


www.ifrc.org  
Saving lives,  
changing minds.

# Emergency Plan of Action Final Report

## Senegal: Population Movement

 International Federation  
of Red Cross and Red Crescent Societies

|   |   |
|---|---|
| <b>DREF operation</b>   | <b>Operation n° MDRSN013</b>  |
| <b>Date of issue:</b> 04 August 2017  | <b>Date of disaster:</b> January, 2017  |
| <b>Operation start date:</b> 20 January, 2017   | <b>Operation end date:</b> 23 May, 2017   |
| <b>Host National Society:</b> Senegalese Red Cross Society  | <b>Operation budget:</b> CHF 195,351  |
| <b>Number of people affected:</b> 50,000  | <b>Number of people assisted:</b> 7,000 (indirect beneficiaries and direct beneficiaries 4,000 for NFI) |
| <b>N° of National Societies involved in the operation:</b> Luxembourg, Spanish, American, British, and French Red Cross Societies and the International Committee of the Red Cross (ICRC) |   |
| <b>N° of other partner organizations involved in the operation:</b> UNICEF, UNHCR and WFP   |   |

## A. Situation analysis

### Description of the disaster

The Gambia is a country of more than 300 km inside Senegalese territory. During the presidential elections in December 2016, The Gambia was a concern because of the outgoing President's challenge to the results. Despite the efforts of the international community for a peaceful resolution, the situation remained tense causing massive displacement of populations towards Senegal.

According to UNHCR, more than 45,000 people reportedly crossed the Senegalese borders. These displaced persons were comprised of Gambians, Senegalese, Sierra Leoneans, Mauritians, Guineans, Malians and Ivoirians<sup>1</sup>. Information collected by the various local committees of the Senegalese Red Cross Society (SRCS) in areas bordering The Gambia reported more than 27,563 displaced persons, including 1,851 children under five years old, 347 pregnant women, and 602 elderly persons. This massive population movement caused a critical humanitarian situation. Even though the first arrivals were absorbed by host populations, during the last few days, massive inflow of displaced persons that exceeded local communities' capacities was noted. The increasing number of arrivals has t high pressure on host communities that were no longer able to face the urgent needs of accommodation, food, water and latrines. There were very few partners in the area responding to the increasing needs of displaced persons and host communities.



Some Red Cross team members during the January Evaluation mission  
SRCS/IFRC

The security situation evolved with the departure into exile of the out-going President on 21 January, 2017. Thousands of people returned home from Senegal as the country's new President pledged stability. Many people needed assistance to go back home. Hence buses sent by the Senegalese and Gambian authorities to help repatriate displaced people. The

International Federation of Red Cross released a DREF to ensure that the displaced people, received appropriate assistance.

Through the DREF operation, the target host families got support and the capacities of the Senegalese Red Cross branches were reinforced through a lessons learned workshop focusing on the best practices.

The major donors and partners of the DREF include the Red Cross Societies and governments of Australia, Austria, Belgium, Canada, Denmark, Ireland, Italy, Japan, Luxembourg, Monaco, the Netherlands, Norway, Spain, Sweden and the USA, as well as DG ECHO, the UK Department for International Development (DFID) the Medtronic, Zurich and Coca Cola Foundations and other corporate and private donors. The IFRC, on behalf of the Senegalese Red Cross Society (GRCS) would like to extend many thanks to all partners for their generous contributions.

## Summary of response

### Overview of Host National Society

The Senegalese authorities requested the intervention of the Senegalese Red Cross Society (SRCS) together with other humanitarian actors. Hence the SRCS assistance to the displaced population, through the distribution of food, water and non-food items (NFIs). SRCS and the Gambia Red Cross Society (GRCS) have also worked jointly and participated in the cross-border repatriation of people returning to The Gambia. Red Cross volunteers provided assistance to returnees in helping them for the registration, accompanying them to buses, securing their belongings and when necessary directed people suffering from travel sickness to the local health facilities. It is worth mentioning that the transportation of 447 displaced people by buses were facilitated from Sokone and Medina Yoro Foula (Senegal) to The Gambia.



The February assessment team members– SRCS/IFRC

### Overview of Red Cross Red Crescent Movement in country

Both The Gambia Red Cross and Senegalese Red Cross Societies were working as one team in support to the repatriation of the displaced people and assisting in cross-border activities and bus services provided by the authorities from both countries. The commitment and collaboration of both Senegalese and Gambian volunteers to implement the relief activities was impressive. Unless reading the names of the National Societies on the bibs, one could not identify who was Gambian or who was Senegalese. This DREF operation strengthened more the relations between the National Societies of the Gambia and Senegal, which were already very solid. It is worth adding that the DREF operation was also a good synergy example between the 4 components of the Red Cross Movement (IFRC - SRCS - GRCS -ICRC). The distribution of areas of intervention between IFRC and ICRC was relevant.

### Overview of other humanitarian presence in the regions concerned by this operation

The Government through the National Refugees Commission, with the support from UNHCR and IOM deployed their assessment teams in the field and intervened as agreed during inter-agency coordination sessions. Additionally, the Senegalese authorities developed plans to distribute food and relief items to 100,000 people. Several humanitarian actors, both international and local, were working in various areas for longer-term support, such as shelter, agriculture, wash, food security, protection, health, etc. In the specific regions of intervention, the humanitarian presence was as follows:

- **Fatick:** Concern Universal and WFP.
- **Foundiougne:** World Vision. Kolda: Africare, Aide et Action, Asbef, Caritas, Child Fund, CRS, End, FAO, Fodde, Goines, Enfance et Développement, Gounee Yi, Hope 87, OFAD/NFOORE, Sahel 3000, SOS CV, Tostan, UNICEF, WFP, World Education, and Yaarama.
- **Medina Yoro Foula:** Aide et Action, Caritas, Fodde, Tostan, UNICEF, WFP, World Education and World Vision.

- **Velingara:** Aide et Education, Caritas, Child Fund, CRS, Medicos del Mundo, Tostan, UNICEF, World Vision and Yaarama.

## Needs analysis and scenario planning

### Needs analysis and scenario

To re-define the needs of the target population, particularly in supporting the remaining returnees and host families, an evaluation mission was conducted from 26 to 31 January, 2017 with four teams covering the five border regions of *Fatick*, *Kaolack*, *Kaffrine*, *Kolda* and *Tambacounda*. These teams were technically supported by two RDRTs, two consultants and a Health Manager. The assessments' results led to the revision of the DREF to adjust the action plan accordingly.

A second, assessment was carried out at the second week of February to finalize the selection of 820 host families. The selection was done based on criteria discussed with communities including the size of the household, occupation of the household head, number of displaced accommodated, length of stay of the displaced. 220 displaced Gambians from some communities were voluntarily registering to benefit for the transport facilitation enabling them to go back home.

## B. Operational strategy and plan

### Overall Objective

As part of the national response plan coordinated by the Senegalese authorities, the Senegalese Red Cross Society seeked to contribute to the immediate assistance of 7,000 displaced and the host communities.

### Proposed strategy

The proposed strategy defined the steps of the strategy more in details to address the needs of people in the five regions (*Kaolack*, *Fatick*, *Kolda*, *Kaffrine* and *Tambacounda*). The revised plan of action included the following activities:

- Assistance to the remaining displaced people wishing to return home, with transportation needs;
- Support through cash transfer host families that hosted many displaced people over a period of 20 days and were weakened through it;
- Organization of a refresher training on cash activities for the volunteers involved in the operation.
- Psychosocial support to the volunteers involved on population movement
- Capitalize on the exchange in the lessons learned workshop in managing population movements, capture the good examples such as the cross-border activities with the Gambia Red Cross Society (GRCS) and Red Cross Red Crescent Movement sensitization and training.

### Operational support services

#### Human resources (HR)

- The Secretary General of Senegalese Red Cross Society was the first one in charge of the operation and provided guidance as well as facilitated the coordination of the operation between the National Society (governance and Secretariat) and the field. Indeed, he eased the interaction between the support and technical services and SRC Headquarters. He was also in contact with IFRC technical services.
- The National Disaster Management Coordinator oversaw the implementation of the operation. He ensured that assistance was provided to the affected families in an effective and efficient way, planned and organized volunteers' activities as needed. Heads of health and the water and sanitation departments technically supported the DM coordinator in the implementation of response activities.
- It is worth mentioning that during the operation 40 volunteers were involved in the initial relief distribution for the displaced population. After the revised plan of action 100 additional volunteers were involved in the cash program. The role of the volunteers consisted of providing relief items for the immediate response, conducting assessments and ensuring that the cash activities were implemented.
- Besides, the National Society also deployed 4 team leaders to support and monitor the implementation of the cash activities. IFRC also supported the Senegalese Red Cross Society in deploying 2 RDRT members with the appropriate profile for the effective implementation of the DREF operation. Monitoring, assessment and evaluation

missions were organized by IFRC Dakar Cluster office and the office did provide technical support to ensure that the revision of DREF and the operation was implemented in accordance with the Emergency Action Plan and the terms of the DREF as agreed.

### Logistics and supply chain

A logistician assistant was dedicated to the DREF operation. Indeed, the SRC had the capacity to provide the required items for the planned activities and transportation to the implementation areas as per the IFRC procedures. The DREF allocation also sustained the rental of 4 vehicles to assist the implementation of the planned activities which included the allocation of fuel and maintenance.

### Information technologies (IT)

To ensure permanent contact between teams and field coordination, the Red Cross operational teams used internet, mobile phones as well as HF and VHF radio networks to facilitate communication.

### Communications

Communication materials were developed to make visible the humanitarian action of the Senegalese Red Cross and its partners, through the production and realization of press releases, newspaper articles, radio broadcasts, photos, media coverage, facts and figures, pictures, etc. The media was involved for the media coverage of cash and non-food distribution operations, large-scale hygiene promotion activities and contributed to optimize the visibility of the Movement's action.

### Security

The National Society ensured maximum safety for response teams in the field.

### Planning, monitoring, evaluation, & reporting (PMER)

The implementation of this DREF was based on the following principles:

- the Senegalese Red Cross and the Gambia Red Cross set-up a regular plan of monitoring/evaluation to ensure the effectiveness and efficiency of the implementation of the proposed activities;
- regular reports on the execution of the operation were produced and shared;
- A capitalization workshop was held to evaluate the lessons learned and enable key successes, challenges, best practices and recommendations to be captured and applied in future DREF Operations and Emergency Appeals. The regional staff and coordination were also mobilized to monitor/supervise the implementation of relief activities.

### Administration and Finance

The Senegalese Red Cross has a Finance and Accounting Department. IFRC finance staff worked closely with the SRCs finance department, which ensured the proper use of financial resources in accordance with conditions agreed in the Memorandum of Understanding between the National Society and the IFRC Country Cluster office. The management of financial resources was carried out per the procedures of the National Society and DREF guidelines.

## Quality Programming / Areas Common to all Sectors

**Outcome 1: Continuous and detailed assessment and analysis is used to inform the design and implementation of the DREF operation.**

**Output 1.1:** Rapid and detailed needs assessments and analysis is used to inform the design and implementation of the operation

**Activities:**

- 1.1.1 Conduct deep needs assessment (5 days)
- 1.1.2 Participate in coordination meetings with stakeholders at national and regional levels
- 1.1.3 Trans-border activities with Gambia Red Cross on common monitoring and follow up of population movement
- 1.1.4 A beneficiary satisfaction survey will be conducted

- 1.1.5 Conduct lessons learned workshop
- 1.1.6 The International Federation ensured technical support, and supervision. IFRC staff members (Sahel Cluster operational staff, RDRTs) participated in the assessment mission and monitored the emergency plan of action together with the Senegalese Red Cross Society.

### Achievements

A deep assessment was conducted for 5 days with recommendations to change the scope of intervention focusing now on transportation of returnees in coordination with Gambia Red Cross. Regarding the participation to coordination meetings it was effective at field level and very limited at headquarters level. Indeed, there was a plan to facilitate and encourage the National Society's participation to interagency meetings at national level. Common monitoring by the two National Societies were carried out during the influx of the displaced and this continued with the exchange of information on the return.

On 15 April 2017, an exchange and capitalization workshop was held in Toubacouta, a region bordering the Gambia. The event gathered the Head of IRFC Sahel Cluster and some Sahel cluster staff the President of the Senegalese Red Cross Society (SRCS); programme managers; SRCS branches' presidents and secretaries general as well as Senegalese Red Cross volunteers the Vice President of the Gambia Red Cross Society (GRCS) and other GRCS staff an ICRC representative. Some key messages were drawn from the discussions and exchanges. They are highlighted below in *Lessons Learned sections*. The International Federation ensured technical support, and supervision. It is worth adding here that IFRC staff members (Sahel Cluster operational staff, RDRTs) actively participated in the assessment mission and monitored the emergency plan of action together with the Senegalese Red Cross Society.

### Challenge:

A delay in the in the execution of tasks was noted. The local authorities did not get the information on time.

### Lessons Learned

- Send correspondences and prepare technical data sheets on time
- Strengthening relations between the Senegalese Red Cross Society (SRCS) local leaders and the administrative and local authorities
- Both Senegalese and Gambian Red Cross Societies should develop a common contingency plan integrating all types of disasters or crisis (floods - Population Movement - food Insecurity, etc.)
- A joint working-group should be set up

## Livelihoods, Nutrition, Food Security

### Outcome 2: Immediate cash needs of the targeted population are met

#### Output 2.1: Distribution of unconditional cash to targeted families

#### Activities:

- 2.1.1 Conduct needs assessment and put in place modalities (5 days)
- 2.1.2 Transport fee for the returnees is covered (both on the Senegalese and Gambia side)
- 2.1.3 Distribute Cash to the targeted families

### Achievements

An assessment was conducted for the selection of the cash transfer beneficiaries. The selection criteria were based on the following factors: the size of the household, occupation of the household head, number of displaced accommodated, length of stay of the displaced.

The transportation for Gambians to their country of origin was also facilitated. The President of the Senegalese Red Cross Society did a field visit from 25 to 27, January 2017 to assess the situation of the displaced areas (Karang, Sokone, Bara and Kaolack). He seized this field visit to sign an agreement with the Transportation Union to facilitate the return of the Gambian displaced persons. Their return began on 26 January 2017 with 488 displaced people for return, including 350 from Karang, 129 from medina Yoro Foula and 9 from Vélingara.

|  |
|--|
| <b>Lessons learned</b>   |
| The decentralization of the management of operations at local level can help in building the managerial capacities of the Senegalese Red Cross branches. |
| <b>Challenges</b>  |
| None reported  |

## Health and Care

|  |
|--|
| <b>Outcome 3: The immediate risks to the health of affected populations are reduced.</b>   |
| <b>Output 3.1</b> Psychosocial first aid and psychosocial support activities are provided to volunteers affected by the impact of population movement.   |
| <b>Activities:</b><br>3.1.1 <b>Organize</b> a debriefing session for volunteers who were involved in the population movement operation   |
| <b>Achievements</b><br>Following the series of activities carried out, a psychosocial debriefing session was organized for Senegalese and Gambian Red Cross volunteers. A total of 63 Red Cross volunteers, including 14 from The Gambia were reached through this debriefing session. The Red Cross volunteers got more conscious on how to behave in similar situations. |
| <b>Challenges</b><br>None reported.  |
| <b>Lessons learned</b><br>Building the capacities of volunteers (in first aid, crisis management or disasters, food security, WASH, RFL, crisis communication, etc.) can empower them more.  |

## Shelter and Settlements

|   |
|---|
| <b>Outcome 4: Immediate shelter needs of the population most affected by population movement are met at the onset of the events through the distribution of NFIs.</b>                         |
| <b>Output 4.1:</b> Non-food items (NFI) are provided to the affected population   |
| <b>Activities:</b><br>4.1.1. Distribution of NFIs to 1,000 families (blankets, mosquito nets, kitchen sets, tarpaulins, and oil)<br>4.1.2 Replenishment of items distributed through the DREF |
| <b>Achievements</b>   |

The targeted families received NFI at the peak of the influx in Senegal. After the assessment, the NFI need was no more relevant as it was covered by other organisations/ structures. The replenishment of the NFI provided by the Senegalese Red Cross Society was done under this DREF. The following NFIs were distributed to 300 households by the National Society with in addition, the distribution of rice donated by Senegalese authorities and water bottles donated by other humanitarian actors.

| Items                      | Quantity | Measurement |
|----------------------------|----------|-------------|
| Jerrycans 5l               | 285      | pieces      |
| Jerrycans 10l              | 119      |             |
| Jerrycans 20l              | 100      |             |
| Buckets 20l                | 30       |             |
| Kitchen Sets               | 25       |             |
| Soap                       | 720      |             |
| Canned Food                | 912      |             |
| Blankets                   | 100      |             |
| Gresil (reptile repellent) | 24       |             |

#### Lessons learned

- The harmonization of IFRC and Senegalese Red Cross procedures can help to avoid misunderstanding regarding the application of procedures.
- The repositioning of emergency stocks at the departmental level can help in speeding the implementation of activities

#### Challenges

None reported

## Communication

#### Outcome 6: Develop a crisis communication plan

**Output 6.1:** The Branches and H/Q have an adequate plan for crisis communication

#### Activities:

- 6.1.1 Ensure internal and external communication with all stakeholders and a better knowledge of the Movement.
- 6.1.2 Produce visibility materials
- 6.1.3 Ensure a better capitalization of intervention data

#### Achievements

Communication materials were developed to make visible the humanitarian action of the Senegalese Red Cross and its partners, through the production and realization of press releases, newspaper articles, radio broadcasts, photos, media coverage, facts and figures, pictures, etc. The media was involved for the media coverage of cash and non-food distribution operations, large-scale hygiene promotion activities and contributed to optimize the visibility of the Movement's action.

#### Lessons learned

None reported.

#### Challenges

None reported.

**D. Budget**

The total budget for this operation was CHF 195,351 of which CHF 145,302 were spent. A balance of CHF 50,049 will be returned to the DREF pot.

**Explanation of variances**

The expenditure variances are related to the fact that after the assessment, the NFI planned need was no more relevant as it was covered by other organisations.

## Contact information

### For further information specifically related to this operation please contact:

- **In the National Society:** Senegalese Red Cross Society: Mamadou Sonko, Secretary General, Tel: +221 338233992 [sonkomala@yahoo.fr](mailto:sonkomala@yahoo.fr)
- **IFRC Head of Sahel Country Cluster:** Anne Elisabeth Leclerc, Head of Sahel Country Cluster Support Team; Dakar; phone: +221 33 869 36 41; email: [anne.leclerc@ifrc.org](mailto:anne.leclerc@ifrc.org)
- **IFRC Regional Office for Africa:** Farid Abdulkadir, Head of DCPRR; Nairobi; phone: +254 731 067 489; email: [farid.aiwar@ifrc.org](mailto:farid.aiwar@ifrc.org)
- **IFRC Geneva:** Tiffany Loh, DREF Senior Officer; phone: +41 22 730 495; email: [tiffany.loh@ifrc.org](mailto:tiffany.loh@ifrc.org)
- **For Resource Mobilization and Pledges:** Fidelis Kangethe, Partnerships Resource Development Coordinator; email: [fidelis.kangethe@ifrc.org](mailto:fidelis.kangethe@ifrc.org)
- Please send all pledges for funding to [zonerm.africa@ifrc.org](mailto:zonerm.africa@ifrc.org)
- **For In-Kind donations and Mobilization table:** IFRC Regional Logistics Unit (RLU): Rishi Ramrakha, Head of Regional Logistics Unit; Tel: +254 733 888 022/ Fax +254 20 271 2777; email: [rishi.ramrakha@ifrc.org](mailto:rishi.ramrakha@ifrc.org)
- **For Performance and Accountability (Planning, Monitoring, Evaluation and Reporting):** IFRC Regional Office for Africa: Fiona Gatere, PMER Coordinator; Nairobi; email: [fiona.gatere@ifrc.org](mailto:fiona.gatere@ifrc.org)

[Click here](#)

1. Revised Emergency Appeal budget (*if needed*) [below](#)
2. Click [here](#) to return to the title page

## How we work

All IFRC assistance seeks to adhere to the Code of Conduct for the International Red Cross and Red Crescent Movement and Non-Governmental Organizations (NGO's) in Disaster Relief and the Humanitarian Charter and Minimum Standards in Disaster Response (Sphere) in delivering assistance to the most vulnerable.

The IFRC's vision is to inspire, encourage, facilitate and promote at all times all forms of humanitarian activities by National Societies, with a view to preventing and alleviating human suffering, and thereby contributing to the maintenance and promotion of human dignity and peace in the world.

[www.ifrc.org](http://www.ifrc.org)  
Saving lives, changing minds.



The IFRC's work is guided by Strategy 2020 which puts forward three strategic aims:

1. Save lives, protect livelihoods, and strengthen recovery from disaster and crises.
2. Enable healthy and safe living.
3. Promote social inclusion and a culture of non-violence and peace

## Disaster Response Financial Report

## MDRSN013 - Senegal - Population Movement

Timeframe: 23 Jan 17 to 23 May 17

Appeal Launch Date: 23 Jan 17

## FINAL REPORT

## Selected Parameters

|                         |                 |           |          |
|-------------------------|-----------------|-----------|----------|
| Reporting Timeframe     | 2017/01-2018/08 | Programme | MDRSN013 |
| Budget Timeframe        | 2017/01-2017/05 | Budget    | APPROVED |
| Split by funding source | Y               | Project   | PSN030   |
| Subsector:              | *               |           |          |

All figures are in Swiss Francs (CHF)

## I. Funding

|                                      | Raise humanitarian standards | Grow RC/RC services for vulnerable people | Strengthen RC/RC contribution to development | Heighten influence and support for RC/RC work | Joint working and accountability | TOTAL   | Deferred Income |
|--------------------------------------|------------------------------|---|--|---|----------------------------------|---------|-----------------|
| <b>A. Budget</b>                     |                              |   | 195,351                                      |   |                                  | 195,351 |                 |
| <b>B. Opening Balance</b>            |                              |   |  |   |                                  |         |                 |
| <b>Income</b>                        |                              |   |  |   |                                  |         |                 |
| <u>Other Income</u>                  |                              |   |  |   |                                  |         |                 |
| <i>DREF Allocations</i>              |                              |   | 195,351                                      |   |                                  | 195,351 |                 |
| <b>C4. Other Income</b>              |                              |   | 195,351                                      |   |                                  | 195,351 |                 |
| <b>C. Total Income = SUM(C1..C4)</b> |                              |   | 195,351                                      |   |                                  | 195,351 |                 |
| <b>D. Total Funding = B +C</b>       |                              |   | 195,351                                      |   |                                  | 195,351 |                 |

\* Funding source data based on information provided by the donor

## II. Movement of Funds

|   | Raise humanitarian standards | Grow RC/RC services for vulnerable people | Strengthen RC/RC contribution to development | Heighten influence and support for RC/RC work | Joint working and accountability | TOTAL    | Deferred Income |
|---|------------------------------|---|--|---|----------------------------------|----------|-----------------|
| <b>B. Opening Balance</b>               |                              |   |  |   |                                  |          |                 |
| <b>C. Income</b>                        |                              |   | 195,351                                      |   |                                  | 195,351  |                 |
| <b>E. Expenditure</b>                   |                              |   | -145,302                                     |   |                                  | -145,302 |                 |
| <b>F. Closing Balance = (B + C + E)</b> |                              |   | 50,049                                       |   |                                  | 50,049   |                 |

## Disaster Response Financial Report

## MDRSN013 - Senegal - Population Movement

Timeframe: 23 Jan 17 to 23 May 17

Appeal Launch Date: 23 Jan 17

## FINAL REPORT

## Selected Parameters

|                         |                 |           |          |
|-------------------------|-----------------|-----------|----------|
| Reporting Timeframe     | 2017/01-2018/08 | Programme | MDRSN013 |
| Budget Timeframe        | 2017/01-2017/05 | Budget    | APPROVED |
| Split by funding source | Y               | Project   | PSN030   |
| Subsector:              | *               |           |          |

All figures are in Swiss Francs (CHF)

## III. Expenditure

| Account Groups                                   | Budget         | Expenditure                  |   |  |   |                                  | TOTAL          | Variance |
|--|----------------|------------------------------|---|--|---|----------------------------------|----------------|----------|
|  |                | Raise humanitarian standards | Grow RC/RC services for vulnerable people | Strengthen RC/RC contribution to development | Heighten influence and support for RC/RC work | Joint working and accountability |                |          |
|  | A              |                              |   |  |   | B                                | A - B          |          |
| <b>BUDGET (C)</b>                                |                |                              |   | <b>195,351</b>                               |   |                                  | <b>195,351</b> |          |
| <b>Relief items, Construction, Supplies</b>      |                |                              |   |  |   |                                  |                |          |
| Clothing & Textiles                              | 667            |                              |   | 954  |   | 954                              | -288           |          |
| Food   | 6,840          |                              |   | 696  |   | 696                              | 6,144          |          |
| Water, Sanitation & Hygiene                      | 526            |                              |   | 402  |   | 402                              | 125            |          |
| Utensils & Tools                                 | 6,876          |                              |   | 1,905  |   | 1,905                            | 4,971          |          |
| Cash Disbursement                                | 54,757         |                              |   | 35,110                                       |   | 35,110                           | 19,647         |          |
| <b>Total Relief items, Construction, Sup</b>     | <b>69,666</b>  |                              |   | <b>39,067</b>                                |   | <b>39,067</b>                    | <b>30,599</b>  |          |
| <b>Logistics, Transport &amp; Storage</b>        |                |                              |   |  |   |                                  |                |          |
| Distribution & Monitoring                        | 11,667         |                              |   | 2,439  |   | 2,439                            | 9,227          |          |
| Transport & Vehicles Costs                       | 18,112         |                              |   | 14,651                                       |   | 14,651                           | 3,461          |          |
| <b>Total Logistics, Transport &amp; Storage</b>  | <b>29,778</b>  |                              |   | <b>17,090</b>                                |   | <b>17,090</b>                    | <b>12,688</b>  |          |
| <b>Personnel</b>                                 |                |                              |   |  |   |                                  |                |          |
| International Staff                              | 28,000         |                              |   | 19,926                                       |   | 19,926                           | 8,074          |          |
| National Staff                                   |                |                              |   | 3,088  |   | 3,088                            | -3,088         |          |
| National Society Staff                           | 11,517         |                              |   | 10,709                                       |   | 10,709                           | 808            |          |
| Volunteers                                       | 12,967         |                              |   | 13,357                                       |   | 13,357                           | -390           |          |
| <b>Total Personnel</b>                           | <b>52,483</b>  |                              |   | <b>47,080</b>                                |   | <b>47,080</b>                    | <b>5,404</b>   |          |
| <b>Consultants &amp; Professional Fees</b>       |                |                              |   |  |   |                                  |                |          |
| Consultants                                      |                |                              |   | 1,800  |   | 1,800                            | -1,800         |          |
| <b>Total Consultants &amp; Professional Fees</b> |                |                              |   | <b>1,800</b>                                 |   | <b>1,800</b>                     | <b>-1,800</b>  |          |
| <b>Workshops &amp; Training</b>                  |                |                              |   |  |   |                                  |                |          |
| Workshops & Training                             | 27,500         |                              |   | 25,377                                       |   | 25,377                           | 2,123          |          |
| <b>Total Workshops &amp; Training</b>            | <b>27,500</b>  |                              |   | <b>25,377</b>                                |   | <b>25,377</b>                    | <b>2,123</b>   |          |
| <b>General Expenditure</b>                       |                |                              |   |  |   |                                  |                |          |
| Travel   | 1,500          |                              |   | 4,724  |   | 4,724                            | -3,224         |          |
| Information & Public Relations                   | 500            |                              |   | 213  |   | 213                              | 287            |          |
| Office Costs                                     | 1,500          |                              |   | 214  |   | 214                              | 1,286          |          |
| Communications                                   |                |                              |   | 685  |   | 685                              | -685           |          |
| Financial Charges                                | 500            |                              |   | 185  |   | 185                              | 315            |          |
| <b>Total General Expenditure</b>                 | <b>4,000</b>   |                              |   | <b>6,020</b>                                 |   | <b>6,020</b>                     | <b>-2,020</b>  |          |
| <b>Indirect Costs</b>                            |                |                              |   |  |   |                                  |                |          |
| Programme & Services Support Recover             | 11,923         |                              |   | 8,868  |   | 8,868                            | 3,055          |          |
| <b>Total Indirect Costs</b>                      | <b>11,923</b>  |                              |   | <b>8,868</b>                                 |   | <b>8,868</b>                     | <b>3,055</b>   |          |
| <b>TOTAL EXPENDITURE (D)</b>                     | <b>195,351</b> |                              |   | <b>145,302</b>                               |   | <b>145,302</b>                   | <b>50,048</b>  |          |
| <b>VARIANCE (C - D)</b>                          |                |                              |   | <b>50,048</b>                                |   | <b>50,048</b>                    |                |          |