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# DREF Emergency Plan of Action

## Haiti: Civil Unrest

 International Federation  
of Red Cross and Red Crescent Societies

|                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                              |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------|
| <b>DREF n°</b>                                                                                                                                                                                                                                                                                                                                                                                                          | <b>MDRHT016</b>                                                              |
| <b>Date of issue:</b> 18 February 2019                                                                                                                                                                                                                                                                                                                                                                                  | <b>Expected timeframe:</b> 3 months<br><b>Expected end date:</b> 17 May 2019 |
| <b>Category allocated to the of the disaster or crisis:</b> <b>Orange</b>                                                                                                                                                                                                                                                                                                                                               |                                                                              |
| <b>DREF allocated:</b> CHF 321,861                                                                                                                                                                                                                                                                                                                                                                                      |                                                                              |
| <b>Total number of people affected:</b> No official numbers available                                                                                                                                                                                                                                                                                                                                                   | <b>Number of people to be assisted:</b> 5,500 people                         |
| <b>Host National Society presence (n° of volunteers, staff, branches):</b> The Haitian Red Cross (HRC) counts with 10,000 volunteers, 1 headquarter and 130 branches.                                                                                                                                                                                                                                                   |                                                                              |
| <b>Red Cross Red Crescent Movement partners actively involved in the operation:</b> The International Federation of Red Cross and Red Crescent Societies (IFRC), the International Committee of the Red Cross (ICRC), Partner National Societies (PNS): The American Red Cross, The Canadian Red Cross, The Dutch Red Cross, The French Red Cross, The German Red Cross, The Spanish Red Cross and the Swiss Red Cross. |                                                                              |
| <b>Other partner organizations actively involved in the operation:</b> The Ministry of Public Health and the Population, The National Center of ambulance, The Direction of Civil Protection, The United Nations Mission for Justice Support in Haiti (MINUJUSTH)                                                                                                                                                       |                                                                              |

<Click [here](#) for the DREF budget and [here](#) for the contact information.>

## A. Situation analysis

### Description of the disaster

Violent demonstrations began in October 2018 and have put Haiti in a situation of uncertainty on a daily basis. The current national socio-economic crisis should be read in the light of events which deeply affected the country in the past years and months. Struggling to recover from a devastating earthquake in 2010, Haiti has been repeatedly impacted by disastrous events leaving the population in a state of constant recovery such as cholera outbreaks from 2010 to 2017, Hurricane Mathew in 2016, and in 2018 an earthquake and social unrest.

Since January 2019 large protests has taken place in the capital and other cities of Haiti leaving people dead and several injured.

The socio-economic crisis and the devaluation of the local currency (the Gourde) against the US dollar and the resulting increase in prices have fueled public discontent. The last social protests involved in some cases a high degree of violence, including attacks to public buildings and private companies, burning of gas stations and banks and people injured and killed. Police are deployed to in key locations to try to control the situation. Some supermarkets are still open for a few hours per day but there are big concerns about the evolution of the situation, all schools and universities are closed. Many key streets of the capital and other cities have been blocked. This has an impact in terms of access by the population to basic services and goods.

On February 5<sup>th</sup>, the government declared a state of economic emergency at an extraordinary Council of Ministers broadcast live on television to fight against famine and expensive cost of life. It included eleven (11) steps to reduce the state's life-course such as the reinforcement of certain social measures including subsidies for 8 products identified in the basic food market.

On February 6<sup>th</sup> several blockades and barricades registered in the metropolitan area (Tabarre, Delmas 33-Gerald battle-Croix of the Missions-Bas of the city) and in some provinces (Petit Goave-allet; Route Mirebalais-Lascahobas,

Aquin, Les Cayes) with intervention of the Police to stop it quickly. Continuing February 7<sup>th</sup> with numerous demonstrations were recorded throughout the day around the points of access of Pétionville, including Delmas, the Pan-American, Lalue, Pilgrim/Thomassin, Frères.

Over the weekend of February 9, the situation remained tense with reported roads blocked and increased violence during protests as the crowd looted and started fires on several places.

On February 13, 2019 large movements of people continue in the streets. Blockages have been reported in Mais Gate, Delmas 95 and the area from Mariani to Bizoton.

Protests and road blocks have been reported in all major cities of the country such as Port-au-Prince, Leogane, Les Cayes, Jacmel, Jeremie, Petit-Goave, St Marc, Cap-Haitien, Mirebalais.

The evolution of the situation is very unpredictable and is expected to continue the upcoming days.

## Summary of the current response

### Overview of Host National Society.

Following calls for national protest, the Haitian Red Cross activated its coordination units on February 6, 2019 in order to manage the situation.

Among the first measures to be taken, the Haitian Red Cross activated its communication cell in order to gather information coming from the branches which allowed to release a first sitrep on February 12. The cell has also coordinated the broadcast of radio announcements in order to sensitize the public to the emblem and the work of the Red Cross.

To offer assistance to the victims of violence during the protest, the Haitian Red Cross activated two ambulances with rotating teams of 15 volunteers which are providing impartial prehospital care. Due to its good acceptance in the country, the HRC has been able to access victims. From February 7 to 10, 2019, the Haitian Red Cross provided attention to 11 people (4 gunshots, 4 traffic accidents, and 3 with abdominal pain)

### Overview of Red Cross Red Crescent Movement in country

The International Federation of Red Cross and Red Crescent Societies counts with an office in Port-au-Prince. The Country Cluster Support Team and the America's Regional Office have been provided support for movement coordination and monitoring of the security situation. So far, the following actions have been implemented:

- On February 13, 2019 the IFRC raised security phase to Orange in Haiti due to the situation.
- On February 13, 2019 the IFRC deployed a focal point to Haiti with aim to support the National Society with response to the situation and coordination with the Movement stakeholders.
- On February 14, 2019 an ARO JTF was organized in order to define regional support to the current situation.
- An [information bulletin](#) has been published on February 17, 2019.

The International Committee of the Red Cross (ICRC) has been supporting the Haitian Red Cross from its Panama Regional Office. The ICRC is an active member of the coordination mechanism established to address the situation, by supporting the elaboration of a radio campaign that aims to encourage the respect of the emblem and promote the work of the Red Cross Movement.

ICRC is in constant and direct coordination with the IFRC for the management of the current situation.

Seven Partner National Societies (PNS) are currently operating in the country and hold presence through a delegation: The American Red Cross, the Canadian Red Cross, the Dutch Red Cross, the French Red Cross, The German Red Cross, The Spanish Red Cross and the Swiss Red Cross. Each of them implements joint programs with the Haitian Red Cross in fields such as: health, WASH, disaster risk reduction, food security and livelihoods, and preparedness and organizational development, with a total staff of 20 international delegates. Currently, all the programs from the Partner National Societies are placed on hold while hibernation is effective, therefore all humanitarian service provided has been discontinued.

None of the PNS acting in Haiti operate under a security integration agreement with the IFRC. Consequently, security is self-managed.

### Overview of non-RCRC actors in country

The Ministry of Public Health and the People, and the National Ambulance Service have been coordinating their actions with the Haitian Red Cross in a bilateral manner.

## Needs analysis, targeting, scenario planning and risk assessment

### Needs analysis

The widespread protests and high level of violence has brought an increased level of activity the prehospital care of the Haitian Red Cross. Human and material resources are currently submitted to high level of stress and capacities are overwhelmed.

Expansion of the operational capacities of the National Society is now necessary to insure continuity of its services as one of the sole independent and neutral humanitarian service providers in the current situation.

Identified priorities to support and strengthen are:

- Coordination mechanisms, both internally to the NS and externally with government and non-government agencies.
- Information Management, to collect, process and share information regarding the situation to support the decision-making process.
- Communication and sensitization for continued campaign to encourage respect of the emblem and promote the work of the Red Cross.
- First Aid and prehospital care in order to insure services to wounded people during the protest
- Immediate response to basic food and water needs of particularly vulnerable groups
- Monitoring to migration movement as the worsen socio-economic could trigger internal and external population movements.
- Strengthening security of all volunteers and staff of the Haitian Red Cross and Movement partner encouraging best behaviors and offering adequate protection.

Management of the situation should encourage the Haitian Red Cross with support of the IFRC, ICRC and PNSs to play an active role in the management of this crisis, in the capital Port-au-Prince; as much as in the other regions of the country.

Should the situation last in time, shortage would become a severe preoccupation for the population as food, water, fuel and gas supplies are already running low.

Acceptation and respect of the Red Cross, its emblem and work, remains a key component to guarantee continuity of humanitarian actions carried out by all Movement partners in the country.

### Targeting

Main target of the plan of action in to guarantee continuity of first aid and prehospital care to 2,500 people affected by the event in the main cities of the country.

The National society is also looking to provide emergency food and water supplies to particularly vulnerable groups: people with physical or mental disabilities, elderly, people with chronic diseases, single-parent families and carceral population.

A Restoring Family Links (RLF) Service will also be provided in strategic points at the border with the Dominican Republic to provide support to moving populations.

The National Society will also closely monitor needs of the population as the current situation could trigger migration movement inside Haiti and toward neighboring countries. Humanitarian needs (health and livelihoods) could also quickly rise due to a prolonged paralysis of the economy.

### Scenario planning

The situation in Haiti remains highly unpredictable as the mobilization could pick up in intensity in the coming days or go back to normalcy as tiredness will grow amongst protesters. Even if the context calms down, all agree that violence would flare up again as the political and economic context does not favor the significant change expected by the people.

This situation of alternation of violent and calm phases could last over month; which implies a more complex decision-making process for all actors involved in the humanitarian response in the country.

The best-case scenario would be favored by a significant but unlikely improvement in economic and political situation of the country. The current political scene in Haiti remains highly scattered and consensus between sides is hard to reach.

The most likely scenario implies alternation of violent and calm cycles which according to much observers would have to come to an end in a final event of extreme violence. The difficulty resides in identifying when such ultimate flare of violence would take place.

The worst-case scenario would take the country to generalized events of extreme violence and a coup to bring the actual President and Government down. Such situation would generate days, weeks or months of intense insecurity in the country which would forbid any humanitarian work. All international staff would be evacuated.

Migration movement and basic needs of population should be closely monitored as vulnerability remains high in a population struggling daily and stressed by successive devastating events. Shortage of food, water, fuel and gas can also become a vast issue for many Haitians.

A lingering drought affecting the north of the country should also be kept on watch as for how livelihood could be impacted.

The latest Food Security Outlook of January 2019 foresees an amount of people between 100.000 and 500.000 in IPC Phase 3 or higher, therefore in a situation of food insecurity due to irregular rainfall that led to crop losses in the spring harvests. Households that are still recovering from drought and previous shocks will be worst-affected, particularly during the seasonal lean season (April-June), which is predicted to start earlier in March this year. Food assistance needs are likely to begin to decline with July harvests.<sup>1</sup>

*This plan of action could be reviewed, extended in time and resources in order to best respond to the quickly evolving situation.*

## Operation Risk Assessment

**Access:** Barricades and roadblock prevent daily coordination of teams in the headquarter and operations in the field.

**Violence/Security:** Extreme violent events require the implementation of tighter security measures imposing hibernation to certain key personnel for the operation an increase in the security [posture and implementation of security risk, vulnerability and threat assessment training and implementation to assist the Haitian Red Cross and its personnel. These events also expose the personnel of the Haitian Red Cross and the Movement.

IFRC and international staff would also be forced to relocate should the situation degenerate to chaos, looting and a general threat to all population, to include, humanitarian actors and their staff.

**Unpredictability:** As listed in the scenarios above, the situation remains highly unpredictable. Protests and violence could calm for a few weeks/months before flaring up again. This context requires an increased agility in the decision-making process and management of the operation in order to tailor the appropriate response.

## B. Operational strategy

### Overall Operational objective:

The main objectives of the operation are to guarantee continuity of the first aid and prehospital services provided by the Haitian Red Cross, continuous coordination and qualitative information management in order to best support the decision-making process. Additionally, the Haitian Red Cross is looking to provide emergency food and water supplies to particularly vulnerable groups.

The current DREF operations should also encourage acceptance of the Red Cross by all parties as a neutral and impartial actor with aim to guarantee continuity and security of humanitarian work completed by all Movement entity in the country.

<sup>1</sup> [http://fews.net/sites/default/files/documents/reports/Jan%202019\\_FAOB%20Brief%20-%20Public.pdf](http://fews.net/sites/default/files/documents/reports/Jan%202019_FAOB%20Brief%20-%20Public.pdf)

**Proposed strategy:**

The Haitian Red Cross is to insure distributions of emergency food and water supplies to highly vulnerable groups: (1) people with physical or mental disabilities, elderly, people with chronic diseases, single-parent families with providing them with food parcels for 2 weeks; the target is to distribute 200 food parcels in order to reach 1000 people; (2) 500 people currently in women or children in prison with facilitating supplying of drinking water trucks. The distribution will be based on previous assessment and design of a distribution plan taking in consideration a beneficiary selection based on vulnerability criteria. The HRC will provide post distribution monitoring in order to measure effectiveness of distributions.

The Haitian Red Cross will continue to provide first aid and prehospital care in Port-au-Prince with 3 ambulances and in province with 6 ambulances (Mirebalais, St Marc, Gonaives, Les Cayes, Cap Haitien, Petit-Goave) during the events with the objective to offer service to 2,500 people.

Each ambulance will operate in optimal conditions and with adequate visibility to support acceptance, access and protection to the teams. Each ambulance and team will count with enough first aid and prehospital care equipment to provide a high quality, neutral and impartial service to the people.

Two RFL points will be set up by volunteers for 60 days in two strategic point at the border with Dominican Republic in Malpasse and Baladere. This service will reach an expected target of 1000 people and will over a strategic positioning to monitor the migration situation from and toward Dominican Republic.

150 Volunteers will be provided with insurance and adequate protection and visibility equipment for them to operate in a safer environment. The volunteers will be involved in RLF, Food distribution, water distribution and coordination activities at headquarters and branch level. All volunteers involved in the operations will have the possibility to be provided with psychosocial support. This support will be provided by an external actor as the National Society doesn't count with internal capacities to carry this action.

Coordination structures of the Haitian Red Cross will be provided adequate support in order to insure continuity of action in terms of functioning costs support and communication means. An international surge capacity will be deployed with aim to provide constant support to the National Society to implement and update a response strategy and contingency plans.

Information management capacities of the national society will be strengthened through the support of communication costs at headquarter level and in regions in order to support an enhanced flow of information between all parts of the National Society. An IM training will be given to 15 members of the National Society to provide technical support to the process.

IM/Reporting process will be supported by the deployment of 1 IM/Reporting RITs.

Communication campaigns will run on radio and tv based on spots encouraging to the respect of the emblem and promoting the work of the Red Cross. The campaigns will aim to reach a large number of the Haitian population. Campaigns could be intensified as the security situation deteriorates.

An outreach/sensitization brigade (20 volunteers) will be constituted in order carry out sensitization campaigns at community/local level to encourage respect of the emblem and promote the work of the Red Cross. The brigade is to operate in key places where the National Society and PNSs are implementing projects. Prioritizing of areas will be based on the activity mapping of all Red Cross Movement activities in Haiti and offer services in priority to activities with an immediate life-saving purpose.

All volunteers will be equipped with visibility, equipment and communication material to complete their mission.

The National will be provided with institutional visibility to encourage identification of the Red Cross and accessibility to the areas.

Security of all is improved through security threat, vulnerability and risk assessments, the frequent updating of the security plan and an operational security training dispensed to 25 staff of the Haitian Red Cross and to 15 staff from the Movement partners currently involved in country. Contingency stocks for prolonged hibernation periods will be provided to staff and volunteers of the Haitian Red Cross as well as to staff of the IFRC in Haiti. This contingency will also be strengthened by provision to supply MRE's (Meals Ready-to-Eat) and supplies to teams.

Furthermore, the security of IFRC staff is improved with adequate telecommunication equipment and provision of funds for contingency stocks for each staff and for the potential execution of a relocation plan.

Security and Surge personnel will be provided with the adequate visibility for their mission.

## Operational Support Services

### Human Resources

The Haitian Red Cross count on part of its 10,000 volunteer's country-wide in order to implement the activities at local level.

The operation will be managed by the Coordination Unit composed of the following staff:

- The President of the Haitian Red Cross
- The Deputy-Executive Director
- Program and Project Unit Coordinator
- Disaster Manager

The following staff will be hired specifically for the operations:

- 1 Operations Coordinator
- 1 Communication Officer
- 1 Administrative and finance officer
- 1 Assistant logistician
- 2 Drivers

IFRC Secretariat personnel will also be deployed to support the implementation of the operation:

- 1 Operations Manager/Disaster Manager (2 to 4 weeks)
- 1 International Surge personnel with Operations Coordination/Management capacities (3 months)
- 1 PMER/IM RITs (1 month)
- 1 Communication surge personnel (1 month)
- 1 Security surge personnel (1 month)

IFRC Secretariat personnel will also perform 3 monitoring visits.

Security technical training will be supported by IFRC security officer and Regional Security Coordinator.

### Logistics and Supply chain

Logistics activities aim to manage effectively the supply chain, including mobilization, procurement, customs clearance, fleet, storage and transport to distribution sites in accordance with the operation's requirements and aligned to the IFRC's logistics standards, processes and procedures.

All procurement related to this operation will follow the IFRC's standards procurement procedures and standards set by the Movement. Purchases will be made in-country as much as possible, with the support of a procurement officer from the IFRC's Regional Logistics Unit (RLU) Panama.

The Haitian Red Cross will have to insure maintenance of 7 ambulances and 2 land cruiser vehicles in order to implement activities listed in this plan. The National Society is also aiming at using VRP program to rent a vehicle for the Coordination team.

### Information Technology (IT)

Three satellite phones of the National Societies will be activated for the time of the operations.

The operation will support cell-phone communication costs for 15 personnel of the National Society at coordination level. Each response and intervention team will also be provided with a plan to maintain communications at all time.

### Communication

A communication strategy will be built and shared with all Movement partners in order to provide guidance regarding public communications on current events.

The Communication department of the Haitian Red Cross will support all communication regarding the operations. The department will be charge of coordinating radio and TV communications campaign promoting respect of the emblem and the work of the Red Cross.

A communication surge personnel will be deployed for 1 month in Haiti

## **Security**

The Haitian Red Cross will implement the security plan as updated by the teams for the purpose of managing this situation. All actions by the HRC will abide to previously analyzed security measures and all personnel and equipment will be properly identified, visible and insured.

Personnel need to be trained in security threat, risk and vulnerability assessments as well as critical incident management that ensures the safety and security of all personnel responding to crisis and possibly insecure environment.

The volunteers working in the field will be properly identified, briefed, equipped and trained.

HRC, IFRC, ICRC and PNSs will maintain constant coordination to monitor, share information and provide collective recommendation as to security measures to implemented by Movement partners in the country.

The IFRC will continue to operate according to its security framework and current security phase declared for the country.

Due to the highly unpredictable security situation in Haiti, this operation and its budget provision funds to provide contingency stocks to IFRC staff and for the potential execution of a relocation plan.

## **Planning, monitoring, evaluation and reporting**

The Haitian Red Cross is responsible for monitoring the implementation of the emergency plan of action and providing daily reports on the HRC's actions.

Additionally, the IFRC continental operations coordinator for the Americas, disaster management coordinator for the Latin Caribbean and Haiti, CCST PMER senior officer and ARO's PMER unit will support the monitoring of the EPoA's activities.

## **Administration and Finance**

The implementation of this Emergency Plan of Action is jointly shared by the IFRC and the HRC, under the National Society's guidance and respecting its decisions. With technical support from the finance departments in the CCST and in ARO—and in coordination with the PMER unit.

Narrative and financial reports will be issued every 30 days during the operation and final report will be published when it ends.

Lastly, the IFRC disaster management coordinator for the Latin Caribbean and Haiti will provide technical support, guidance and monitoring to the operation, with support from the IFRC's CCST for the Latin Caribbean and Haiti and ARO.









## Migration

People targeted 1,000 people

Male: 500

Female: 500

Requirements: CHF 10,907

**Needs analysis:** The current situation is encouraging internal and external migration movement. The Haitian Red Cross will be looking to setup two RLF points in key areas at the border with the Dominican Republic in order to offer service to people in the area and provide monitoring of the migration situation in the area.

**Population to be assisted:** Service will be provided based on an indiscriminate, neutral and independent manner to all people requesting services from the Red Cross. The Haitian Red Cross is aiming to provide service to 1000 people.

**Programme standards/benchmarks:** The Haitian Red Cross will use standards of the International Movement of Red Cross for RLF activities.

|                 |                                                                                                                                                                                    |                                                                                                   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |
|-----------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------|---|---|---|---|---|---|---|---|----|----|----|----|----|----|----|
| P&B Output Code | <b>Migration Outcome 1: Communities support the needs of migrants and their families and those assisting migrants at all stages of migration (origin, transit and destination)</b> | # of people reached with services for migration assistance and protection<br><b>Target: 1,000</b> |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |
|                 | <b>Migration Output 1.3: "Family links are restored for people separated from, or without news of, their loved ones as a result of the disaster"</b>                               | # of RLF point opened<br><b>Target: 2</b>                                                         |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |
| P&B Output Code | Activities planned<br>Week / Month                                                                                                                                                 | 1                                                                                                 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 |
| AP083           | RLF service is set up in Malpasse and Beladere; at the border with Dominican Republic                                                                                              |                                                                                                   |   |   |   |   |   |   |   |   |    |    |    |    |    |    |    |

## Strategies for Implementation

Requirements 190,090 CHF

|                 |                                                                                                     |                                                                                                                                                   |
|-----------------|-----------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------|
| P&B Output Code | <b>Outcome S1.1: Effective and coordinated international disaster response is ensured</b>           | # of response strategies for civil unrest developed<br><b>Target: 1 strategy</b>                                                                  |
|                 | <b>Output S1.1.1: Effective response preparedness and NS surge capacity mechanism is maintained</b> | # Contingency plans updated<br><b>Target: 1 updated contingency plan</b><br><br># of HRC volunteers trained in IM<br><b>Target: 15 volunteers</b> |





## Budget

Please see budget [attached](#).

## Contact information

**For further information specifically related to this operation please contact:**

**For the Latin Caribbean:**

- Ines Brill, head of Latin Caribbean & Haiti country cluster office; email: [ines.brill@ifrc.org](mailto:ines.brill@ifrc.org)

**IFRC Regional Representation:**

- Raphael Hamoir, Operations Manager; email: [raphael.hamoir@ifrc.org](mailto:raphael.hamoir@ifrc.org)  
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**In Geneva:**

- Sune Bulow, emergency operations and information management-Disaster and Crisis Department; email: [sune.bulow@ifrc.org](mailto:sune.bulow@ifrc.org)

**For Resource Mobilization and Pledges:**

- Marion Andrivet, emergency appeals and marketing officer, phone: +507 317 3050; email: [marion.andrivet@ifrc.org](mailto:marion.andrivet@ifrc.org)

**For Performance and Accountability (planning, monitoring, evaluation and reporting enquiries)**

- Paula Martes, planning and monitoring coordinator, phone: +507 317 3050; email: [Paula.MARTES@ifrc.org](mailto:Paula.MARTES@ifrc.org)

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## How we work

All IFRC assistance seeks to adhere to the Code of Conduct for the International Red Cross and Red Crescent Movement and Non-Governmental Organizations (NGO's) in Disaster Relief and the Humanitarian Charter and Minimum Standards in Disaster Response (Sphere) in delivering assistance to the most vulnerable.

The IFRC's vision is to inspire, encourage, facilitate and promote at all times all forms of humanitarian activities by National Societies, with a view to preventing and alleviating human suffering, and thereby contributing to the maintenance and promotion of human dignity and peace in the world.

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Saving lives, changing minds.



The IFRC's work is guided by Strategy 2020 which puts forward three strategic aims:

1. Save lives, protect livelihoods, and strengthen recovery from disaster and crises.
2. Enable healthy and safe living.
3. Promote social inclusion and a culture of non-violence and peace.

## DREF OPERATION

MDRHT016 - Haiti Civil Unrest 2019

18/02/2019

| <b>Budget Group</b>                                  | <b>DREF Grant<br/>Budget CHF</b> |
|------------------------------------------------------|----------------------------------|
| Shelter - Relief                                     | 0                                |
| Shelter - Transitional                               | 0                                |
| Construction - Housing                               | 0                                |
| Construction - Facilities                            | 0                                |
| Construction - Materials                             | 0                                |
| Clothing & Textiles                                  | 0                                |
| Food                                                 | 13,081                           |
| Seeds & Plants                                       | 0                                |
| Water, Sanitation & Hygiene                          | 7,245                            |
| Medical & First Aid                                  | 40,047                           |
| Teaching Materials                                   | 0                                |
| Ustensils & Tools                                    | 0                                |
| Other Supplies & Services                            | 6,641                            |
| Emergency Response Units                             | 0                                |
| Cash Disbursements                                   | 0                                |
| <b>Total RELIEF ITEMS, CONSTRUCTION AND SUPPLIES</b> | <b>67,014</b>                    |
| Land & Buildings                                     | 0                                |
| Vehicles                                             | 0                                |
| Computer & Telecom Equipment                         | 0                                |
| Office/Household Furniture & Equipment               | 0                                |
| Medical Equipment                                    | 0                                |
| Other Machinery & Equipment                          | 0                                |
| <b>Total LAND, VEHICLES AND EQUIPMENT</b>            | <b>0</b>                         |
| Storage, Warehousing                                 | 0                                |
| Distribution & Monitoring                            | 5,534                            |
| Transport & Vehicle Costs                            | 28,516                           |
| Logistics Services                                   | 1,509                            |
| <b>Total LOGISTICS, TRANSPORT AND STORAGE</b>        | <b>35,560</b>                    |
| International Staff                                  | 48,298                           |
| National Staff                                       | 0                                |
| National Society Staff                               | 39,293                           |
| Volunteers                                           | 31,867                           |
| PPE Kits for Staff & Volunteers                      | 4,769                            |
| Consultants                                          | 0                                |
| <b>Total PERSONNEL</b>                               | <b>124,228</b>                   |
| Consultants                                          | 0                                |
| Professional Fees                                    | 0                                |
| <b>Total CONSULTANTS &amp; PROFESSIONAL FEES</b>     | <b>0</b>                         |
| Workshops & Training                                 | 26,162                           |
| <b>Total WORKSHOP &amp; TRAINING</b>                 | <b>26,162</b>                    |
| Travel                                               | 12,578                           |
| Information & Public Relations                       | 19,118                           |
| Office Costs                                         | 5,836                            |
| Communications                                       | 6,440                            |
| Financial Charges                                    | 1,660                            |
| Other General Expenses                               | 3,622                            |
| Shared Office and Services Costs                     | 0                                |
| <b>Total GENERAL EXPENDITURES</b>                    | <b>49,254</b>                    |
| Partner National Societies                           | 0                                |
| Other Partners (NGOs, UN, other)                     | 0                                |
| <b>Total TRANSFER TO PARTNERS</b>                    | <b>0</b>                         |
| Programme and Services Support Recovery              | 19,644                           |
| <b>Total INDIRECT COSTS</b>                          | <b>19,644</b>                    |
| <b>TOTAL BUDGET</b>                                  | <b>321,861</b>                   |