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# Operations Update 1

## Zambia: Mumbwa Dam Spillage

 International Federation  
of Red Cross and Red Crescent Societies

DREF Operation n°: MDRZM013	GLIDE n°: <a href="#">FF-2020-000240-ZMB</a>
Operation update n° 1: 05 March 2021	Timeframe covered by this: 5 January to 2 March 2021
Operation start date: 5 January 2021	Operation timeframe: 3 months (End date: 30 April 2021)
Funding requirements (CHF): 163,761	DREF amount initially allocated: CHF 163,761
N° of people targeted: 712 Households (4,272 people)	
Red Cross Red Crescent Movement partners currently actively involved in the operation: International Federation of Red Cross and Red Crescent Societies (IFRC), and The Netherlands Red Cross (NLRC)	
Other partner organizations actively involved in the operation: Disaster Management and Mitigation Unit (DMMU), Muslim Community of Zambia, Zambia Air Force	

### Summary of the major revisions to the emergency plan of action

This Operation Update is issued to inform stakeholders of the need to expand the scope of this operation to Muchabi camp in Mumbwa District, following additional floods which occurred on 10 February 2021 affecting some 212 households (1,272 people) across 18 villages.

The total number of targeted will thus be increased from 3,000 people (500 households) to 4,272 people (712 households). These new locations are part of same district initially targeted and will be supported using already available resources under this operation. Zambia Red Cross Society intends to respond by providing temporary shelter to a few families without shelter in the camp, as well as distributing WASH items such as Chlorine, multipurpose soap, and non-food items such as mosquito nets, blankets, sleeping, mats and kitchen sets to the displaced households at the camp. These items can be made available thanks to some savings made on procurement of some NFIs and the fact that support services will not need to be duplicated.

To note, the budget (CHF 163,761) and operational timeframe of three months (end date: 30 April 2021) remain as originally planned.

## A. SITUATION ANALYSIS

### Description of the context

Heavy rainfall that occurred from 22 to 26 December 2020 led to bursting of Kandesha dam in Mumbwa district of Central Province of Zambia, affecting 500 households in four communities namely, Munengo, Kambobe, Katala, and Chiloweni communities of Mapona ward. Some 169 households were also displaced out of the affected. The Government, through the Disaster Management and Mitigation Unit (DMMU), created a camp called Kandesha and supplied 50 tents to accommodate the displaced households. Currently, there are 46 families at the old camp, while other families initially displaced are living with their relatives or renting somewhere else. In response, Zambia Red Cross Society (ZRCS) launched three months [DREF operation](#) respond to the needs of the affected population of which some interventions have been undertaken while others are still on going.



Cash distribution at Kandesha camp for dam spillage  
©ZRCS

Most parts of Zambia, including Mumbwa district, have continued to experience normal to above normal rainfall. Indeed, due to additional flooding that took place on Wednesday 10 February 2021 in Mumbwa District, 18 additional villages were affected with four villages totally submerged and 26 houses collapsed. This has further affected 1,272 people (212 HH). The four villages totally submerged include Miyanda, Namucheche, Musosya and Kamutengo. The remaining villages, including Kakombo, Chiboboka, Chisenke, Shachizube, Shinjanji, Muchabi, Shamboze, Nkoka, Shakumbila, Mweemba, Chumbuluka, Namoomba, Shichibwa and Kansengwe were partially affected.

Two people were injured and hospitalized. Also 136 hectares of planted land of 327 total hectares of land affected in three camps namely Nangoma, Myooye and Muchabi Agric camp have been washed away and 511 farmers have had their fields washed away in the named agriculture camp. An additional 50 households are displaced and have been evacuated to Muchabi primary school where 42 tents have been provided and erected by DMMU and ZRCS will support the remaining households without shelter at the camp. However, there are households that are not being accommodated at the camp due to insufficient shelter(tents) and just integrated within existing houses posing danger of respiratory infections, including COVID 19, due to congestion. Two camps namely Shakumbila and Muchabi have been created to accommodate the 212 HH displaced (1,272 people) in addition to the Kandeshia camp that is hosting 46 families as of 16 February 2021. DMMU has only managed to supply and mount 50 tents at Muchabi camp. The only bridge known as Myooye, that connects Muchabi to Nangoma overflowed cutting the area from being accessed for two days. The road network is impassable, making it difficult to access the areas save for Zambia Air Forces (ZAF) new model big high trucks relied upon for transportation of foodstuff to the newly created camps. ZRCS is currently engaging ZAF to assist with transportation of NFIs for distribution in the newly affected areas.

The two schools servicing the community, namely Muchabi Primary and Muchabi Secondary school, are no longer open because some pupils are from the affected areas and the schools are being used as evacuation centres. Toilets were all submerged and a possible water contamination has taken place as confirmed by the Mumbwa District Environmental Health officer.

Zambia Red Cross Society, through this operation update, intends to the newly affected by providing temporary shelter to a few families without shelter in the camp as well as distributing WASH items such as Chlorine, multipurpose soap, and non-food items such as mosquito nets, blankets, sleeping, mats and kitchen sets to the displaced households at the camp.

## Summary of the current response

### Overview of the Host National Society Response Action

Following approval of the DREF operation in January 2021, IFRC transferred funds to Zambia Red Cross Society to commence response activities. The National Society is leading this operation in Mumbwa District in collaboration with Disaster Management Committee, chaired by the Mumbwa District Commissioner and all heads of government departments as the members. The following actions have been undertaken since launching the operation:

- ZRCS has conducted a market assessment in the area which showed that the conditions of a successful implementation of the emergency cash transfer programming were favourable. There were functioning markets, with sufficient basic commodities, availability of mobile money withdraws facilities and no major security risks were identified. Hundred and Sixty-Nine (169) registered and validated beneficiaries successfully received the cash grant (1,500 ZMW per HH) through MTN mobile money to cater for their basic needs for 3 months.
- Health and WASH activities including the training of 25 volunteers in Hygiene promotion, WASH assessment, construction of six temporal latrines and two bathing stations.
- The induction of 25 volunteers on ZRCS Code of Conduct has equally been finalized, as well as the distribution of NFIs listed below:



*Emergency latrines built using Sanitation Plastic Platform in Mumbwa Camp © ZRCS*

Description	Quantity Gap	Gap HH targeted	Purchased	Distributed	# per HH	Balance
Blankets	264	88	315	264	3 /HH	51
Kitchen Sets	119	119	69	69	1/HH	0
Sleeping Mats	408	136	513	408	3/HH	0
Mosquito Nets	900	300	1,256	900	3/HH	356
Multipurpose Soap	1,014	169	9,000	1,014	6/HH	7,986
Face masks	2,028	169	3,000	2,028	1/person	972
Disposable sanitary pads	21,600	480 women	1,440	1,440	15/girl/month	0
Mosquito Nets	900	300	1,256	900	3/HH	356
Foot operated handwash station	2	169	10	10	1/ 10 persons	0

After receiving reports of flooding in other communities of Mumbwa District, the ZRCS has sent a team of staff who worked with volunteers on the ground to conduct a rapid emergency needs assessment and distribute relief items from their warehouse. The current running DREF funds and materials will also be distributed to the new affected areas considering that the floods occurred in the same geographical area. The team is working in coordination with the government through Disaster Management and Mitigating Unit (DMMU) and District Commissioner's office in Mumbwa to provide immediate support in the affected areas. Meetings are being organised by DMMU in Mumbwa District to coordinate on the response. Zambia Red Cross will remain part of the coordination for the response to this flooding.

### Overview of Red Cross Red Crescent Movement in the country

Refer to [EPoA](#) for details of RCRC Movement partners in country.

### Overview of other actors' actions in the country

The Disaster Management and Mitigating Unit (DMMU) is the main actor currently coordinating the response to the emergency in newly flooded communities in Mumbwa. So far, the following aid has been provided to the newly affected households:

Support by DMMU		
Items	Quantity	Households to be assisted by these items
25 kg Mealie Meal	125	260
250Kg Beans	1	139
150Kg Sugar	1	150
150kg Salt	1	150
750ml Cooking Oil	120	120

DMMU is coordinating the response through the District commissioner for Mumbwa District.

### Needs analysis and scenario planning

Consequent to the emergency needs assessment, which was conducted after Kandeshi Dam collapsed, ZRCS developed an Emergency Plan of Action and funds through DREF were successfully secured to response to the urgent needs of the affected populations. A month after the Dam spillage, another flooding has been experienced in some communities within same district, affecting an additional 212 households (1,272 people) and displacing 50 HH.

#### Needs analysis

- **Water, Sanitation and Hygiene (WASH):** The newly displaced families are currently accommodated at Muchabi camp where there are no proper sanitation facilities. An assessment has been conducted, which highlighted that additional two temporary latrines, and four bathrooms are required at the new camp. However, the camp has a functioning borehole that provides safe water to the displaced.

- **Shelter:** Following the displacement of 50 supplementary families in the initial floods, the government through DMMU created a camp where 42 tents have been mounted. Some 50 families are currently in the camp as others have integrated the surrounding communities. Zambia Red cross intends to support the remaining eight (8) families with temporary shelters from the shelter kits being procured to help cushion the shelter gap in the new Muchabi camp. The overall 212 newly affected families in Muchabi also need household items.



*Shelter for the newly displaced families at Muchabi camp in Mumbwa ©ZRCS*

Previously identified needs for initial 500 households (3,000 people) have been addressed in majority as they have received the cash assistance and health and WASH activities are being conducted as outlined in the EPoA.

### Scenario planning

The most likely scenario detailed in the EPoA, which indicated more rainfall as per the forecast issued by the Meteorological services and more households affected has materialized. This situation is likely to continue until the end of March 2021 as highlighted by Zambia Meteorological Department seasonal forecast for the 2020/2021, which indicates that Mumbwa in Central province, like many other districts in same province will receive normal to above normal rainfall meaning the situation is likely to worsen. Once the district experiences normal to above normal rainfall, there is high likelihood to experience more floods as the dam that used to hold water has collapsed.

### Operation Risk Assessment:

Refer to [EPoA](#) for details of operational risks and mitigation measures.

## B. OPERATIONAL STRATEGY

### Operational objective

This DREF operation aims to provide immediate relief to 712 households (4,272 people) affected by floods in Mumbwa district through services in the areas of shelter, livelihoods and basic needs, health and WASH.

The initial plan of action targeted 500 households (3,000 people) with above mentioned services as stated in EPoA, while this operation update revises the target to include 212 supplementary households (1,272 people). Zambia Red Cross Society intends to support newly affected families by providing temporary shelter to eight (8) households without shelter in the camp, livelihood support in terms of cash for 50 displaced households as well as distributing WASH items such as Chlorine, multipurpose soap, and household items such as mosquito nets, blankets, sleeping, mats and kitchen sets to overall 50 newly displaced households at the camp. These items can be made available thanks to some savings made on procurement of NFIs and the fact that support services will not need to be duplicated since intervention remains within same district. Details of activities already implemented in the areas of focus are highlighted in the detailed operational plan below.

### Next steps

#### Kandeshi Dam Camp

- Conduct cash post distribution monitoring
- Conduct Cash lessons learnt workshop
- Continuation of health and hygiene promotion once every week for 3 months (25 volunteers). This will include sensitization on health issues including cholera, malaria and COVID 19, for which volunteers will disseminate information. The volunteers will also use this opportunity to educate communities on hygiene. Volunteers involved in this activity will receive a one-day training.
- Conduct training for volunteers and members of staff CEA and PGI

- Conduct the assessment to determine the trusted channel of communication.
- Adapt response activities based on feedback received through the feedback mechanism.

### Muchabi Camp

- Construction of eight (8) temporary shelters for eight displaced households still without any shelter in the camp.
- Provide 50 newly affected and displaced households in Muchabi with household items i.e., Kitchen Sets, Mosquito Nets, Sleeping Mats, Multipurpose soap, face masks, blankets, foot operated hand washing station, Chlorine. This will be in addition to the 69 households initially targeted in Kandeshsha.
- Provide cash to 50 households in Muchabi in addition to the 169 households that received the same in Kandeshsha camp.
- Provide 212 newly affected families with WASH services in Muchabi camp.

## C. DETAILED OPERATIONAL PLAN

 <p><b>Shelter</b>  <b>People reached: 1,014 people</b>  Male: 406  Female: 608</p>		
<b>Outcome 1: Communities in disaster and crisis affected areas restore and strengthen their safety, well-being and short-term recovery through emergency shelter and settlement solutions</b>		
<b>Indicators:</b>	<b>Target</b>	<b>Actual</b>
# people/households provided with emergency shelter and settlement assistance ( <i>indicator target updated</i> ) 69 HH in Kandeshsha and 08 HH In Muchabi	462 people (77 HH)	0 not yet done
<b>Output 1.1: Short-term shelter and settlement assistance is provided to affected households</b>		
<b>Indicators:</b>	<b>Target</b>	<b>Actual</b>
# of emergency shelters provided ( <i>indicator target updated</i> ) (69 HH in Kandeshsha and 08 HH in Muchabi)	462 people or 77 HH	0 not done yet
# of households provided with household items ( <i>new indicator</i> ) (169 HH in Kandeshsha and 50 HH in Muchabi)	1,314 people or 219 HH	1,014 people or 169 HH
# of emergency isolation shelters provided	2	2
# of shelter related HHI procured and distributed ( <i>indicator target updated</i> )	79 shelter tool kits, 158 tarpaulins, 1,106 poles, 465 blankets, 663 sleeping mats and 119 kitchen sets	315 blankets, 513 sleeping mats and 69 kitchen sets
<b>Output 1.2: Technical support, guidance and awareness raising in safe shelter design and settlement planning and improved building techniques are provided to affected households</b>		
<b>Indicators:</b>	<b>Target</b>	<b>Actual</b>
# of volunteers providing recipient households with technical support and guidance, appropriate to the type of support they received ( <i>indicator target updated</i> )	35 (25 volunteers in Kandeshsha and 10 in Muchabi)	25 volunteers
# households provided with technical support and guidance, appropriate to the type of support they received ( <i>indicator target updated</i> )	77 HH	Not done yet
Minimum percentage of volunteers and recipients who acknowledge the usefulness of the technical support provided on safe shelter construction ( <i>indicator target updated</i> )	80% or 369 people (80 percent of 462 which is 69 households in Kandeshsha and 8 HH in Muchabi)	Not done yet
<b>Progress towards outcomes</b>		
As specified under <i>Overview of the Host National Society Response Action</i> , emergency shelter activities have not		

been conducted yet as procurement of materials is in progress. An additional 212 households (1,272 people) have been displaced in Nangoma area and NS intends to complement support to 50 displaced households and ensure these people regain a sense of dignity and privacy as soon as possible, by providing shelter support to 8 households that do not have shelter provided the Government.

Based on the above, an overall 77 households (69 in Kandeshsha and 8 in Muchabi) will benefit from emergency shelter through this operation, in addition to the two isolation centers provided in Kandeshsha. In addition, an overall 219 households (169 in Kandeshsha and 50 in Muchabi) will benefit from household items.

Considering that overall number of households targeted under this section was 169 households (including those for whom ZRCS distributed items were to be replenished) The total number of households receiving support under shelter include 77 households 462 people)

Table 1 below summarizes the support already made available to ensure all 169 households displaced in Kandeshsha have emergency shelter and adequate HHs.

**Table 1: Summary of items distributed to affected households**

Items	Procured	Replenished stocks	Distributed items	Balance in warehouse	Actual balance minus replenished materials	Number of items per HH	Total number of households reached
Blankets	315	94	63	253	159	3	21
Mosquito nets	1,256	350	906	371	21	3	302
Kitchen sets	69	50	17	53	3	1	17
Sleeping mats	513	100	409	108	8	3	136
Multipurpose Bar soap	9,000	500	2,371	6,859	6,359	6	395
Foot operated handwashing stations	10	0	8	2	2		
Disposable sanitary pads	1,440	0	1072	368	368		
Volunteer bibs	55	0	55	0	0		
Gum boots	55	0	55	0	0		
Raincoats	55	0	55	0	0		
Washable face masks	3,000	0	1,974	1,026	1,026		
Chlorine (750 mls bottles)	1,500	0	790	710	710		

Some 142 tarpaulins are in the process of being procured, additionally two tents supplied by Government have been reserved as Covid 19 isolation tents at Kandeshsha camp. The following activities have been implemented at Kandeshsha camp.

- Procurement and distribution of kitchen sets for 69 HHs to complement those provided by Government and replenishing those distributed by ZRCS from its warehouse.
- Procurement and distribution of 315 blankets for 69 households to complement those provided by Government and replenishing of those distributed from NS warehouse.

Procurement and distribution of 513 sleeping mats for 169 HH – this will include those distributed from ZRCS warehouse, to be replenished.



## Livelihoods and basic needs

People reached: 1,014 people

Male: 406

Female: 608

### Outcome 1: Communities, especially in disaster and crisis affected areas, restore and strengthen their livelihoods

Indicators	Target	Actual
# people/households provided with cash for basic needs ( <i>indicator target updated</i> )	1,314 (1014 people for Kandesha and 300 for Muchabi)	1,014

### Output 1.1: Provide multipurpose Cash Transfer of 1,500 ZMW to 169 flood displaced families in Mumbwa district for 3 months

Indicators	Target	Actual
# of assessments conducted (joint WASH and CASH assessment)	1 assessment	1 assessment
# of beneficiaries receiving cash ( <i>indicator target updated</i> )	1,314	1,014
# of stakeholder meetings conducted	2	4
# of volunteers involved in cash activities ( <i>indicator target updated</i> )	10 (5 in Kandesha and 5 in Muchabi)	5 in Kandesha

### Progress towards outcomes

ZRCS conducted a market assessment in Mumbwa. The market assessment report indicated that there are three main markets in Mumbwa where people get their commodities from, namely: Bus stop market, main market and Phiri and Sons market. These are all medium sized markets with approximately 50 to 100 shops. None of the shops were affected by the flood and all basic need commodities are available and accessible by the affected population.

Following the market assessment, ZRCS successfully registered and validated 169 household beneficiaries for the cash distribution, the selection criteria agreed upon by Government and Zambia Red Cross was as follows:

- Full house submerged with loss of household property and food stuff,
- Full house submerged with loss of food stuff.

The beneficiaries registered and where selected based on above criteria. However, they were 15 beneficiaries displaced at the camp that had vital documents such as passports, NRC's and gadgets such as cell phones washed away by floods, but do not have deputies that they trust that could have been registered on their behalf. It has been proposed that the Office of the District Commissioner will write a letter/memo requesting officers in the District Social Welfare Office to provide officers who will collect the money on their behalf and distribute to the 15 beneficiaries found in the camp.

ZRCS was able to distribute cash of K500/month to 1,014 beneficiaries in Mumbwa district and planning to distribute the same amount and same period for 50 more households in Muchabi camp.. A cash post distribution monitoring activity is being planned to monitor the effectiveness of the intervention.



## Water, sanitation and hygiene

People reached: 3,000 people

Male: 1,200

Female: 1,800

### Outcome 1: Immediate reduction in risk of waterborne and water related diseases in targeted communities

Indicators:	Target	Actual
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% of targeted households provided with WASH support ( <i>indicator target updated</i> )	712 HH or 4,272 people (500 HH in Kandesha and 212 HH in Muchabi)	3,000 people
<b>Output 1.1: Continuous assessment of water, sanitation, and hygiene situation is carried out in targeted communities</b>		
<b>Indicators</b>	<b>Target</b>	<b>Actual</b>
# of sensitization meetings conducted ( <i>indicator target updated</i> )	6 (3 for Kandesha and 3 for Muchabi)	3 meetings
# of chlorine bottles procured and distributed ( <i>indicator target updated</i> )	712 HH (500 for Kandesha and 212 for Muchabi)	3,000 people
<b>Output 1.4: Hygiene promotion activities which meet Sphere standards in terms of the identification and use of hygiene items provided to target population</b>		
<b>Indicators:</b>	<b>Target</b>	<b>Actual</b>
# of mosquito nets procured and distributed ( <i>indicator target updated</i> )	1,256 mosquito nets for Kandesha and 150 nets for Muchabi	906 mosquito nets distributed in Kandesha
# of soap procured and distributed ( <i>indicator target updated</i> )	9,300 pcs of soap (9,000 for Kandesha and 300 for Muchabi)	2,371 tablets of soap distributed in Kandesha
# of reusable face mask procured and distributed ( <i>indicator target updated</i> )	4,272 masks (3,000 for Kandesha and 1,272 for Muchabi)	1,974 in Kandesha
# of volunteers trained in hygiene promotion and sensitization ( <i>indicator target updated</i> )	35 volunteers (25 for Kandesha and 10 for Muchabi)	25 for Kandesha
# of HH reached with door-to-door hygiene promotion campaigns (Target: 12 sessions) ( <i>indicator target updated</i> )	712 HH (500 HH in Kandesha and 212 HH in Muchabi)	500 HH in Muchabi
# of sanitary towels procured and distributed	1,440 for Kandesha	1072 Kandesha
# of women and girls receiving sanitary towels (Target: 480 women and girls)	480 women and girls	368 women and girls
<b>Progress towards outcomes</b>		

A WASH assessment was conducted in Mumbwa and it deduced that the Mumbwa district has water shortages due to the collapse of the Kandesha dam wall. ZRCS has distributed 790 bottles (750ml) of chlorine to the affected households in Kandesha for water treatment and trained 25 volunteers to support with water treatment activities. The volunteers have also managed to reach out to almost all affected households with hygiene promotion messages.

Additionally, ZRCS has constructed six (6) temporary latrines at the Kandesha dam camp to meet the sanitation needs for 120 people, as well as two (2) bathing stations. Below activities have been finalized at Kandesha camp:

- Procurement and distribution of 900 mosquito nets to 300 households
- Replenishment of 350 mosquito nets distributed from NS warehouse.
- Procurement and distribution of disposable face masks for total 65 volunteers (2 packs per volunteer) to serve for 3 months.
- Procurement and distribution of washable face masks to 3,000 people (1/person)
- Procurement and distribution of 9,000 pcs of soap (3/person for 3 months)
- Procurement and distribution of 1,500 bottles of chlorine (750 ml) to 500 households for 3 months (1 bottle per month). NS has also conducted training of 25 volunteers and community members on water treatment to be cascaded to the community during sensitization. These volunteers and trained community members will conduct demonstration sessions to ensure proper use by communities.
- Procurement and distribution of 10 foot-operated handwashing devices, disposed in the emergency shelter setting, where 169 households are currently sheltered.
- Procurement of disposable sanitary towels for Menstrual hygiene for 16% of total population, i.e., 480 women and adolescent girls for 3 months, yet to be distributed
- Construction of 6 temporary latrines and 2 bathing stations.

National Society will now engage volunteers to implement WASH activities in Muchabi camp, with a target of 212 households to be reached.

## Strategies for Implementation

Indicators:	Target	Actual
# Mobilization and orientation of volunteers on the RC principles, roles and responsibilities ( <i>indicator target updated</i> )	35 volunteers (25 in Kandesha and 10 in Muchabi)	25 in Kandesha
# of PPE materials procured and distributed to volunteers ( <i>indicator target updated</i> )	35 volunteers (25 for Kandesha and 10 for Muchabi)	25 volunteers received the PPEs
# of feedback mechanisms setup ( <i>indicator target updated</i> )	2	1 in Kandesha
# of monitoring missions by CCST	2	0
# of lessons learnt workshops conducted	1	0
# of volunteers trained in CEA/PGI ( <i>indicator target updated</i> )	35 volunteers (25 for Kandesha and 10 for Muchabi)	250done in Kandes

### Progress towards outcomes

Volunteers in Kandesha have been oriented on the Red Cross Principles and CEA. A feedback mechanism was set during the cash distribution in Kandesha and similarly, this will be done in Muchabi in the planned cash distribution activities.

The major challenge is accessibility to the affected areas especially in Muchabi. The NS is working with other stakeholders to access these affected areas.

## D. FINANCIAL REPORT

This financial summary is an extract of the NS of expenditures to date versus the actual budget allocations. Out of CHF 163,760 transferred to the NS, CHF 59,941 (36.6%) have been expensed to date. ZRCS is yet to submit retirements for IFRC to book the expenditures in the system for an interim report that might be reflected in the final report.

Output Code	Description	Budget	Expenditure to date	Variance
<b>AOF 1</b>	Disaster Risk Reduction	-	-	-
<b>AOF 2</b>	Shelter	45,233.34	15,860.49	29,372.66
<b>AOF 3</b>	Livelihood and Basic Needs	22,693.84	14,489.74	8,204.04
<b>AOF 4</b>	Health	-	-	-
<b>AOF 5</b>	Water Sanitation and Hygiene	56,597.33	18,036.20	38,560.89
<b>AOF 6</b>	Protection, Gender and Inclusion	-	-	-
<b>AOF 7</b>	Migration	-	-	-
<b>Area of focus Total</b>		<b>124,524.51</b>	<b>48,386.43</b>	<b>76,137.59</b>
<b>SFI 1</b>	Strengthen National Societies	13,296.95	9,392.04	9,392.04
<b>SFI 2</b>	Effective International Disaster Management	6,163.25	2,030	1,874.55
<b>SFI 3</b>	Influence others as leading strategic partners	-	133.50	6,029
<b>SFI 4</b>	Ensure strong IFRC	9,781.10	-	9,781.10
<b>Strategy of Implementation Total</b>		<b>29,241.30</b>	<b>11555.54</b>	<b>29,107.80</b>
<b>Indirect cost</b>		<b>9,994.78</b>		
<b>Grand Total</b>		<b>163,760.59</b>	<b>59,941.97</b>	<b>103,214.62</b>

## Reference documents



Click here for:

- [Emergency Plan of Action \(EPoA\)](#)

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## How we work

All IFRC assistance seeks to adhere to the **Code of Conduct** for the International Red Cross and Red Crescent Movement and Non-Governmental Organizations (NGO's) in Disaster Relief and the **Humanitarian Charter and Minimum Standards in Humanitarian Response (Sphere)** in delivering assistance to the most vulnerable. The IFRC's vision is to inspire, **encourage, facilitate and promote at all times all forms of humanitarian activities** by National Societies, with a view to **preventing and alleviating human suffering**, and thereby contributing to the maintenance and promotion of human dignity and peace in the world.

The IFRC's work is guided by Strategy 2020 which puts forward three strategic aims:



**Save lives,**  
protect livelihoods,  
and strengthen recovery  
from disaster and crises.



Enable **healthy**  
and **safe** living.



Promote **social inclusion**  
and a culture of  
**non-violence and peace.**