an option, but there was no need for their mobilization in the end.

## Needs analysis, beneficiary selection, risk assessment and scenario planning

### Needs analysis and beneficiary selection

Based on the needs assessments, field reports and crisis management committee recommendations, the Red Cross of the Former Yugoslav Republic of Macedonia identified a total of **555 families in rural areas in need of immediate humanitarian assistance** including food and non-food items for one month as well as basic medication. From the NS's existing reserves, **255 families received immediate assistance** through relief distribution at the onset of the disaster. They were selected based on vulnerability to health consequences due to the extreme weather conditions. Accordingly, groups such as homeless people, elderly people, infants and children, people working outdoors, people with chronic illnesses, cardiovascular diseases and people using certain drugs were prioritized.

### Risk assessment/management

The Crisis Management Centre successfully coordinated all activities throughout the implementation period. All participants involved in the operation, including NS volunteers received timely information about the on-the-ground situation and potential hazards and risk which would potentially endanger their well-being. Volunteers were also trained to administer first aid as needed. These measures enabled the reduction of potentially occurring risks to both volunteers and the implementation.

## B. Operational strategy and plan

### Overall objective

The overall objective of the operation was to **provide relief assistance** to the population of the former Yugoslav Republic of Macedonia which has been **most affected by the cold wave**.

### Implemented strategy

To accomplish the above overall objective, National Society staff and volunteers focused on providing emergency food and non-food assistance. Most of the items were distributed directly to the targeted most-affected people.

#### The following activities were implemented as planned:

- Development of a beneficiary registration system;
- Development of a detailed distribution plan and control of supply movement from dispatch to recipients;
- Distribution of food parcels, hygiene parcels and other relief goods such as blankets, mattresses, clothes, thermoses, etc.;
- Deployment of emergency teams with a paramedic in the isolated villages;
- Monitoring of the situation in the villages and the distribution activities;
- Replenishment of national emergency stocks used in the initial phase of the response;
- Monitoring and evaluation of the operation;
- Organization of a ‘lessons learned’ workshop involving the relief teams to identify learning from the operation and strengthen rescue capacities over the long term.

Visits were also conducted to elderly, sick, exhausted and lonely people in their homes (upon request or upon fellow citizens’ reports). Accommodation assistance was provided in dormitories by the Ministry of Labour to people who were homeless or lived under inadequate conditions for harsh winter weather. The NS also conducted information activities based on its

action plan to raise the awareness of the public with videos, leaflets, its website and social media platforms on how to protect themselves during a cold wave.

The procurement and distribution proceeded as planned. The distributions were carried out using the NS's five SUV vehicles and two mini trucks. One part of the procured items were replenishments in the NS's emergency stock reserve to maintain its ability to undertake a timely and effective response in eventual future disaster events.

The detailed breakdown of the relief items distributed and replenished with the support of this DREF operation are included in the below table.

*As shown by the table, the NS also distributed 271 blankets, 160 jackets, 220 sweaters, 60 pairs of shoes and 50 pairs of socks from funding provided by the Macedonian company, Aconi and individual donations. This has enabled the Red Cross of the former Yugoslav Republic of Macedonia to reach a **grand total of 653 most vulnerable families**: 555 through the support of this DREF allocation and 98 additional families through the support of other donors.*

Type of support	DREF support			Distribution supported by other donors
	Initial distribution – replenished to the NS emergency stock	Follow-on distribution	Total distribution funded by this DREF allocation	
Monthly food parcels (one per family)	255	300	555	162
Monthly hygiene parcels (one per family)	255	300	555	71
Mattresses (pieces)	120	0	120	0
Blankets (pieces)	510	600	1,110	470
Clothing (hats, scarves, wool gloves, socks)	250	0	250	0
Thermoses for homeless	0	100	100	0
Sweaters	0	0	0	220
Jackets	0	0	0	160
Shoes	0	0	0	60
Socks	0	0	0	50

## Rescue interventions

Five mobile rescue teams of the Red Cross of the former Yugoslav Republic of Macedonia, called NERU, carried out rescue and evacuation interventions as required. The NERUs are trained teams of volunteers to undertake mountain rescue on high-risk terrains. As per the national disaster management arrangements, the NS is responsible for mountain rescue.

On 5 January 2017, one team rescued five minors aged 16 (three male and two female) who had become stranded due to the heavy snowstorm at the mountains of Vodno and safely returned them home. Another five-strong disaster response team evacuated eight stranded passengers (seven Albanians and one Bulgarian) from the village of Uzem near the border with Bulgaria. They were then accommodated in the student dormitory in Kriva Palanka.

The NERUs also accompanied the relief distribution activities in remote villages and helped medical teams reach patients in stranded situations. They also assisted people who got stuck in their cars due to the piles of snow on the roads. The NS branches of Gostivar, Kichevo, Ohrid, Kumanovo and Kriva Palanka delivered humanitarian relief to those stranded on the roads between Skopje and Ohrid, and Skopje and Kriva Palanka.



Rescue of the five minors in Vodno mountain.  
Photo: Red Cross of the former Yugoslav Republic of Macedonia

On average, the NERUs carry out 20 full evacuation interventions per winter season in addition to administering first aid when needed. Two teams station in Ohrid and Skopje (one at each) and is on standby for rescue at touristic sites. Each team has a paramedic that is authorized to carry out medical examination and administer medication. The teams are fully equipped for working in harsh winter conditions.

### **Support to migrants**

The mobile team of the NS's Lipkovo city branch provided immediate support to migrants in need through offering them warm clothes, food, tea, medicines, etc. when those requested support in the streets. Many of them were found in vulnerable situations including exposed to the risk of human trafficking or smuggling and often did not accept additional support and transfer to the camps due to fear. This work was therefore particularly challenging and sensitive.

### **General achievements**

The close cooperation and coordination with the local population and communities ensured that the distribution process could proceed as planned. The post-operation evaluation showed that the NS's local branches (including among others the branches of Makedonski Brod, Skopje, Kumanovo, Bitola, Kicevo, Gostivar, Kriva Palanka, Debar, Sveti Nikole, Stip, Struga, Ohrid) responded in a timely manner to meet the immediate humanitarian needs of the affected people. The internal coordination and communication between the local branches and the national headquarters as well as the external communication with other institutions was carried out at a high level.

The Red Cross of the Former Yugoslav Republic of Macedonia received recognition from other significant institutions as a leading organization in undertaking relief operations in the country. The relief operation contributed to the improvement of the image of the Red Cross and Red Crescent Movement in the country and supported the mobilization of new volunteers for the organization.

### **General challenges**

Some of the branches did not have sufficient disaster response capacities, particularly vehicles and personal equipment, which required the constant presence of the national Headquarters staff and volunteers, equipment and resources on the ground to support the implementation of a quality relief distribution.

The lack of repeaters at the hand-held radio stations was a significant problem as the signals could not be properly transmitted due to the terrain nor could the mobile networks cover the entire area. Communication often remains a problem in operations when conducted on such terrains pointing at the need of installing repeaters at the required locations.

The national health care system does not have vehicle fleet for such field conditions. There was also a need for transporting people with special stretchers in appropriate vehicles.

Apart from these, no other major general challenges were faced during the operation.

### **General recommendations**

A key recommendation for the future is that there is a need for regular local trainings on disaster preparedness and response for both existing and newly recruited volunteers. The headquarters of the Red Cross and Red Crescent Movement will continue its capacity-building efforts so as to effectively respond to humanitarian situations in the future. Another key recommendation is to develop an early-warning system together with national authorities and raise awareness of the local population for enhanced community resilience. The establishment of repeaters at the radio stations would also significantly improve communication and coordination during the disaster response.

### **Operational support services**

#### **Human resources**

Some 120 volunteers and staff from National Society HQ and local branches were involved in the operation. The volunteers were insured against safety and security risks in accordance with IFRC standards.

The five teams conducting distribution consisted of four members per team (one paramedic, one driver trained for field vehicles in winter conditions, and two rescuers). Four specially trained volunteers were hired to carry out transportation and care-related activities in the homeless centres. An Operations Coordinator was employed in the framework of this operation to ensure the successful implementation of the planned activities.

The National Society recognized the need to develop appropriate tools and to conduct a training for relief operation teams in winter conditions for strengthening capacities for future rescue operations. Relief training was organized for 30 volunteers and was held by trainers from the National Society and its partners from the crisis management system.

## Logistics and supply chain

All procurement processes were completed in full compliance with NS procedures. Offers were collected from at least three providers, then they were analysed and the best bid was selected through the internal procurement committee.

Throughout the operation, the National Society had the required capacity to manage the logistical aspects of this operation. This included warehousing of locally purchased goods, packing and distribution to the beneficiaries. Its logistics department ensured an optimized flow of goods from the stocks to the final recipients.

## Information technologies (IT)

The mobile and landline network has not suffered significant damages therefore communication could mostly be handled through mobile handsets (simplex line up to 2kms) and mobile phones. Communication between teams could have been better if there had been a mobile repeater connection available.

## Communications

The visibility of The Red Cross of the former Yugoslav Republic of Macedonia was ensured through broad and appropriate media coverage in both national and local media and press conferences at the different milestones. Transparency was ensured by regularly published information in the traditional and on social media about the current activities and the progress, the amount of donations and aid received and distributed. A selection of videos on the distribution and rescue operations is accessible [here](#).

## Security

The HQ of the Red Cross of the former Yugoslav Republic of Macedonia closely worked with the authorities in order to have timely information and proper risk assessment of the field activities. The health and well-being of the staff and volunteers involved in the operation were of highest priority. The team members were properly trained in first aid and possessed the required equipment to intervene until the arrival of the ambulance.

## Planning, monitoring, evaluation, & reporting (PMER)

The National Society HQ carried out ongoing monitoring of the planned and implemented activities and provided round-the-clock support for the branch staff and volunteers. The IFRC Regional Office for Europe also closely monitored the implementation of the proposed activities. The IFRC Health and Care Delegate also carried out a monitoring mission to evaluate the response and actions targeted at homeless people in Skopje and the physical and psychological first aid provision to migrants who were crossing in the heavy snow in Lojane.

At the end of the operation, a 'lessons learned' workshop was held to strengthen the capacities of the NS for rescue operations in eventual future disasters.

## C. DETAILED OPERATIONAL PLAN

### Quality Programming / Areas Common to all Sectors

<b>Needs assessment</b>
<b>Outcome 1: Continuous and detailed assessment and analysis is used to inform the design and implementation of the operation.</b>
<b>Output 1.1</b> Initial and continuous needs assessment are updated following consultation with beneficiaries.
<b>Achievements</b>
The NS conducted a detailed assessment in the affected areas. National Society volunteers and staff also carried out regular re-assessment and monitoring visits to the affected communities. In total, 120 volunteers and 30 staff were involved in these phases of the operation.
The operation was designed in compliance with all SPHERE standards as well as national Standard Operating Procedures. Based on the assessment results, the supported population was very satisfied with the support of the NS and coverage of their immediate needs.
<b>Lessons Learned</b>
At the end of the operation, the NS conducted a 'lessons learned' workshop on 7-9 April 2017 at the Solferino Training Centre in Struga. A total of 27 staff and volunteers from the Skopje HQ and local branches participated at the workshop. The discussion centred around the implementation process and the various accomplishments and challenges encountered throughout to facilitate internal learning and future improvement of response planning and implementation.

**Outcome 2: National Society capacities are further strengthened.****Output 2.1:** National Society capacities are built through a training for relief operation teams in winter conditions**Achievements**

The NS hosted a three-day training from 31 March to 2 April 2017 in Popova Shapka on “Relief operations in winter conditions” for 19 staff and volunteers from the City Red Cross of Skopje and the branches of Bitola, Ohrid, Veles and Kriva Palanka. The key topics of the training were safety and risks during humanitarian assessment, rescue and distribution activities and different winter-specific hazards such as avalanches, snowfall, skiing, etc. The training also included a simulation exercise in which participants had to conduct a search and rescue operation for a skier lost during an accident following an avalanche. All participants successfully completed the training and shown high level of learning and skills development during and following the training modules.

## Water, Sanitation and Hygiene Promotion

**Water, sanitation and hygiene promotion****Outcome 3: The risk of water and sanitation-related diseases has been reduced through the provision of appropriate sanitation and hygiene items and disinfection kits.****Output 3.1:** Distributing hygiene parcels and disinfection kits for 555 families for one month.**Achievements**

The NS distributed 555 hygiene kits based on a detailed needs assessment. The gathered assessment data was cross-checked with the data sources of the national authorities (including the Ministry of Labour and Social Policy). Following this, a distribution plan was developed and agreed upon with the local branches. All procurement, packing and distribution was carried out as previously planned.

**Challenges and lessons learned**

*See above under General challenges.*

## Shelter and Settlements

**Shelter and settlements****Outcome 5: The immediate shelter and settlement needs of the target population are met.****Output 5.1** Basic non-food relief items (blankets and clothes) is provided to approximately 300 families in the directly affected areas.**Achievements**

Shelter-related activities were conducted in the same manner as the above WASH activities – based on a detailed assessment, verification of data and distribution plan.

**Homeless people** were extremely affected by the harsh weather conditions. During the coldest days – when temperatures sank to as low as 20 Celsius degrees below zero –, the NS assisted a total of 120 people in the dormitories of ‘Ranka Milanovic’ and ‘25 May’ with mattresses, blankets, food and hygiene items.

Citizens could dial 02/3139 578 or 071/733-171 if they saw a homeless person in need of support in their surroundings. In such cases, the mobile team of the NS deployed and offered transportation to the reception centre, where the homeless people could take a shower and were provided with warm clothes, food, medicines, medical examination and support from a social worker. Four specially trained volunteers were providing services such as transport and care for the homeless to the station. Citizens reported homeless people in need about 50 times during the operation’s period. Nine homeless people were sheltered in warm rooms, and the other four who did not want to leave their shelters were given blankets, warm clothes and food. Overnight shelter was requested for another socially endangered family that had no home.

The station for homeless of the City Red Cross of Skopje located in Momin Potok was turned into a reception centre during the cold wave, offering 24-hour care for people in need. A total of 16 people was accommodated and used the services of the City Red Cross of Skopje.

Due to exchange difference, the NS could procure the selected items at a lower price. From the funds saved, it could also procure additional items as described by the table below:

Type of item	Quantity
Crampons	2
Gators	2
Backpacks	3
Hygiene parcels	83
Food parcels	61
Blankets	171
Matrasses	19
Thermoses	14
Shoes	2

### Challenges and lessons learned

See above under General challenges.

## Food Security, Nutrition and Livelihoods

### Food security, nutrition and livelihoods

**Outcome 4: Emergency food needs of the affected population are met.**

**Output 4.1:** Emergency food needs of 555 affected families are met through the distribution of monthly food parcels.

#### Achievements

Similarly to the other relief items, prevailing food security, nutrition and livelihood needs were assessed through an initial first and second, more detailed assessment by the NS branches. Following data verification, the distribution could proceed as projected, in the same manner as for WASH and shelter activities.

### Challenges and lessons learned

See above under General challenges.

## D. THE BUDGET

The NS received a **total allocation of CHF 95,819 from the IFRC's Disaster Relief Emergency Fund**. After finalizing operations, there is a final balance of CHF 2,743 which will be returned to the DREF account.

Full details on the relief operation's expenditures and financial performance can be found in the accompanying final financial report.

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## How we work

All IFRC assistance seeks to adhere to the [Code of Conduct](#) for the International Red Cross and Red Crescent Movement and Non-Governmental Organizations (NGOs) in Disaster Relief and the [Humanitarian Charter and Minimum Standards in Humanitarian Response \(Sphere\)](#) in delivering assistance to the most vulnerable. The IFRC's vision is to inspire, **encourage, facilitate and promote at all times all forms of humanitarian activities** by National Societies, with a view to **preventing and alleviating human suffering**, and thereby contributing to the maintenance and promotion of human dignity and peace in the world.

The IFRC's work is guided by Strategy 2020 which puts forward three strategic aims:



**Save lives,**  
protect livelihoods,  
and strengthen recovery  
from disaster and crises.



Enable **healthy**  
and **safe** living.



Promote **social inclusion**  
and a culture of  
**non-violence** and **peace**.

## Disaster Response Financial Report

## MDRMK008 - Macedonia (FYR) - Extreme Winter Conditions

Timeframe: 23 Jan 17 to 23 Apr 17

Appeal Launch Date: 23 Jan 17

Final Report

## Selected Parameters

Reporting Timeframe	2017/1-6	Programme	MDRMK008
Budget Timeframe	2017/1-4	Budget	APPROVED
Split by funding source	Y	Project	*
Subsector:	*		

All figures are in Swiss Francs (CHF)

## I. Funding

	Raise humanitarian standards	Grow RC/RC services for vulnerable people	Strengthen RC/RC contribution to development	Heighten influence and support for RC/RC work	Joint working and accountability	TOTAL	Deferred Income
<b>A. Budget</b>		95,818				95,818	
<b>B. Opening Balance</b>							
<b>Income</b>							
<u>Other Income</u>							
<i>DREF Allocations</i>		95,819				95,819	
<b>C4. Other Income</b>		95,819				95,819	
<b>C. Total Income = SUM(C1..C4)</b>		95,819				95,819	
<b>D. Total Funding = B +C</b>		95,819				95,819	

\* Funding source data based on information provided by the donor

## II. Movement of Funds

	Raise humanitarian standards	Grow RC/RC services for vulnerable people	Strengthen RC/RC contribution to development	Heighten influence and support for RC/RC work	Joint working and accountability	TOTAL	Deferred Income
<b>B. Opening Balance</b>							
<b>C. Income</b>		95,819				95,819	
<b>E. Expenditure</b>		-93,076				-93,076	
<b>F. Closing Balance = (B + C + E)</b>		2,743				2,743	

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## III. Expenditure

Account Groups	Budget	Expenditure					TOTAL	Variance
		Raise humanitarian standards	Grow RC/RC services for vulnerable people	Strengthen RC/RC contribution to development	Heighten influence and support for RC/RC work	Joint working and accountability		
	A					B	A - B	
<b>BUDGET (C)</b>			<b>95,818</b>			<b>95,818</b>		
<b>Relief items, Construction, Supplies</b>								
Clothing & Textiles	18,250						18,250	
Food	12,127						12,127	
Water, Sanitation & Hygiene	11,629						11,629	
Medical & First Aid	9,400						9,400	
Other Supplies & Services	14,500						14,500	
<b>Total Relief items, Construction, Sup</b>	<b>65,906</b>						<b>65,906</b>	
<b>Land, vehicles &amp; equipment</b>								
Computers & Telecom	0						0	
<b>Total Land, vehicles &amp; equipment</b>	<b>0</b>						<b>0</b>	
<b>Logistics, Transport &amp; Storage</b>								
Storage	200						200	
Transport & Vehicles Costs	2,400						2,400	
<b>Total Logistics, Transport &amp; Storage</b>	<b>2,600</b>						<b>2,600</b>	
<b>Personnel</b>								
National Society Staff	10,264						10,264	
<b>Total Personnel</b>	<b>10,264</b>						<b>10,264</b>	
<b>Workshops &amp; Training</b>								
Workshops & Training	6,000						6,000	
<b>Total Workshops &amp; Training</b>	<b>6,000</b>						<b>6,000</b>	
<b>General Expenditure</b>								
Travel	3,000		310			310	2,690	
Office Costs	2,200						2,200	
Financial Charges			116			116	-116	
<b>Total General Expenditure</b>	<b>5,200</b>		<b>425</b>			<b>425</b>	<b>4,775</b>	
<b>Contributions &amp; Transfers</b>								
Cash Transfers National Societies			86,970			86,970	-86,970	
<b>Total Contributions &amp; Transfers</b>			<b>86,970</b>			<b>86,970</b>	<b>-86,970</b>	
<b>Indirect Costs</b>								
Programme & Services Support Recove	5,848		5,681			5,681	167	
<b>Total Indirect Costs</b>	<b>5,848</b>		<b>5,681</b>			<b>5,681</b>	<b>167</b>	
<b>TOTAL EXPENDITURE (D)</b>	<b>95,818</b>		<b>93,076</b>			<b>93,076</b>	<b>2,742</b>	
<b>VARIANCE (C - D)</b>			<b>2,742</b>			<b>2,742</b>		

**Disaster Response Financial Report****MDRMK008 - Macedonia (FYR) - Extreme Winter Conditions**

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Subsector:	*		

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**IV. Breakdown by subsector**

Business Line / Sub-sector	Budget	Opening Balance	Income	Funding	Expenditure	Closing Balance	Deferred Income
<b>BL2 - Grow RC/RC services for vulnerable people</b>							
Food security	95,818		95,819	95,819	93,076	2,743	
Subtotal BL2	95,818		95,819	95,819	93,076	2,743	
<b>GRAND TOTAL</b>	<b>95,818</b>		<b>95,819</b>	<b>95,819</b>	<b>93,076</b>	<b>2,743</b>	

**DREF OPERATION**

23.01.2017-29.04.2017

MDRMK008

Extreme Winter Conditions 2017

DATE: 23.06.2017

Report prepared by:

Zaklina Popovic, Finance Officer

Report approved by:

Sait Saiti, Secretary General

Budget Group	DREF Grant Budget CHF	EXPENDITURES	BALANCE
500 Shelter - Relief			
501 Shelter - Transitional			
502 Construction - Housing			
503 Construction - Facilities			
505 Construction - Materials			
510 Clothing & Textiles	18.250	19.481	-1.231
520 Food	12.127	12.047	80
523 Seeds & Plants			
530 Water, Sanitation & Hygiene	11.629	12.529	-900
540 Medical & First Aid	9.400	6.081	3.319
550 Teaching Materials			
560 Utensils & Tools			
570 Other Supplies & Services	14.500	15.645	-1.145
571 Emergency Response Units			
578 Cash Disbursements			
<b>Total RELIEF ITEMS, CONSTRUCTION AND SUPPLIES</b>	<b>65.906</b>	<b>65.783</b>	<b>123</b>
580 Land & Buildings			
581 Vehicles Purchase			
582 Computer & Telecom Equipment			
584 Office/Household Furniture & Equipment			
587 Medical Equipment			
589 Other Machinery & Equipment			
<b>Total LAND, VEHICLES AND EQUIPMENT</b>	<b>0</b>	<b>0</b>	<b>0</b>
590 Storage, Warehousing	200	0	200
592 Distribution & Monitoring			
593 Transport & Vehicle Costs	2.400	2.397	3
594 Logistics Services			
<b>Total LOGISTICS, TRANSPORT AND STORAGE</b>	<b>2.600</b>	<b>2.397</b>	<b>203</b>
600 International Staff			
661 National Staff			
662 National Society Staff	10.264	10.057	207
667 Volunteers			
<b>Total PERSONNEL</b>	<b>10.264</b>	<b>10.057</b>	<b>207</b>
670 Consultants			
750 Professional Fees			
<b>Total CONSULTANTS &amp; PROFESSIONAL FEES</b>	<b>0</b>	<b>0</b>	<b>0</b>
680 Workshops & Training	6.000	6.294	-294
<b>Total WORKSHOP &amp; TRAINING</b>	<b>6.000</b>	<b>6.294</b>	<b>-294</b>
700 Travel		0	
710 Information & Public Relations			
730 Office Costs	2.200	2.440	-240
740 Communications			
760 Financial Charges			
790 Other General Expenses			
790 Shared Support Services			
<b>Total GENERAL EXPENDITURES</b>	<b>2.200</b>	<b>2.440</b>	<b>-240</b>
599 Programme and Supplementary Services Recovery			0
<b>Total INDIRECT COSTS</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL BUDGET</b>	<b>86.970</b>	<b>86.970</b>	<b>0</b>

National Society:

Macedonian RC

Approved by:

Zaklina Popovic

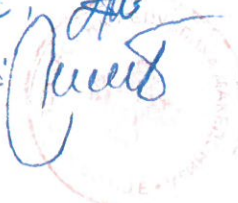
Validated by:

PHD Sait Saiti

IFRC

Approved by:

Validated by:



Handwritten signatures and dates in blue ink, including a date '23.06.2017' and a signature 'Sait Saiti'.