

Mid-Year report



Nicaragua

Appeal No. MAANI002

15 December 2011

This report covers the period 01 January 2011 to 30 June 2011.

In brief

Programme outcome: This report presents the progress on the implementation of the 2011 Country Support Plan for the Nicaraguan Red Cross (NRC). The Nicaraguan Red Cross work is guided by the Guayaquil Inter-American Plan 2007–2011 and *Strategy 2020*, which puts forward three strategic aims:

1. *Save lives, protect livelihoods, and strengthen recovery from disaster and crises.*
2. *Enable healthy and safe living.*
3. *Promote social inclusion and a culture of non-violence and peace.*

Programmes summary:

Risk management programme - The NRC strengthened its risk management department through the training of rescue workers at the national level, which will be in charge of liaising the Majors' Offices in their jurisdiction. Work has been carried out to increase awareness of climate change within the National Society. Through the Red Cross Red Crescent Climate Centre, the NRC trained facilitators on climate change and organized a forum on the issue.

Furthermore, in order to strengthen their technical skills, NRC members participated in internships and regional workshops organized under the regional DIPECHO VII project managed by the International Federation of Red Cross and Red Crescent Societies' secretariat. NRC staff and volunteers also participated on the development of the conceptual and methodological framework for urban risk, jointly with other National Societies of the region.

At the community level, the National Society is implementing community-based and disaster preparedness activities through the national DIPECHO VII project supported in consortium by the Italian Red Cross, Netherlands Red Cross and Spanish Red Cross. This national project targets urban communities and provides key information to orient the development of the conceptual and methodological framework for urban risk of the secretariat. In addition, the National Society is implementing the First Response Initiative project with support from the Canadian Red Cross.

Health and care programme - Support during the reporting period has focused on strengthening the National Society response to epidemics and outbreaks sharing lessons learned with peer national societies; water, sanitation and hygiene promotion through technical units; and on contributing to safe blood supplies through increasing regular youth blood donation and promotion of

healthy lifestyles among youth through support to the Club 25 initiative of the Nicaraguan Red Cross blood service.

Organizational development programme - The regional representation for Central America and Mexico has focused its efforts on providing technical support to the NRC's governance and management bodies to respond to institutional integrity risks, and find solutions to priorities areas such as resource mobilization, branch development, institutional image and communications. Follow up has also been given to the installation of a new accounting software.

In relation to youth and volunteering, support is ongoing. The organizational development programme supported the Red Cross Youth to organize an internship with the Mexican Red Cross and facilitated the briefing for the new coordinator of the regional Youth network in Costa Rica. Furthermore, the National Society is working on developing a database to have a registry of its volunteers.

Principles and values programme - Dissemination materials focusing on the Fundamental Principles of the Red Cross and Red Crescent Movement and leadership have been developed. The programme also supported the development of an institutional strengthening micro-project with Red Cross Youth. Jointly with the Canadian Red Cross, the programme has supported the training of youth leaders and administrative personnel on the *10 Steps to Creating Safe Environments for Children and Youth* methodology.

Financial situation: As no direct contributions for this Country Support Plan (MAANI002) were received during the reporting period and no additional funding is expected, the total budget of 2011 was revised to 0 Swiss francs.

The health programme budget has been reduced to reflect the lack of available funds. Club 25 funding provided is from global funding and therefore is not reflected as income at country level. Similarly, the disaster risk management programme is also supported through continental funding, which is not reflected as income at country level.

Support to the organizational development priorities has been covered through the SOS project and regional funds provided by the Finnish Red Cross. These funds are not reflected as income at the country level, because they are allocated to global and regional codes respectively. The SOS project closed in May, and new funding is no additional funding for organizational development is expected during the second semester of 2011.

[Click here to go directly to the financial report.](#)

No. of people we have reached: In Nicaragua, the direct beneficiary of the regional representation's support is the Nicaragua Red Cross itself, including its governance bodies, volunteers and staff at headquarters and in its branches. In effect, the regional representation's indirect beneficiaries belong to the civil society since it is through the strengthening of the National Society's capacities and the technical support offered that methodologies, initiatives and activities can be carried out and implemented accordingly.

Our partners: The Nicaraguan Red Cross continues to work closely with the International Red Cross and Red Crescent Movement components. Coordination is maintained with Partner National Societies (PNS) such as the Canadian Red Cross, the Finnish Red Cross, the Italian Red Cross, the Netherlands Red Cross, the Norwegian Red Cross and the Spanish Red Cross that cooperate, bilaterally or multilaterally, with the Nicaraguan Red Cross. Technical and financial support has also been provided by the Red Cross Red Crescent Climate Centre. Information-sharing and coordination also takes place with the International Committee of the Red Cross (ICRC).

The National Society also collaborates with external partners including government authorities, the National System for Disaster Prevention, Mitigation and Response (Sistema Nacional para la Prevención, Mitigación y Atención de Desastres – SINAPRED), the National Institute of Territorial Studies of Nicaragua (Instituto Nicaragüense de Estudios Territoriales – INETER), the Ministries of

Health and Education, the University of Engineering, the Swiss Humanitarian Foundation, the European Commission's Humanitarian Aid Office (DG ECHO), national and international NGOs and local community organizations.

Context

During the reporting period, earthquakes and storms of relative intensity occurred but did not cause major damages or casualties, and therefore have not required assistance from the International Red Cross and Red Crescent Movement. In the political sphere, the National Society continues to monitor the situation. The NRC is constantly on alert for tensions or manifestations that could take place during the upcoming elections for president and majors.

The Nicaraguan government informed the Nicaraguan Red Cross that significant financial cutbacks could be implemented on the subsidies provided by the government for key social services. Thus, the National Society is conducting advocacy work with the aim to prevent the uptake of this measure, which will negatively affect the National Society. If the government's subsidy is reduced, the National Society will assess possible administrative and financial measures to avoid deficits.

Progress towards outcomes

Disaster Management

Programme purpose

Reduce the number of deaths, injuries and impacts of disasters.

During the first semester of the year, insufficient funds were received to cover all planned activities, therefore the budget was reduced and the plan adjusted accordingly.

Programme component 1: Disaster Response Preparedness

Component outcome 1: The Nicaraguan Red Cross is prepared and organized to respond to the vulnerable population during adverse events.

During the reporting period, 28 NRC rescue workers were trained with the aim to strengthen the organizational structure of the Nicaraguan Red Cross' national relief directorate at the headquarters and branch level. The relief workers are the risk reduction department's focal points in the municipalities where they are located. The training focused on management of Emergency Operation Centres, refresher training on the Sphere standards and Safe Access.

Members of the NRC also participated in workshops carried out under the regional DIPECHO VII project which included training on methodological techniques, development of contingency and response plans, and water, sanitation and hygiene promotion.

The NRC Well-Prepared National Society (WPNS) document was revised, adjusted and used as the base for the needs assessment of the First Response Initiative project, which is implemented through Canadian Red Cross's support. The information gathered through the WPNS document was complemented with the diagnosis of the first simulation exercise carried out to establish the baseline for the project.

Programme Component 2: Build safer and more resilient communities

Component outcome 1: The Nicaraguan Red Cross programmes and services facilitate a cross-cutting approach to climate change.

Through the support of the Innovation Funds provided by the Red Cross Red Crescent Climate Centre implemented from August 2010 to March 2011, the Nicaraguan Red Cross carried out a training of

trainers on climate change. This was the first training of this type directed to volunteers and 14 volunteers now have facilitation skills.

The five branches involved in this process since last year (Yalí, Wiwilí, Sébaco, Camoapa and Santo Tomás) have tried to provide continuity and follow up on the interventions implemented with schools. The schools received informational material and training through the project.

During the first semester, the Nicaraguan Red Cross conducted a national forum on climate change, followed up by forums in the branches carried out with the participation of local universities and institutions. The Red Cross Red Crescent Climate Centre provided technical and financial support towards these activities.

In addition, the National Society carries out community-based activities through the national DIPECHO VII project which is implemented by the NRC supported in consortium by the Italian Red Cross, Netherlands Red Cross and Spanish Red Cross (bilateral programming). The National Society has also participated in the trainings organized by the IFRC disaster risk reduction (DRR) programme through the regional DIPECHO VII project.

Programme Component 3: Coordination

Component outcome 1: The National Society establishes and participates in alliances with key stakeholders for disaster risk reduction.

During the reporting period, the Nicaraguan Red Cross continued to participate as an active member of SINAPRED, and share information with the National System, the National Institute of Territorial Studies of Nicaragua (Instituto Nicaragüense de Estudios Territoriales – INETER), the Ministries of Health and Education, the Majors' offices in the Madriz department coordinate activities.

The National Society also participates in the Humanitarian Network collaborating with other national organizations. Moreover, the Nicaraguan Red Cross is coordinating with the National Engineering University and the University of Managua to support activities of the National Societies.

Moreover, the Nicaraguan Red Cross has collaborated closely with the IFRC regional DRR programme in the validation process of the conceptual framework for urban risk. The collaboration is based on the experience of the National Society, which works with urban communities under the DIPECHO VII project currently under implementation.

In coordination with the Major's Office of Managua, the University of Engineering and the Centre of Reference for Community Based Education in Disaster Preparedness (CREEC), INETER, the Nicaraguan Red Cross is supporting the development of an earthquakes manual, which will be the fifteenth module of the "Better be Ready" series.

Constraints or challenges:

- The main constraint continues to be the lack of funding to provide continuity to the activities already undertaken in climate change adaptation.
- The effects of the hurricane season, if significant, during the second semester of the year could delay the implementation of activities.

Health and Care

Programme Purpose:

Reduce the number of deaths, illnesses and impact from diseases and public health emergencies.

The health and care programme budget for 2011 was for 30,566 Swiss francs; however, during the first semester the only funding received to date has been global funding from the Swiss Humanitarian Foundation for voluntary blood donation. This has required a revision of the plan and budget for 2011.

Programme Component 1: HIV and AIDS

Component outcome 1: Nicaragua National Society (NRC) supported by the secretariat has increased their capacity to deliver and sustain HIV programmes that respond to and mitigate the impact of HIV in the framework of the Global Alliance on HIV.

Given the current constraints facing the NRC health department, preparations in 2011 for their entry to the Federation's Global Alliance on HIV by 2012 have been put on hold, including small project funding for 2011. The situation will be reviewed once a new health director has been appointed.

Programme Component 2: Community Public Health

Component outcome 1: The NRC with secretariat support improves its community-based health programmes, including initiatives in mother-child health (MNCH), voluntary non-remunerated blood donation (VNRBD), food security and road safety.

In late 2010, the national instructor from the NRC Training Centre participated in the first training of facilitators in the Federation's revitalized community health methodology *Community Based Health and First Aid in Action* in Lima. It is anticipated that the NRC will participate in a second regional training of facilitators workshop in the second semester of 2011 and the secretariat has offered peer facilitator support to a national volunteer training scheduled for the fourth quarter. This will mark the commencement of the CBHFA roll-out in Nicaragua. The IFRC zone health coordinator visited the National Society in May to discuss the integration of CBHFA with the Canadian Red Cross-supported bilateral maternal newborn and child health (MNCH) project in two branches.

In the area of voluntary non-remunerated blood donation, building on the baseline and 4 year action plan developed in 2010, global funding from the Swiss Humanitarian Foundation was approved in April 2011 to support the Nicaraguan Red Cross to participate in a 5-year global project to strengthen the Red Cross Red Crescent Club 25 initiative worldwide. This is being accomplished by increasing the number of youth donors focused on healthy lifestyles and by ensuring the longer-term sustainability of the initiative. The Club 25 national coordinator has participated in virtual meetings of Club 25 focal points in Latin America. Preliminary information is not yet available as the funding was only disbursed to the NRC in May.

The NRC will participate in a regional road safety workshop in Panama during the second semester, to be facilitated by the Mexican Red Cross. This will be the first step to developing a regional road safety strategy. A road safety project proposal was submitted to the secretariat during 2011 and resource mobilization efforts continue. Road safety presents a potential opportunity for integrated programming in the NRC linking health prevention with youth mobilization, safe blood supplies and pre hospital care and ambulance services.

Programme Component 3: Public Health in Emergencies

Component outcome 1: The Nicaraguan Red Cross with secretariat support improves its skills to prepare, respond, and recover from epidemics/ pandemics and provide safe water, sanitation and hygiene to vulnerable populations.

The Nicaragua Red Cross health director participated in a continental emergency health workshop, *"Emerging and Re-emerging Diseases in the Americas: Lessons Learned and innovative approaches"* in April 2011 organized by the secretariat. The objective was to share the different experiences in emergencies caused by epidemic diseases in the Americas, with a focus on community-based approaches and integrating prevention and preparedness activities.

The Nicaraguan Red Cross psychosocial support focal point participated in a National Societies working group of for the development of a psychosocial support in emergencies and disasters module for National Intervention Teams specialized in health, which was developed in collaboration with the secretariat's continental Centre of Reference for Disaster Preparedness (CREPD), in the context of the Chile earthquake operation. These training activities have enabled further development of disaster response teams in Nicaragua.

Furthermore, the National Society participated in a series of activities led by the secretariat aimed at strengthening the capacity of the recently established technical unit for the development of the water and sanitation component. Activities include the definition of a strategy, training of staff and volunteers on the PHAST methodology and capacity building at community level, PMER focused on water and sanitation, and design of water and sanitation systems using computer software. These tools will enable the management of the technical unit.

A follow up pilot project is being implemented in the northern municipality of Dipilto benefiting 745 people from two communities. The project consists of capacity building of the community on administration, operation and maintenance, behaviour change through hygiene promotion activities and the renovation of water system infrastructure. The project will be completed in July 2011.

Constraints or Challenges:

- The key challenge has been the lack of adequate health staffing at national headquarters and most recently the resignation of the health director. This situation will continue to be challenging for the secretariat's work with the National Society in the health sector and for Movement partners in-country until the health department is reinforced.
- Funding for the Nicaragua health support plan has also been a constraint to the full implementation of the planned activities.

Organizational Development/Capacity Building

Despite internal difficulties, several of the expected results of the SOS project have been met helping institutional strengthening. In addition, progress has been made towards the expected results to support youth volunteers.

Programme component 1: National Society governance, management and support for the organizational development process.
Component outcome 1: The Nicaraguan Red Cross has an updated regulatory framework (policies, statutes, regulations).
Component outcome 2: National programmes and branches understand and apply planning tools.

The National Society has models of reference of statutory regulation to the support the development of their own institutional procedures.

The NRC received the preliminary report with general recommendation on fund-raising delivered by *MC2 Group* through a consultancy. The final report with specific recommendations is expected to be ready for the second semester of the year.

During the reporting period, the National Society completed visits to 36 branches to develop an institutional diagnosis of each branch. The diagnosis was carried out using consultation tools based on the National Society's Statutes and other reference materials in order to obtain key information on the main priorities, achievements and development needs of all the NRC branches. This work was conducted by four teams of administrative personnel and board members. It is expected that during the second semester, this diagnosis will be used to orient decision-making on the institutional strengthening priorities, to develop a database, its Strategic Plan 2012–2015 and its 2012 operational plan. The diagnosis and its tools were developed based on the norms included under the current Statutes and regulations.

In coordination with the Canadian Red Cross, progress is underway to identify and develop a database to register all volunteers of the National Society in alignment with the existing Volunteering Policy.

Through the support of the IFRC planning, monitoring, evaluation and reporting (PMER) unit of the Americas Zone, a staff from the planning department of the National Society received training on the new Project/Programme Planning manual. The operational planning process and alignment to the *Strategy 2020* at the branch level with commence in July.

During the reporting period, the NRC started to install the *Tecapro* software to strengthen the accounting and financial systems of the National Society.

Programme component 2: Volunteer and youth development through national coverage of NRC local units and services.

Component outcome 1: The Nicaraguan Red Cross volunteering management and functioning are strengthened.

The Youth volunteering department started dialogues with their counterparts in the Mexican Red Cross to invite youth volunteers from that sister National Society and exchange experiences and knowledge. The internship is programmed for August 2011.

The national youth director, who is also the coordinator of the regional youth network, participated in the induction activities carried out in Costa Rica by his counterparts of the Costa Rican Red Cross. The aim of this internship was to learn about the technical and administrative management of the network and learn about the programmes and services developed by the youth volunteers in this National Society. Progress is being made on the implementation of an institutional strengthening micro-project focused on youth, which aims to establish youth brigades in at least five educational centres. The NRC is also providing support to three volunteers for the internship planned in the Honduran Red Cross.

Constraints or Challenges

- Unforeseen constraints during the reporting period include the announcement of the possible financial cutbacks to the subsidies provided by the government and rotation of key staff in the National Society have delayed the implementation of activities. These challenges hinder the financial and technical implementation of the resources available through the SOS project.
- In addition to the SOS project, there are no resources to cover the priorities of the organizational development programme and no additional funding is expected for the second semester of 2011. The regional IFRC organizational development team with support from the Americas Zone will provide the technical support and follow up needed through visits or virtual meetings according to available resources.

Principles and Values

Programme Purpose:

Promote respect for diversity and human dignity, and reduce intolerance, discrimination and social exclusion.

The support to the communications strategy, image study and branch diagnosis has benefited directly and indirectly the principles and values programme. It has enabled the Nicaraguan Red Cross to identify strengths and weaknesses and to have specific recommendations for the strengthening of principles and values internally and externally.

The National Society printed new dissemination and training materials focused on the Fundamental Principles of the International Red Cross and Red Crescent Movement and leadership targeting particularly the youth population.

Programme component 1: Promotion of Fundamental Principles and Humanitarian Values

Component outcome 1: Strengthen the knowledge and dissemination of humanitarian principles and values to Nicaraguan Red Cross elected government bodies, staff and volunteers by promoting gender equity and violence prevention.

The diffusion of international humanitarian law and *Strategy 2020* to the National Society's personnel is programmed for the second semester of 2011.

A National Society gender policy has not yet been defined or disseminated, but as the first step towards this a Nicaraguan Red Cross staff member was trained in Project/Programme Planning using a gender-based approach¹. It is expected that this trained member will actively participate in the strategic and operational planning processes of the National Society and contribute to the development of the gender policy for the NRC.

The Nicaraguan Red Cross finalized its communication strategy and image study with support of the *Universidad Centroamericana*. The strategy and study have been disseminated widely among volunteers, governance and management bodies at the headquarters and branch levels. Based on this study, an informational campaign was designed, and it is currently under implementation through the development of visibility and promotional material (12,000 brochures, diffusion of 3 radio spots in 20 radio stations, a documentary about the institution, 15 banners and 1,700 stickers). All the aforementioned materials include the new institutional slogan "*Nicaraguan Red Cross... always by your side*"². Other results related to improvement of resource mobilization and internal communications are expected for the second semester of 2011.

In coordination with the Canadian Red Cross, the Nicaraguan Red Cross has encouraged and promoted the participation of board members and youth leaders in the training workshops of the *10 Steps to Creating Safe Environments for Children and Youth* methodology.

Constraints or Challenges

- Lack of direct funding for Principles and Values has limited the secretariat to expand its support and cooperation to the National Society.
- It is important to expand the number and quality of partners of the National Society in order to have a larger impact in this programme, which is essential for overcoming several of the internal challenges of the institution and strengthen its administrative personnel and volunteers.

Working in partnership

The Nicaraguan Red Cross continues to work closely in coordination with Partner National Societies (PNS) such as the Canadian Red Cross, the Finnish Red Cross, the Italian Red Cross, the Netherlands Red Cross and the Spanish Red Cross.

The Finnish Red Cross supports initiatives related to youth volunteers, the Spanish Red Cross complements the efforts to install a financial system (software) and the Canadian Red Cross supports the development and implementation of a database and promotes the 10 Steps methodology. The secretariat has promoted dialogue and bilateral meetings with all the Partner National Societies in country (Canadian, Italian, Netherlands and Spanish Red Cross Societies) as well as with the National Society's counterparts to provide follow up to the 2011 Country Support Plan and share information about the priorities of the National Society and cooperation.

The IFRC also exchanges information with the ICRC about priorities and institutional risk analysis of the National Society

The Nicaraguan Red Cross continues to coordinate with external partners such as SINAPRED, INETER, the ministries of Health and Education, the Majors' Offices of Managua and in the Madriz department, DG ECHO and DIPECHO partners of the current plan of action.

Key NRC health partners include the Ministry of Health, the Canadian, Italian, Netherlands and Spanish Red Cross Societies, national and international NGOs and local community organizations.

¹ This regional training was organized by the PMER unit of the Americas Zone through the support of the Irish Red Cross.

² In Spanish: "*Cruz Roja Nicaragüense... a tu lado siempre*".

Contributing to longer-term impact

Coordinated follow up of the 2011 Country Support Plan with the governance and management bodies of the National Society as well as with PNS should produce increased impact and efficiency in the results. Similarly, it is expected that internal and external decision-making of these governing bodies will be guided by the recommendations and conclusions highlighted in the following studies and documents: image study, communications strategy, branch diagnosis and the consultancy on resource mobilization and fund-raising.

The focus of health support during 2011 is on strengthening the capacity of Nicaraguan Red Cross with community and emergency health tools and methodologies to enable their roll-out at national level. This includes technical support and exchange of experience with other National Societies. The involvement of the Nicaragua Red Cross in the global Club 25 project will support their capacity in scaling up health promotion among young people and recruitment and sustainability of committed youth blood donors contributing to the NRC blood service capacity to mobilize 100 per cent of national blood donation.

Looking ahead

During the second semester, the regional representation for Central America and Mexico will focus its efforts on supporting and providing follow up to the decisions made and their implementation, based on the results of the consultancies and studies carried out in the first six months.

The secretariat aims to increase its coordination and communications with PNS to have a larger impact in the Red Cross cooperation and support the secretariat's Country Support Plan for Nicaragua. Furthermore, Red Cross partners will support the development of the new NRC's Strategic Plan for the 2012–2015 period in alignment with *Strategy 2020*.

For the remainder of the year, the Nicaraguan Red Cross expects to carry out more institutional training activities, implement the activities planned under the national DIPECHO VII project and under the Canadian Red Cross-supported project. The National Society aims to compile best practices and lessons learned after the completion of these processes.

In addition, the National Society will be commencing a new project on preparedness and climate change with support from the Red Cross Red Crescent Climate Centre. This project has an implementation timeframe of three years.

During the second semester, the secretariat's health team in Panama will support the Nicaraguan Red Cross through training and technical support, facilitating support from peer National Societies and exploring resource mobilization opportunities in the areas of voluntary non-remunerated blood donation, community health, water and sanitation, psychosocial support and road safety. Furthermore, the secretariat will continue to support the Nicaragua Red Cross in psychosocial support in emergencies and disasters, in line with *Strategy 2020* emergency intervention protocols.

How we work

All Federation assistance seeks to adhere to the [Code of Conduct for the International Red Cross and Red Crescent Movement and Non-Governmental Organizations \(NGOs\) in Disaster Relief](#) and is committed to the [Humanitarian Charter and Minimum Standards in Disaster Response \(Sphere\)](#) in delivering assistance to the most vulnerable.

<p>The IFRC's vision is to:</p> <p>Inspire, encourage, facilitate and promote at all times all forms of humanitarian activities by National Societies, with a view to preventing and alleviating human suffering, and thereby contributing to the maintenance and promotion of human dignity and peace in the world.</p>	<p>The IFRC's work is guided by <i>Strategy 2020</i> which puts forward three strategic aims:</p> <ol style="list-style-type: none"> 1. Save lives, protect livelihoods, and strengthen recovery from disaster and crises. 2. Enable healthy and safe living. 3. Promote social inclusion and a culture of non-violence and peace.
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Contact information

For further information specifically related to this report, please contact:

- In the Nicaraguan Red Cross: Daraysi Palma, NRC project officer; email: asistenteproyecto@humanidad.org.ni; and phone: + 505 2265 2082.
- In the regional representation for the Central America and Mexico in Costa Rica: Fabricio Lopez, regional representative; email: fabricio.lopez@ifrc.org; phone: + 506 2528-0211; and fax: 506 2226-6634
- In the Americas Zone Office in Panama: phone: + 507 317 3050; and fax: + 507 317 1304
 - Xavier Castellanos, director of zone; email: xavier.castellanos@ifrc.org
 - Zuleyka Maynard; resource mobilization senior officer; email: zuleyka.maynard@ifrc.org

International Federation of Red Cross and Red Crescent Societies

MAANI002 - Nicaragua

MID YEAR REPORT 2011

Selected Parameters	
Reporting Timeframe	2011/1-2011/6
Budget Timeframe	2011/1-2011/12
Appeal	MAANI002
Budget	APPEAL

All figures are in Swiss Francs (CHF)

I. Consolidated Response to Appeal

	Disaster Management	Health and Social Services	National Society Development	Principles and Values	Coordination	TOTAL
A. Budget	0	0	0	0		0
B. Opening Balance	0	0	0	0		0
Income						
<u>Cash contributions</u>						
<i>Norwegian Red Cross</i>			280			280
<i>Norwegian Red Cross (from Norwegian Government)</i>			2,518			2,518
C1. Cash contributions			2,798			2,798
C. Total Income = SUM(C1..C4)	0	0	2,798	0		2,798
D. Total Funding = B + C	0	0	2,798	0		2,798
Appeal Coverage	#DIV/0	#DIV/0	#DIV/0	#DIV/0		#DIV/0

II. Balance of Funds

	Disaster Management	Health and Social Services	National Society Development	Principles and Values	Coordination	TOTAL
B. Opening Balance	0	0	0	0		0
C. Income	0	0	2,798	0		2,798
E. Expenditure	81	0	-31			50
F. Closing Balance = (B + C + E)	81	0	2,767	0		2,849

International Federation of Red Cross and Red Crescent Societies

MAANI002 - Nicaragua

MID YEAR REPORT 2011

Selected Parameters	
Reporting Timeframe	2011/1-2011/6
Budget Timeframe	2011/1-2011/12
Appeal	MAANI002
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All figures are in Swiss Francs (CHF)

III. Budget Analysis / Breakdown of Expenditure

Account Groups	Budget	Expenditure					TOTAL	Variance
		Disaster Management	Health and Social Services	National Society Development	Principles and Values	Coordination		
A		B					A - B	
BUDGET (C)		0	0	0	0	0	0	
Logistics, Transport & Storage								
Transport & Vehicles Costs	110	110					110	0
Total Logistics, Transport & Storage	110	110					110	0
Personnel								
National Society Staff	14	5					5	9
Volunteers		9					9	-9
Total Personnel	14	14					14	0
Workshops & Training								
Workshops & Training	4,795	4,796					4,796	-1
Total Workshops & Training	4,795	4,796					4,796	-1
General Expenditure								
Travel	22	22					22	-0
Information & Public Relations	938	939					939	-1
Office Costs	1	1					1	-0
Communications	59	59					59	0
Financial Charges	280	225		29			254	26
Other General Expenses	73							73
Total General Expenditure	1,373	1,247		29			1,276	97
Operational Provisions								
Operational Provisions	-6,292	-6,236					-6,236	-56
Total Operational Provisions	-6,292	-6,236					-6,236	-56
Indirect Costs								
Programme & Services Support Recov	0	-5		2			-3	3
Total Indirect Costs	0	-5		2			-3	3
Pledge Specific Costs								
Pledge Earmarking Fee		-7		0			-7	7
Total Pledge Specific Costs		-7		0			-7	7
TOTAL EXPENDITURE (D)	0	-81		31			-50	50
VARIANCE (C - D)		81	0	-31	0		50	