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# Emergency Plan of Action (EPoA)

## The Gambia: Communal Violence

 International Federation  
of Red Cross and Red Crescent Societies

<b>DREF Operation n°</b>	<b>MDRGM013</b>	<b>Glide n°:</b>	<a href="#">CE-2021-000026-GMB</a>
<b>Date of issue:</b>	<b>25 March 2021</b>	<b>Expected timeframe:</b>	<b>03 months</b>
		<b>Expected end date:</b>	<b>30 June 2021</b>
<b>Category allocated to the of the disaster or crisis: Yellow</b>			
<b>DREF allocated: CHF 96,478</b>			
<b>Total number of people affected:</b>	<b>696 migrants (105 HH)</b>	<b>Number of people to be assisted:</b>	<b>1,096 people (155 households)</b> • 696 people (105 migrant HH) • 400 people from host community (50 HH) <sup>1</sup>
<b>Provinces affected:</b>	<b>Kombo South District, West Coast Region</b>	<b>Provinces/Regions targeted:</b>	<b>Batokunku<sup>2</sup> in Kombo South District</b>
<b>Host National Society presence (n° of volunteers, staff, branches):</b> The Gambia Red Cross Society (GRCS) with 60 volunteers and 10 staff members.			
<b>Red Cross Red Crescent Movement partners actively involved in the operation:</b> International Federation of Red Cross and Red Crescent Societies (IFRC)			
<b>Other partner organizations actively involved in the operation:</b> The Gambia Immigration Department (GID), Gambia National Disaster Management Agency (NDMA) of The Gambia, The Gambia Army Forces (GAF), The Gambia Police Force, host community Village Development Committee (VDC) and Local Authorities.			

## A. Situation analysis

### Description of the disaster

On 15 March 2021, The Gambia Red Cross Society (GRCS) received an alert from the Gambian Immigration Department (GID), concerning the eruption of communal violence in the fishing village of Sanyang, where Senegalese migrants have long settled in, earning a living through fishing. The tensions stem from an incident involving a Senegalese migrant who, accused of stealing, allegedly killed a Gambian man who confronted him. The alleged murderer was later apprehended by the police. The host community reacted to this incident by threatening Senegalese migrants and destroying their properties, assets and fishing boats, resulting in members of the Senegalese community fleeing in successive waves to the nearby coastal village of Batokunku (approximately 10 Km to the North). Some of them made the journey by sea.



*Destroyed fishing boats resulting from the tensions in Sanyang Village*  
©GRCS

<sup>1</sup> Average number of people per household in this community is 8.

<sup>2</sup> This is a peri-urban setting, which justifies the low number of women as most of them stay back in the villages while the men go to the coast for fishing activities.



*Damaged house resulting from communal violence in Sanyang Village ©GRCS*

The displaced persons are now all sheltered in a nursery school compound in the village, where they are in relative safety but with limited freedom of movement.

As of 22<sup>nd</sup> March 2021, both the National Disaster Management Agency of The Gambia and GRCS reported that 696 Senegalese migrants and host community members (105 households) are affected by the violence and need urgent support to prevent further damages into their lives and livelihoods. However, these numbers may increase as there is still tension in the host community. The Senegalese are seeking refuge at the school compound in Batokunku with up to 256 persons reportedly sheltering there as of 20 March 2021, while others are hosted in other compounds across the village. In addition to the displaced migrant families, some 400 people from the host community (50 households) are hosting the migrants, dwindling the little available food they had for their families.

The number of affected people is projected to increase, as displaced persons in Batokunku are being joined by family members who were still in Sanyang (mostly women and children). It is also reported that a part of the Senegalese community might be displaced in other areas – Gunjur, Sambouya and Brufut. These locations were visited by the GRCS and the IDPs decided to move to Batokunku to join their relatives in the IDP Camp. In addition, the GRCS reported the risk that tensions between Gambian nationals and communities of Senegalese fishermen may spill over to other coastal locations. The GRCS enjoys unimpeded access and is not directly targeted.

According to local rumours, Gambian law enforcement actors may conduct a large-scale operation to arrest those who took part in the violence, and local youth in Sanyang and other nearby locations may organise protests. An unspecified number of local youths have reportedly already been apprehended by the Police. A meeting between the Sanyang village elders, village development committee, the NAM (Member of Parliament) of Kombo South and representatives of the Senegalese community was held on 19 March 2021 with a common message for peace and reconciliation and for the Senegalese to return to Sanyang. No decision has yet been taken concerning the return.

## Summary of the current response

### Overview of National Society Response Action

Upon hearing about the incident, GRCS immediately took action by sending a team to conduct a rapid field assessment in Batokunku on 17 March 2021, to determine the main humanitarian needs of displaced migrants.

As part of COVID-19 activities, the National Society installed 15 COVID sensitization posters at the hosting centre and mandatory temperature checks for all incoming visitors and individuals at the hosting centre. The National Society also supported the referral of two persons to the hospital and provided first-aid service to five people at the hosting centre.



*GRCS Volunteers Relief Items and WASH Materials ©GRCS*

GRCS also addressed the sanitation concern of the population by ensuring the full maintenance of five toilets which were not functioning and were in deplorable conditions. WASH and Food committees have been established by the National Society among the population to ensure a good health and hygiene status of the people and food.

From 17 to 20 March, GRCS conducted initial distributions of material assistance from available stocks. The National Society also provided special needs items to children, women, and girls, considering their needs (menstrual pads, diapers, laundry buckets, linings/ropes, clips, baby clothing and beddings, among others). Details on distributed items are as follows:

Table 1: Distributed items from GRCS stocks

Items	Quantity distributed	Number of people/households reached	Gaps to be addressed
Blankets (to be replenished)	404	105 HH	0
Soap for laundry and other domestic uses	60 pieces	For General Use in the Camp	96
Soap for personal hygiene (to be replenished)	450 pieces	105 For 10 days	1,683 pieces (01 piece person for 03 months) Total to be procured, 2,088 pieces
Liquid soaps	51 bottles	For General Use in the Camp	
Hygiene kits for personal hygiene and protection against COVID-19	73 kits	73 people	623 people
Facemasks to provide protection against COVID19 and cut the chain of transmission among the population	800 facemasks	300 people for 10 days	
Bottles (500ml) of hand sanitizers	70 bottles	For General Use in the Camp	
Hand washing facilities installed within and outside the premises	04	For General Use in the Camp	
Assorted clothing	25 boxes	70 children	
Buckets for drinking water	5 big buckets	For General Use in the Camp	
Buckets household chores	100 small buckets	For General Use in the Camp	
Waste bins	02 bins	For General Use in the Camp	
Laundry buckets	03 buckets	For General Use in the Camp	
Teacups	100 teacups	256 people (42 HH)	156 people
Brooms	06 long brooms	For General Use in the Camp	
Diapers	25 diapers	For Babies for 3 days	
Sanitary pads	25 pads	25 females for 10 days	
Cloths clipper	3 packets	For General Use in the Camp	
Lining ropes	15	For General Use in the Camp	

The GRCS is currently implementing COVID-19 response under the IFRC and the EU support programs as well as EUTF-funded programme assisting transit migrants, with the support of the Spanish Red Cross. According to the Ministry of Health of The Gambia, 5,303 positive cases of Covid-19 have been recorded in country, of which 4,926 recoveries, 216 active cases and 161 deaths. The GRCS has considerable experience in assisting IDPs and migrants and responding to natural and man-made disasters. The GRCS is an active member of the Sahel+ Migration Technical Group, encompassing migration formal points from 10 national Societies in the Sahel region, as is represented in the IFRC Leadership group on internal displacement.

## Overview of Red Cross Red Crescent Movement Actions in country

There is no IFRC and ICRC presence in the country. The Gambia Red Cross Society is covered by both IFRC Cluster Delegation and ICRC Regional Delegation in Dakar. The only partner National Society with presence in The Gambia is the Spanish Red Cross. GRCS has been working with the Spanish Red Cross for over 10 years in areas like livelihoods, Health, WASH etc. GRCS receives technical support from both IFRC and ICRC through field missions deployed to the Gambia, to provide technical support if/when requested.

The Spanish Red Cross supports GRCS in the implementation of a EUTF-funded migration project. The displaced Senegalese fishermen do not fall within the target group of the EUTF project. For this specific situation, the Spanish RC has not provided support as it is out of the scope of their project.

## Overview of other actors' actions in country

The Gambia National Disaster Management Agency (NDMA) is supporting the response efforts and has provided the following assistance:

**Table 2: Distributed items provided by NDMA**

Items	Quantity distributed	Number of households reached	Gaps to be addressed
Double sized mattresses;	98 mattresses	104	Is for temporal use and will be retrieve after the closure of the camp
Bags of 50kg rice;	40 bags	256 people in the camp only	For less 1 month
Bags of 50kg sugar;	10 bags	256 people in the camp only	For less 1 month
Gallons of 20L cooking oil;	10 gallons	256 people in the camp only	For less 1 month
Bags of onions;	5 bags	256 people in the camp only	For less 1 month
Condiments (jumbo, Maggi, butter, mayonnaise, tea bags, black pepper);	Information missing	Information missing	Information missing
Provided a lump sum of 10,000 Gambian dalasi (approximately equivalent to CHF 180) to support feeding at the camp for approximately two days;	Information missing	256 people in the camp only	For less 1 month

The Gambian Armed Forces (GAF) have provided a tent to be used for additional shelter (sized 7m x 14m). With support from the GRCS, the tent has been set up at the "Imam compound", located next to the main hosting centre.

The Gambian Immigration Department (GID) launched the initial alert and has contributed to set up the school compound.

The Rotary Club of Banjul also donated some food stuffs and toilet soaps.

The International Organization for Migration (IOM) is present in the country but has so far, not indicated whether it will be able to provide assistance.

## Coordination

GRCS and the NDMA and the Office of the Governor are coordinating the response at the regional level in West Coast Region (WCR). Daily meetings are held onsite to coordinate the response efforts. The coordination cell will be maintained as it is closer to the hosting site and will be linked to the National coordination super structure at national level.

## Needs analysis, targeting, scenario planning and risk assessment

### Needs analysis

The main needs identified during the initial assessments were; food and water, clothing, emergency shelter, WASH, Health, livelihood, dignity kit for women, girls and children and COVID-19 prevention materials for the displaced families

who live in a concentrated camp-like setting. Over 696 people have been displaced and are hosted in the communities/villages surrounding Sanyang. Most of these affected populations are housed in a camp in Batokunku while the others are hosted with relative and family friends. Majority of the damaged houses and properties are owned by the Senegalese, and the figure is expected to increase. Some 50 host families (400 people) are equally affected by this crisis as they are receiving some migrants in their homes, sharing the little food reserves available. These families will need to be taken into account in the response intervention.

Due to restricted movement in the hosting site because of fear of attacks, the IDPs cannot go fishing or engage in other forms of livelihood activities, which increases their vulnerability.

Overcrowding/congestion at the hosting site is a concern and the key recommendation of the Joint Government and Stakeholders Taskforce Meeting held on 22<sup>nd</sup> March 2021 is to decongest the camp and relocate them to other places. This makes it very important to avail emergency shelters and other household items to accommodate the IDPs until a better solution is found. The overcrowding in the available rooms is another potential source for disease outbreak and spread.

The items identified to be urgently needed during the assessment are:

- Material for rehabilitation of building / roofing (trusses, rafters, iron sheets and nails);
- Household items including (buckets, cooking utensils and beddings, kettles and mats);
- WASH kits and hygiene products for the IDPs;
- Food and health support;
- Additional buckets needed on the ground for the newly registered households;
- In addition, the majority of the IDPs expressed concerns over the loss of their livelihoods (fishing boats and machine, nets) and these needs to be supported;

The GRCS rapid assessment identified the following specific vulnerabilities:

- 25 pregnant women reported by household heads;
- 18 women breastfeeding their children;
- 59 children under the age of 5 recorded;
- Some significant number of minors present at the hosting centre;
- One woman with chronic health condition (diabetic/HTN);
- One person expressed need for Restoring Family Links (RFL);

## Targeting

This DREF operation focuses on one geographic region (West Coast Region) with the aim of reaching 1,096 people including **696 affected migrants (105 households) and another 400 people from host community in Batokunku (50 households)**. The Information Management team is still working on the data to provide more details and specific segregated data. They are also working on developing village/settlement graphic maps with affected and displaced population.

These families will be selected amongst those whose houses have either been completely or partially destroyed as follows: 50 households with completely destroyed homes as they are the most to support repairs on damaged houses. A more refined selection criteria will be set, primarily considering families headed by women, families with elderly people and/or children under 5 years, families with pregnant or lactating women and families with ailing and disability members.

## Scenario planning

Scenario	Humanitarian consequence	Potential Response
<b>Best case:</b> Tensions subside within 21 days and Senegalese fishermen can safely return to Sanyang Village and/or to a new area.	Short-term humanitarian needs related to loss of livelihood would need to be addressed.  Potential breach of humanitarian principles related to the return, integration or relocation process.  Protection risks after return/integration/relocation.	Advocate for the respect of humanitarian principles in the relocation process, safeguarding voluntariness.  Humanitarian dialogue with authorities to seek durable solutions, and community engagement activities.  Mobilise support to address humanitarian needs at relocation site.
<b>Most likely:</b> The situation becomes protracted and Senegalese fishermen remain confined with limited	Mid-term humanitarian needs related to loss of livelihood would still need to be addressed.	Humanitarian dialogue with authorities in order to seek durable solutions, and community engagement activities.

freedom of movement for 60 days.	Potential breach of humanitarian principles related to the return/integration/relocation process.  Protection risks after return/integration/relocation.	GRCS will mobilise support for social cohesion activities and livelihoods reconstruction  Mobilise support to address humanitarian needs at relocation site through this DREF operation.
<b>Worst Case:</b> Escalation of tensions leading to further displacement in the next 60 to 90 days.	Long-term humanitarian needs related to loss of livelihood would still need to be addressed.  Potential breach of humanitarian principles related to the return/integration/relocation process.  Protection risks after return/integration/relocation.  Risk of discrimination and violence.	Scale-up the current response to new affected locations for a longer timeframe.  Timeframe extension of DREF operation with possible revision of operations strategy and/or budget to widen scope.

## Operation Risk Assessment

The communal tension and violence may generate risks in terms of circulation of negative rumours, spill-over of tensions to nearby villages, and additional violence. The overcrowded situation at the current hosting site presents risks of SGBV and potentially spread of Covid-19. Given the sensitive context, the GRCS may risk being perceived as biased (for example, by focusing its support on a specific affected group at the expense of another).

### Mitigation measures:

- Proactively seek the engagement of all affected communities and their feedback;
- Monitor and track negative rumours;
- Provide assistance to Senegalese IDPs and vulnerable/affected host community households;
- Implement basic Protection, Gender and Inclusion (PGI) measures at the hosting site (separate latrines by gender, adequate lighting, registration of external visitors, sensitization sessions);
- In the event of Covid-19 cases in the evacuation centre, the specific cases will be isolated at the Government treatment centre (2 of which are free of charge), who will be in charge of contact tracing, sample collection and testing. In a situation where the treatment centres are full, this will attract cost for payment of hotel treatment centres operated by the Government.

## B. Operational strategy

### Overall Operational objective:

The overall goal of this DREF operation is to provide immediate lifesaving and emergency support to 1,096 people including **696 affected migrants (105 households) and another 400 people from host community in Batokunku (50 households)**. The operation will mainly focus on 105 households whose houses and properties were fully or partially destroyed by the communal tensions and the specific host families from the community receiving some of these migrant families.

### Proposed Strategy:

The current operational strategy is to ensure that urgent humanitarian needs of the 105 displaced households are provided and/or met as soon as possible to avoid further deterioration of the situation. As such, this operation will implement activities in the areas of emergency shelter, livelihood, health and WASH, in a bid to contribute to efforts of preventing further deterioration of the living condition, safety and dignity of affected people by providing them with the necessary and urgent support to conduct repairs on their damaged houses and properties.

#### 1. Shelter support and household items (Target: 696 people or 105 HH)

To provide targeted population with shelter and household items as per the urgent needs of the affected families, GRCS will focus on the provision of immediate shelter needs to 105 households affected by the Sanyang clashes. The National Society intends to support these families with an unconditional cash grant to allow them access rental houses for a period of 2 months or rehabilitate the damaged houses for those who want to return to Sanyang Village immediately. Cash disbursement is the preferred response mechanism under this sector as GRCS currently has a two-years long agreement with a financial service provider (Afri Money) as part of the Covid-19 Emergency Appeal it is implementing

thanks to financial support from IFRC, EU and Canadian Government. This agreement will serve to ensure speedy disbursement of these funds to targeted migrant families.

Volunteers and community labourers will be trained in safer emergency repairs to support better and faster repair and reconstruction works in the affected household. Host families will as well receive support of the trained labour and volunteers on safer shelter construction.

**Activities under this section will include:**

- a) Assessments of the damages and affected households
  - Detail Assessments of the needs and vulnerabilities, damages and affected households / families by 15 volunteers and staff for 3 days.
  - Deployment of 15 volunteers for 3 days to support identification / registration and targeting of affected households.
- b) Support 105 households with emergency shelter support through cash for rental solutions for 2 months or for rehabilitation of damaged houses.
  - Cash Disbursement to 105 households for a period of 2 months. According to the Cash Working Group (CWG) in The Gambia, 6,750 Gambian Dalasi (GMD) would be sufficient to rent a two bedrooms space for a month. As such, each of the targeted families will receive a total 13,500 GMD, which is equivalent to CHF 243 per family for two months. This will be done as a one-off distribution.
  - Allowance to 25 volunteers and staff attached to operations in the field (shelter, WASH and General services in the IDPs Camp) for 30 days.
- c) Procurement and distribution of shelter related household items such as:
  - 404 blankets for replenishment of National Society stock used at the evacuation centre;
  - Procurement of 315 sleeping mats (3 per household)
  - Procurement of 105 kitchen sets (1 per HH).
- d) Capacity building for the effective implementation of response activities
  - Training of 15 volunteers and 10 staff for relief operation by 3 facilitators for 1 day
  - Conduct post distribution monitoring (PDM) of the response 10 volunteers for 2 days
  - Training of 25 Volunteers on basics of shelter and settlement for a period of 3 days

**2. Livelihood and basic needs (Target: 1,096 people or 155 HH)**

Due to the communal violence, members of the Senegalese community and Gambian owned businesses around the fish landing site were seriously damaged or destroyed, leading to loss of properties including; boats, fishing nets, food items, machines, clothing, cooking utensils and other household belonging. A total of 105 migrant households have been affected by this loss. In Batokunku, where the displaced migrants fled, some are being hosted by approximately 50 host families in the community, whose limited food resources have been exacerbated. Based on this, the National Society will target 155 households (1,096 people from both migrant and host communities) with food supplies to last 3 months. This will be based on the food basket in The Gambia.

**Activities under this section will include:**

- Cash for provision of food stuffs to 155 households sufficient for one month. According to CWG, the cost of monthly food basket per household is GMD 4,586, as detailed in below table
- Conduct post distribution monitoring (PDM) of the response 10 volunteers for 2 days

**Table 3: Content of food basket for each household**

Item description	Quantity per day (kg)	Quantity/month/individual (kg)	Unit of measure	Quantity for HH of 7 persons (kg)	Cost in GMD
Rice	0.3	10	Kgs	70	1,850
Dry beans	0.066	2	Kgs	14	1,400
Cooking oil	0.025	0.75	litres	5.75	489
Fine salt	0.006	0.2	Kgs	1.4	50
Sugar	0.02	0.6	Kgs	4.2	147
Onions	NA	N/A	Kgs	3	150
Potatoes	N/A	N/A	Bag	10	500
<b>Total per month</b>					<b>4,586</b>

### 3. Health (Target: 696 people or 105 HH)

Under this sector, The Gambia Red Cross with Ministry of Health will provide health services to the displaced migrants and host communities. As such, GRCS aims at supporting these Government efforts in the targeted communities by conducting the following activities:

- Procurement of 5 equipped First Aid Boxes to support operations at the IDP Camp (take care of minor injuries within the camp) and response to similar clashes/violence.
- Put in place 1 standby ambulance by the GRCS GPlus Emergency Response Team at the evacuation site to evaluate sick persons and pregnant women to the Health Facilities and near the Red Zone for response to violence for a period of 3 months.
- Cases requiring specialised healthcare will be identified and referred to local health structures. The GRCS will provide the payment of medical bills/procurement of medications for the IDPs.
- COVID-19 prevention and control messages will be shared during distribution activities and sensitisation session on prevention measures will be held. This will be done together with sensitization on proper hand washing practices, menstrual hygiene education.
- Due to the level of violence experienced by the community, PSS needs are significant. The GRCS will orient 20 volunteers (50% women) on PSS to conduct psychological support to the families of the Senegalese and the family of the deceased, deceased and affected families. Plus, two facilitators for the orientation sessions.
- Provision of PSS support to community as needed.
- Procurement and distribution of long-lasting impregnated mosquito nets for 105 migrant families (3/HH).

### 4. Water, Sanitation and Hygiene (WASH) (Target: 696 people or 105 HH)

Under this sector, The Gambia Red Cross will conduct a sensitization on the coastal communities on sanitation and importance of keeping environment clean, especially in times of Covid-19. WASH items will also be provided to migrant families to ensure environmental and personal hygiene are maintained. The following activities will be implemented:

- Orientation of 10 volunteers on hygiene and sanitation promotion including CEA to involve communities/IDPs and help them appropriate themselves of the teachings on hygiene and sanitation.
- Conduct 6 hygiene promotion and health sensitization sessions including hand washing demonstration sessions (10 volunteers x 2 days x 3 months)
- Procure and distribute 105 buckets (20L) with lids and 105 jerricans for water conservation.
- Procure and distribute 2,088 pieces of soap (6 per HH per month), sufficient for 3 months.
- Procure and distribute 298 hygiene kits (75 kits 1 per person) (1 x 75 women x 3 months) and replenish 73 to stock.
- Procure and distribute family hygiene kits 105 Sanitation kits (1 per HH), including toothbrushes, bathing soap, etc.

### 5. Protection, Gender and Inclusion (PGI) (Target: 696 people or 105 HH)

GRCS will ensure that protection issues are taken into account and that everyone feels protected at the evacuation centre, despite age, gender, disability status and nationality. The National Society will conduct awareness-raising and orientation session on protection. For inclusion of everyone, engagement with people in the centres will be done to ensure that all the assistance is distributed equitably and impartially. Gender roles will be considered when setting up distribution time and dates as well as in hygiene promotion activities. As part of the needs assessment and analysis, a gender and diversity analysis will be included in all sector responses including Shelter, Livelihoods, Health and WASH, to understand how different groups have been affected, which will inform any revision of the operational strategy. All sectors will seek to meet the IFRC Minimum Standards on Protection, Gender, and Inclusion in Emergencies.

#### The activities under this sector will include:

- The GRCS will regularly monitor the circulation of rumours that may exacerbate community tensions. Sensitisation sessions will be organised with IDPs and host communities, sharing basic social cohesion and protection messages.
- External visitors entering the hosting sites will be registered.
- RFL services will be provided to those who lost contact with their families, in cooperation with the ICRC.
- 20 volunteers (50% women) will be oriented on Minimum Standards for PGI in emergencies to support the women, elderly and children to access health services, provide the necessary hygiene kits to them, and address issues on Prevention of Sexual Exploitation and Abuse (PSEA), and collect data. Sex, age- and disability-disaggregated data (SADDD) will be collected to design sector-specific interventions. Depending on the information collected during this assessment, and on the expected duration of the displacement, additional measures can be considered, such as the reinforcement of referral networks, specialised services for children, the creation of a child-friendly space, etc.

**Community Engagement and Accountability (CEA):** CEA will be mainstreamed throughout the intervention to guarantee maximum and meaningful participation of the affected families and host communities. A feedback and complaint desk will be put in place for recipients of distributed items to provide direct feedback on the distribution exercise. The National Society CEA focal point will be in charge of analysing feedback received, which will serve to revise the operation if necessary. For the purpose of clarity and for a good flow of information, clear roles and responsibilities will be agreed with representatives, community leaders and committees. The beneficiary selection criteria of the affected community members will be developed with communities and the process will be clearly communicated to all affected. Hygiene and health promotion sessions will also be instrumental in collecting feedback and respond to community concerns.

## Operation Support Services

**Human resources:** Overall 25 volunteers will be engaged in this operation. They will be selected amongst the National Disaster Response Team members and will support in assessments coordination and response. This will ensure that effective response preparedness and NS surge capacity mechanism is maintained. Insurance for volunteers is covered in this operation as well as their per diem for each deployment. The deployed National Society staff cost is also included in the operation. Some eight (8) National Society staff will also be on the field to provide support. This includes, migration coordinator and two migration focal points, health coordinator for Covid-19, First Aid officer, WCR Regional officer and two drivers. Their costs are imputed to this operation.

The Disaster Management (DM) coordinator, who is also a cash expert will provide technical guidance on CVA activities. The overall operation will be led by National Society Director of Programs and Operations.

**Logistics and supply chain:** National Society Logistics services will support procurement and transportation of items, in compliance with IFRC and National Society procedures. The National Society Logs unit will also ensure safe delivery of items on the field, their storage and make arrangements for distributions where necessary. The Logs Unit will also ensure that any potential revision of the Financial Service Provider (FSP) agreement is swiftly completed to ensure quick response using cash.

**PMER:** GRCS PMER unit will support the DREF operation by providing technical inputs and support to the DM department on planning, continuous monitoring, assessment results and information management. They will also support the development and implementation of the post-distribution monitoring and beneficiaries survey as well as facilitate the lessons learnt workshop. The National Society will engage additional Programme Officer to coordinate the DREF with support from the Operations Manager, Finance Manager and HR and Admin Manager. At field level, one Field Officer has been engaged to implement the planned activities.

The Cluster delegation in Dakar will undertake two monitoring missions to ensure smooth running of the operation. These missions will be conducted by the Migration coordinator and Finance Officer to support National Society.

A lesson learnt workshop will be conducted to ensure learning is collected for future operations. High-quality assessments, beneficiary satisfaction surveys and post distribution monitoring will be conducted informing advocacy, resource mobilization and programming, CEA engagement meetings, Community Satisfaction Survey.

**Communications:** The communications department will take lead in the collation and documentation of the response, ensure the media coverage and visibility of the operation through press article during the implementation, photos, and video documentary (Information related to the operation will also be disseminated through GRCS Facebook page, Twitter and webpage.

**Finance and Administration:** The NS has a finance unit which will support finance management of the operation, in close collaboration with IFRC Cluster Delegation finance unit in Dakar.

**Security:** To reduce the risk of RCRC personnel falling victim to crime, violence or road hazards active risk mitigation measures must be adopted. This includes situation monitoring and implementation of minimum-security standards. Security Plans needs to be developed before any deployment as well as confirmation that IFRC COVID BCP plans are implemented. Any IFRC personnel deployment should be coordinated with Security Department prior. All RCRC personnel actively involved in the operations must have completed the respective IFRC security e-learning courses (i.e., Stay Safe Personal Security, Security Management, or Volunteer Security).

## C. Detailed Operational Plan



### Shelter

People targeted: 696

Male: 487

Female: 209


Requirements (CHF): 44,395

**Population to be assisted:** GRCS aims to assist 696 migrants who have settled in Bantokunku (105 households) with cash for rental solutions or a period of two months.

**Programme standards/benchmarks:** Operation will seek to meet Sphere Standards

P&B Output Code	Shelter Outcome 1: Communities in disaster and crisis affected areas restore and strengthen their safety, well-being and longer-term recovery through shelter and settlement solutions	% of targeted households reached with emergency shelter support (68% or 105 HH)															
	Shelter Output 1.1: Shelter and settlements and basic household items assistance is provided to the affected families.	- # of people reached cash for rental support (Target: 696 people) - # of HHI procured and distributed to targeted households (Target: 404 blankets, 315 mats and 105 kitchen sets) - # of PDM conducted (Target: 1 PDM)															
	Activities planned Week	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16
AP005	Assessment of shelter needs, capacities and gaps																
AP005	Identification of caseloads and verification of beneficiaries in different target groups – inclusion factors integrate gender, diversity and disability in the response																
AP005	Cash Disbursement to 105 households for a period of 2 months.																
AP005	Replenishment of 404 blankets distributed from NS stock																
AP005	Procurement and distribution of 315 sleeping mats (3 per household)																
AP005	Procurement and distribution of 105 kitchen sets (1 per HH).																
AP005	Conduct post distribution monitoring (PDM) of the response 10 volunteers for 2 days																

P&B Output Code	Shelter Output 1.2: Technical support, guidance and awareness raising in safe shelter design and settlement planning and improved building techniques are provided to affected households	- # of volunteers trained in emergency shelter construction (Target: 25 volunteers)															
		- % of recipient households acknowledging relevance of shelter technical guidance received (Target: at least 50%)															
	Activities planned Week	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16
AP006	Identification and mobilization of volunteers for shelter intervention																
AP006	Training of 15 volunteers and 10 staff for relief operation by 3 facilitators for 1 day																
AP006	Training of 25 Volunteers on basics of shelter and settlement for a period of 3 days																
AP006	Technical support provision build back safer guidance, awareness raising activities																
AP006	Awareness raising/training of shelter volunteers																



**Livelihoods and basic needs**


**People targeted: 1,096**  
 Male: 767  
 Female: 329  
**Requirements (CHF): 14,424**

**Population to be assisted:** GRCS aims to assist 1,096 people or 155 households, which includes 105 migrant families (696 people) and 50 Host Community (400 people) HHs) for a period of one month.

**Programme standards/benchmarks:** Based on monthly minimum food basket in The Gambia as established by Cash Working Group.

P&B Output Code	Livelihoods and basic needs Outcome 1: Communities, especially in disaster and crisis affected areas, restore and strengthen their livelihoods	% of households having received livelihood shelter support (Target: At least 100% or 155 households).
P&B Output Code	Livelihoods and basic needs Output 1.2: Basic needs assistance for livelihoods security including food is provided to the most affected communities	<ul style="list-style-type: none"> <li>• # of households supported with cash and food items (Target: 155 households or 1,096 people)</li> <li>• # of PDM conducted (Target: 1 PDM)</li> </ul>

Activities planned Week / Month		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16
AP008	Cash for provision of food stuffs to 155 households sufficient for one month.																
AP008	Conduct post distribution monitoring (PDM)																



**Health**

**People targeted: 696**  
 Male: 487  
 Female: 209

**Requirements (CHF): 12,589**

**Population to be assisted:** GRCS aims to assist any sick person from the 105 households (696 people) with emergency shelter and related needs. Package for maternal health services will be provided to the pregnant women.

**Programme standards/benchmarks:** Gambia MoH and WHO standards.

P&B Output Code	Health Outcome 2: The immediate risks to the health of the affected populations are reduced through improved access to medical treatment	<i>% of people for whom emergency health care is available (Target: 68% or 105 HH)</i>															
	Health Output 2.1: Improved access to health care and emergency health care for the targeted population and communities.	<i># of equipped ambulances provided to support health services (Target: 1 ambulance)</i>															
	Activities planned Week	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16
AP022	Procurement of 5 equipped First Aid Boxes to support operations at the evacuation site																
AP022	Put in place 1 standby ambulances by the GRCS GPlus Emergency Response Team at evacuation site.																
AP022	Case referral to local health structures.																
AP022	COVID-19 prevention messages and sensitisation session on prevention measures																
P&B Output Code	Health Output 4.2: Vector-borne diseases are prevented	<i># of mosquito nets procured and distributed (Target: 315 nets)</i>															
	Activities planned Week	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16

AP019	Procurement and distribution of mosquito nets for migrant families																		
P&B Output Code	<b>Health Outcome 6: The psychosocial impacts of the emergency are lessened</b>	<b># of people provided with PSS services (Target: N/A)</b>																	
	<b>Health Output 6.1: Psychosocial support provided to the target population as well as to RCRC volunteers and staff</b>	<b># of volunteers who have received PSS orientation (Target: 20 volunteers)</b>																	
		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16		
AP023	Conduct orientation of 20 volunteers (50% women) on PSS to conduct psychological support for migrant families as needed																		
AP023	Provision of PSS support to community as needed.																		



### Water, sanitation and hygiene

**People targeted: 696**  
 Male: 487  
 Female: 209  
**Requirements (CHF): 8,846**

**Population to be assisted:** GRCS aims to assist 105 households (696 people) WASH support.

**Programme standards/benchmarks:** This operation will seek to meet Sphere standards.

P&B Output Code	<b>WASH Outcome 1: Immediate reduction in risk of waterborne and water related diseases in targeted communities</b>	<b>% of target population in which a behavioural change is observed (Target: at least 100% or 105 households)</b>																	
	<b>WASH Output 1.5: Hygiene-related goods (NFIs) which meet Sphere standards and training on how to use those goods is provided to the target population</b>	<ul style="list-style-type: none"> <li>• # of people reached with hygiene promotion activities (Target: 696 people or 105 households)</li> <li>• # of water conservation items procured and distributed (Target: 105 buckets and 105 jerricans)</li> <li>• # of women and girls of childbearing age reached with dignity kits (Target: 75 women and girls)</li> <li>• # of people reached with hygiene kits (Target: 696 people)</li> </ul>																	
P&B Output Code	Activities planned Week	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16		

AP030	Procure and distribute 105 buckets (20L) with lids and 105 jerricans for water conservation.																	
AP030	Procure and distribute 2,088 pieces of soap (6 per HH per month), sufficient for 3 months.																	
AP030	Procure and distribute 298 hygiene kits (75 kits 1 per person) (1 x 75 women x 3 months) and replenish 73 to stock.																	
AP030	Procure and distribute family hygiene kits 105 Sanitation kits (1 per HH), including toothbrushes, bathing soap, etc.																	
P&B Output Code	<b>WASH Output 2.4: Hygiene promotion activities are provided to the entire affected population.</b>	<ul style="list-style-type: none"> <li>• # volunteers who have received HP orientation (Target: 10 volunteers)</li> <li>• # HP sessions conducted (Target: 6 sessions)</li> </ul>																
	Activities planned Week	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	
AP030	Orientation of 10 volunteers on hygiene and sanitation promotion including CEA																	
AP030	Conduct 2 hygiene promotion sessions per month for 3 months																	



### Protection, Gender and Inclusion

**People targeted: 696**  
 Male: 250  
 Female: 209  
**Requirements (CHF): 853**

**Population to be assisted:** GRCS aims to assist 105 households (696 people) PGI support.

**Program standards/benchmarks:** This operation will seek to meet [IFRC minimum standards for protection, gender and inclusion in emergencies](#)

P&B Output Code	<b>Protection, Gender &amp; Inclusion Outcome 1: Communities become more peaceful, safe and inclusive through meeting the needs and rights of the most vulnerable.</b>	<b>% of households reached with PGI and PSEA Information (Target: 100 or 105 HH)</b>															
	<b>Protection, Gender &amp; Inclusion Output 1.1: Programmes and operations ensure safe and equitable provision of basic services, considering different needs based on gender and other diversity factors.</b>	<b># of assessments conducted and reported on PGI and PSEA on evacuation site (Target: 1 assessment)</b>															
Activities planned Week	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	

AP031	Conduct an assessment of specific needs of the affected population based on criteria selected from the minimum standards for PGI in emergencies.																	
P&B Output Code	<b>Protection, Gender &amp; Inclusion Output 1.2: Programmes and operations prevent and respond to sexual and gender-based violence and other forms of violence especially against children.</b>	<ul style="list-style-type: none"> <li><b># of volunteers oriented on PGI and PSEA (Target: 20 volunteers)</b></li> <li><b># of migrants provided with PGI support (Target: 696 people)</b></li> </ul>																
	Activities planned Week	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	
AP033	Orientation of 20 volunteers on Minimum Standards for PGI in emergencies, PSEA, and relating data collection.																	
AP033	Establish a system to ensure IFRC and NS staff and volunteers have signed the Code of Conduct and have received a briefing in this regard																	

**Strategies for Implementation**  
Requirements (CHF): 15,371

P&B Output Code	<b>S1.1: National Society capacity building and organizational development objectives are facilitated to ensure that National Societies have the necessary legal, ethical and financial foundations, systems and structures, competences and capacities to plan and perform</b>	<b># of volunteers involved in the response (Target: 25 volunteers)</b>																
	<b>Output S1.1.4: National Societies have effective and motivated volunteers who are protected</b>	<ul style="list-style-type: none"> <li><b># of volunteers insured (Target: 25)</b></li> <li><b># volunteers provided with visibility material and protective clothing for their safety (Target: 140)</b></li> </ul>																
	Activities planned Week	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	
AP040	Provide complete briefings on volunteers' roles and the risks they face																	
AP040	Provide psychosocial support to volunteers																	
AP040	Ensure volunteers are aware of their rights and responsibilities																	
AP040	Ensure volunteers' safety and wellbeing																	
AP040	Ensure volunteers are properly trained																	
AP040	Ensure volunteers' engagement in decision-making processes of respective projects they implement																	

P&B Output Code	Outcome S2.1: Effective and coordinated international disaster response is ensured	# of monitoring visits conducted by Cluster delegation (Target: 2)															
	Output S2.1.3: NS compliance with Principles and Rules for Humanitarian Assistance is improved	- # of CEA orientation conducted (Target: 1) - # of feedback mechanisms setup (Target: 1) - # of feedback responded to (Target: N/A) - # of Lessons learned workshops conducted (Target 1)															
	Activities planned Week	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16
AP046	IFRC provides support to NS through Migration and finance monitoring visits																
AP084	Methods are put in place to ensure communities can participate in the response and influence decision-making																
AP084	Community communication activities ensure people are kept informed of operational plans and progress and they have information they need about the response																
AP084	Community feedback systems (including rumour and/or perception tracking) are established, and feedback acted upon and used to improve the operation																
AP084	Exit strategy developed that includes community consultation and sharing of the final evaluation results with the community																
AP084	Conduct lessons learned workshop																

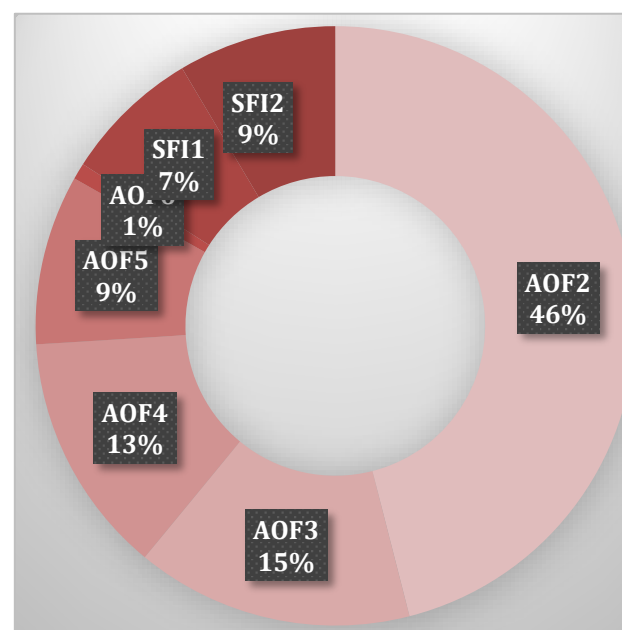
## Funding Requirements

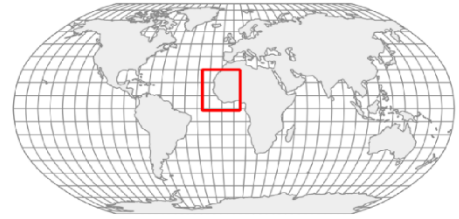
The overall amount allocated for implementation of this operation is CHF 96,478 as detailed in budget below.

Budget Group	Budget
Clothing & Textiles	7,733
Water, Sanitation & Hygiene	3,095
Medical & First Aid	9,646
Utensils & Tools	8,578
Cash Disbursement	39,898
<b>Relief items, Construction, Supplies</b>	<b>68,950</b>
Distribution & Monitoring	437
Transport & Vehicles Costs	3,877
<b>Logistics, Transport &amp; Storage</b>	<b>4,313</b>
National Society Staff	819
Volunteers	2,111
<b>Personnel</b>	<b>2,930</b>
Workshops & Training	10,756
<b>Workshops &amp; Training</b>	<b>10,756</b>
Travel	1,638
Office Costs	91
Communications	1,092
Financial Charges	819
<b>General Expenditure</b>	<b>3,640</b>
DIRECT COSTS	90,590
INDIRECT COSTS	5,888
<b>TOTAL BUDGET</b>	<b>96,478</b>

### Budget by Area of Intervention

AOF2 Shelter	44,395
AOF3 Livelihoods and Basic Needs	14,424
AOF4 Health	12,589
AOF5 Water, Sanitation and Hygiene	8,846
AOF6 Protection, Gender and Inclusion	853
SFI1 Strengthen National Societies	7,133
SFI2 Effective International Disaster Management	8,238
<b>TOTAL</b>	<b>96,478</b>





# Gambia : Communal Violence

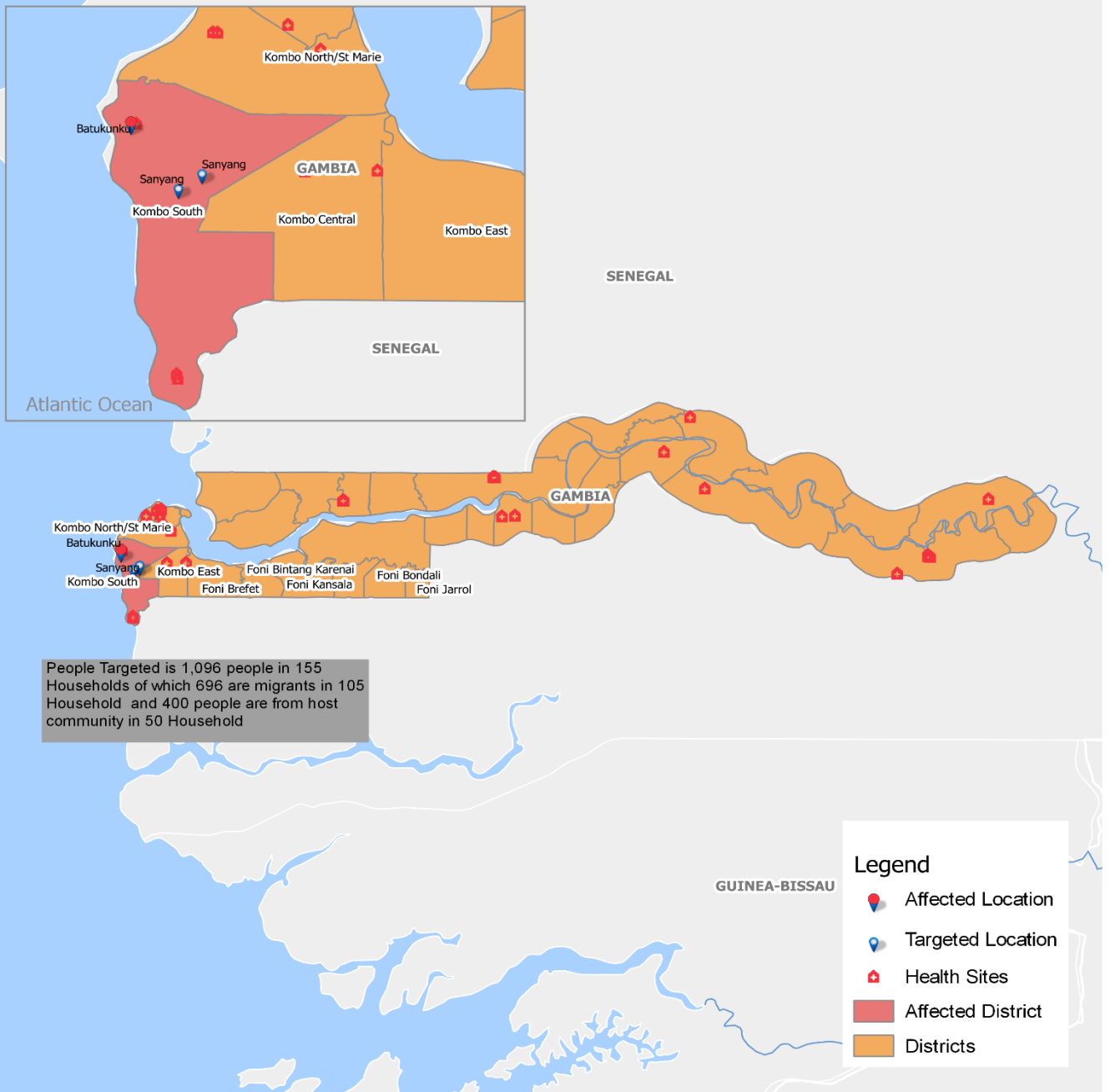
24 March 2021 ● CE-2021-000026-GMB

**696**  
PP  
Affected

**105**  
HH  
Affected

**1,096**  
PP  
Targeted

**155**  
HH  
Targeted



People Targeted is 1,096 people in 155 Households of which 696 are migrants in 105 Household and 400 people are from host community in 50 Household

The maps used do not imply the expression of any opinion on the part of the International Federation of the Red Cross And Red Crescent Societies or National Societies concerning the legal status of a territory or of its authorities. Map data sources: GADM, IFRC, Natural Earth, Gambia Red Cross.

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## Reference documents



Click here for:

- Previous Appeals and updates
- Emergency Plan of Action (EPoA)

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**For In-Kind donations and Mobilization table support:**

- IFRC Africa Regional Office for Logistics Unit: RISHI Ramrakha, Head of Africa Regional Logistics Unit, email: [rishi.ramrakha@ifrc.org](mailto:rishi.ramrakha@ifrc.org); phone: +254 733 888 022

**For Performance and Accountability support (planning, monitoring, evaluation and reporting enquiries)**

- IFRC Africa Regional Office: IFRC Africa Regional Office: Philip Komo Kahuho, Regional PMER Manager; email: [philip.kahuho@ifrc.org](mailto:philip.kahuho@ifrc.org); phone: +254 732 203 081

## How we work

All IFRC assistance seeks to adhere to the **Code of Conduct** for the International Red Cross and Red Crescent Movement and Non-Governmental Organizations (NGO's) in Disaster Relief and the **Humanitarian Charter and Minimum Standards in Humanitarian Response (Sphere)** in delivering assistance to the most vulnerable. The IFRC's vision is to inspire, **encourage, facilitate and promote at all times all forms of humanitarian activities** by National Societies, with a view to **preventing and alleviating human suffering**, and thereby contributing to the maintenance and promotion of human dignity and peace in the world.

The IFRC's work is guided by Strategy 2020 which puts forward three strategic aims:



**Save lives,**  
protect livelihoods,  
and strengthen recovery  
from disaster and crises.



Enable **healthy**  
and **safe** living.



Promote **social inclusion**  
and a culture of  
**non-violence** and **peace.**