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Nicaragua

2012 Annual Report

 International Federation
of Red Cross and Red Crescent Societies

MAANI002
05 JULY 2012

**This report covers the
period 01 January 2012
to 31 December 2012.**

*Strategic Planning Process workshop
2012/IFRC*



Overview

In 2012, the Regional Representation for Central America and Mexico worked with the Nicaraguan Red Cross (NRC) to strengthen its organizational development and actions in health care.

The National Society received on-site assistance from the Secretariat to support its governance and management bodies to respond better to institutional integrity risks. Assistance has been provided for the elaboration of the Strategic Plan 2013-2017 and for finding solutions to improve the internal organization and strengthen the strategies for fundraising, branch diagnostics, as well as communication and research on the institutional image. The Regional Representation has supported the Nicaraguan Red Cross' youth section to organize an internship with the Mexican Red Cross, as well as to implement micro-projects and coordinate with the larger regional youth network.

The Secretariat provided support for the creation of a volunteer database and for the National Society's monitoring of the installation of a new accounting software.

During the reporting period, the secretariat continued to support the Nicaraguan Red Cross' health department. In 2012, the Nicaraguan Red Cross started to implement IFRC's revitalized Community Based Health and First Aid (CBHFA) strategy as part of their community health initiatives of working with vulnerable communities. The capacities to respond to health-in-emergencies situations have been strengthened through the training of volunteers; however, the volunteers need to add trainings focused on epidemic control and psychosocial support.

Progress towards outcomes

Business line I: To raise humanitarian standards

Outcome 1.1. The Red Cross is better positioned to lead and demonstrate the Federation-wide contribution to reducing vulnerability, the exposure to risks and the ability of most vulnerable people to deal with their daily challenges; and capture learning and knowledge management to improve the quality of Red Cross work.

Output 1.1.3 Urban risk reduction, climate change adaptation, migration, violence prevention and non-communicable diseases are better understood and promoted within the National Societies.

Indicators	Annual Target	Implementation to date
1. Development of a plan for the implementation of a strategy for the Nicaraguan Red Cross for dealing with climate change.	1	Aspects linked to climate change specifics were incorporated into the Strategic Development Plan.
2. The National Society is part of at least one inter-agency platform or partnership related to key trends or emerging health issues (non-communicable diseases, migration, violence prevention or climate change)	1	The National Society is part of the SINAPRED platform.
3. The National Society health staff participate on inter-agency platforms and in regional events related to key trends and emerging health issues.	1	National Society's health department is part of the community committees.
4. The National Society's health staff/volunteers participate in two virtual seminars carried out during 2012 to better understand the key trends in relation to health within a regional context.		Accomplished during the regional meetings.
5. Urban risk reduction, the adaptation to climate change, migration and the prevention of violence are promoted and understood internally by the National Society.		DIPECHO VIII has included urban risk in the activities carried out in Distrito 2.

Outcome 1.2. A system for research, education, learning and knowledge-sharing initially focusing on urban risk reduction, climate change adaptation, migration issues, and violence prevention enhances the understanding of these trends in the context of the Red Cross, as well as the capacity to address them.

Output 1.2.2: All National Societies in the Americas provide a minimum set of information—audited annual reports and strategic plans.

Indicators	Annual Target	Implementation to date
The National Society is in compliance with the statutes governing its administration and undertakes an external audit to be submitted to and adopted by its General Assembly.		Accomplished in September 2012.

Outcome 1.4. The professional qualifications and competencies of the Red Cross volunteers and staff are strengthened, enabling National Societies to take the lead in addressing new risks and vulnerabilities.

Output 1.4.1: The capacity of the National Societies to provide professional qualifications and competencies to volunteers and staff at all levels is strengthened.

Indicators	Annual Target	Implementation to date
The capacities of the National Society's human resources are strengthened through the IFRC's online learning platform		The National Society achieved wide dissemination of the learning platform through courses and workshops for volunteers.

Comments on progress towards outcomes
<p>During 2012, various initiatives allowed the National Society to strengthen the disclosure of humanitarian standards. Moreover, the Nicaraguan National Society participated on risk management platforms focused on emergency care.</p> <p>With the support from the Red Cross Movement, the National Society has started the analysis of how to face new trends and align its key priorities within the National Strategic Plan.</p> <p>Relevant discussions with key actors have been carried out and allowed that the national staff, the volunteers and the governing board have a better understanding of the globalization challenges.</p>

Business Line II: To grow Red Cross Red Crescent services for vulnerable people

Outcome 2.1. Red Cross National Societies, through their network of branches, have enabled communities to better understand trends (urban risk, climate change, migration and violence) that increase the impact of disasters and crises in their lives, and to develop appropriate integrated responses.

Output 2.1.1: Key humanitarian trends integrated into disaster and crisis plans and programmes.

Indicators	Annual Target	Implementation to date
1. Incorporate and strengthen integrated institutional disaster and crisis response mechanisms, based on internationally adopted standards and guidelines, including the current trends.		The National Emergency Response Plan was updated with new approaches and guidelines.
2. The operational framework for water and sanitation has been developed and disseminated within the National Society.		The National Society has disseminated the water-and-sanitation framework and developed a response protocol.
3. The National Society has validated the revised training curricula for RIT and NIT in health in emergencies and water and sanitation.		The National Society has participated in the validation and revision of the training curricula for RIT and NIT health in emergencies and water and sanitation in April 2012.
4. By the end of 2012, the National Society has developed a risk mapping and prepositioning plan for the water and sanitation KIT2.		No implemented due the lack of funding.

Output 2.1.2 Urban risk approaches are adopted in disaster and crisis management.

Indicators	Annual Target	Implementation to date
The National Society organizes meetings to discuss the links between urban risk and water and sanitation, health in emergencies, and community health programmes, for further interventions.		Accomplished

Output 2.1.3 Climate change adaptation is integrated into disaster and crisis management.

Indicators	Annual Target	Implementation to date
The number of the health meetings organized by the National Society to discuss the links between climate change, water and sanitation, health in emergencies and community health programmes for further interventions.	3	Planning the national meeting and coordination meetings.

Outcome 2.2. An efficient and effective Red Cross disaster and crisis management system in the Americas will lead and inspire through strengthened capacity and coordination of all components focusing on increased shared operational responsibility with National Societies, improved mapping, the inclusion of innovative technology, creating new approaches and tools to address external trends in the zone and improve early warning/early action.

Output 2.2.2 The disaster and crisis-response system in the Americas will be forward-looking through innovation and by taking maximum advantage of the resources available throughout the Red Cross network.

Indicators	Annual Target	Implementation to date
1. The National Society participates in the online health platform by the end of 2012.		Activity accomplished in the second semester.
2. The number of National Society staff/volunteers trained in health in emergencies (NIT), focusing on epidemic control.	3	Activities accomplished in the second semester.
3. The number of National Society staff/volunteers trained in health in emergencies (NIT), focusing on psychosocial support.	3	Activities accomplished in the second semester.

Comments on progress towards outcomes

The Zone Logistics Unit advised the National Societies on standard IFRC procurement procedures regarding the distribution of IFRC funds, with considerable progress in helping National Societies align their standard procedures.

The Community-based Health and First Aid (CBHFA) strategy was consolidated in 18 countries, resulting in an increased number of vulnerable communities engaged in improving their health status and reducing risk through the CBHFA approach

The National Society has included health interventions related to epidemic control, community health, psychosocial support and hygiene promotion into the emergency operations that have taken place during 2012.

Business Line III: To strengthen the specific Red Cross Red Crescent contribution to development

Outcome 3.1. Red Cross National Societies, through their network of branches, demonstrate leadership through adopting policies, procedures and practices which promote social inclusion, non-discrimination and a culture of peace in the manner in which they work internally, with communities and with other beneficiary groups.

Output 3.1.1: National Society leadership and institutional capacity for partnership exist.

Indicators	Annual Target	Implementation to date
1. The National Society participates in the discussion on the global health strategic operational framework as part of the regional health network.	100%	The Nicaraguan Red Cross has participated in the discussion on the global health strategic operational framework.
2. The National Society health staff have been informed about the global initiatives and health framework, as well as about the new MoU signed between IFRC and PAHO.		A regional advocacy publication was developed.
3. By the end of 2012, the National Society has disseminated the mapping results of the national health plans and institutional partnerships.		This activity was carried out in the second semester.

Output 3.1.2 Urban risk is integrated into the National Society programming.

Indicators	Annual Target	Implementation to date
By 2012, the National Society health staff have evidence-based case studies on urban risk in relation to health and water and sanitation.	50%	Activities accomplished during the second semester.

Output 3.1.3 Climate change is integrated into the National Society programming.

Indicators	Annual Target	Implementation to date
By 2012, the National Society health staff have evidence-based case studies on climate change in relation to health and water and sanitation.	1	Not implemented—the study has been postponed to next year.

Output 3.1.4 Migration is integrated into the National Society programming.

Indicators	Annual Target	Implementation to date
The National Societies have been informed on issues related to migration through regional networks.	1	Accomplished

Output 3.1.5 Violence prevention is integrated into National Society programming.

Indicators	Annual Target	Implementation to date
1. By the end of 2012, the National Society has included the violence prevention module in the CBHFA national trainings.	100%	The National Society participated in the sessions.
2. The number of facilitators in the promotion of a culture of peace and prevention of violence through an academic partnership with a university.	6	The staff and volunteers of the National Society have been involved in the promotion of a culture of peace.

Outcome 3.2. The Red Cross National Societies, through their network of branches, have enabled communities to better understand trends that impact their lives and take action to improve their health and safety, as well as the environmental and socioeconomic conditions.

Output 3.2.1: The National Society addresses major trends and challenges contributing to vulnerability.

Indicators	Annual Target	Implementation to date
1. The National Society participates in the MNCH regional mapping.		Accomplished
2. The National Society shares lessons learned in the CBHFA roll out in 2012.	2	Accomplished
3. Number of National Society staff trained in BCC.	2	The BCC training was carried out in the second semester.
4. The number of staff and volunteers trained in CBHFA in 2012.	2	The CBHF training was carried out in the second semester.
5. The number of volunteers who are part of Club 25.	15	Accomplished

Outcome 3.3. The Red Cross National Societies have a progressive vision to reduce vulnerability by including leadership skills and capacities for working in partnership with communities, government, NGOs, NGIs, academic institutions, the private sector and civil society networks.

Output 3.3.1 The Red Cross leadership is recognized by the government and other key stakeholders.

Indicators	Annual Target	Implementation to date
The National Society participates in the IAC side event about MNCH and promotes the National Society leadership among key stakeholders.	100%	Accomplished

Output 3.3.2 Red Cross leadership is regularly updated on key humanitarian and development issues.

Indicators	Annual Target	Implementation to date
By the end of 2012 100% of government members have been informed on key humanitarian and development issues.	100%	Accomplished

Output 3.3.3 Building National Society financial sustainability.

Indicators	Annual Target	Implementation to date
By the end of 2012 the National Society has developed at least two proposals for donors to work on community health interventions addressing key trends.	2	One proposal has been developed.

Outcome 3.6. Youth, as agents for change of the Red Cross network, are a leading voice for joint actions with different sectors of society for inclusion, peace and innovation.

Indicators	Annual Target	Implementation to date
The National Societies have defined a plan and strategies for generational change, including the creation or revision of youth policies, establishing mechanisms for inter-generational learning and developing innovative youth programmes	50%	Several steps have been taken in this direction, including the approval of the volunteer policy and the process to update the volunteer registration system.

Outcome 3.7 The volunteers are the basis of the organization.

Indicators	Annual Target	Implementation to date
1. The statutes of the Nicaraguan Red Cross are updated in a participatory manner.	1	Review is under development.
2. Development of an operational volunteer management plan for the Nicaraguan Red Cross.	100%	Accomplished
3. The volunteer policy is defined and disseminated.	100%	Accomplished
4. The gender policy is defined and disseminated.	50%	In process

Comments on progress towards outcomes

With the assistance of the IFRC, the National Society made major improvements to the management of volunteers through the update of the existing database; the advances made in terms of strengthening at the level of policies and procedures will ensure an adequate volunteering cycle.

Business Line IV: To heighten Red Cross Red Crescent's influence and support for our work

Outcome 4.2. Strong links are fostered with the government, the public (especially opinion leaders), academia, the private sector, and other partners of the Red Cross who work at the local and national levels. The National Society is represented in key forums to address humanitarian challenges and trends.

Indicators	Annual Target	Implementation to date
During 2012, the National Society will maintain and put into effect the benefits and privileges arising from the status agreement signed between the Nicaraguan government and the IFRC, to achieve greater efficiency in preparedness, care and recovery of persons and communities affected by disasters and crises, as well as for programmes for vulnerable communities during normal times implemented by the National Society.	1	In process

Outcome 4.3. National Societies and donors invest increasing financial and human resources to improve National Societies' abilities to deliver internal support services as the way forward for providing strong programming.

Output 4.3.1 Resource mobilization capacities and efforts of the National Society are scaled up, in order to inspire more reliable contributions to the Red Cross Red Crescent Movement.

Indicators	Annual Target	Implementation to date
1. Strategic partnerships are established with other organizations and Movement components on issues of common interest and for the purpose of resource mobilization.	1	No implemented.
2. A resource mobilization strategy is defined and approved.	1	Accomplished

Comments on progress towards outcomes

Despite the need to build resource mobilization capacities, the Nicaraguan Red Cross has been unable to invest resources and efforts during the year. Individual efforts have been made but require more institutional support.

Business Line V: To deepen our tradition of togetherness through effective joint work and accountability.

Outcome 5.1 A knowledge network is established to provide a framework to disseminate innovations; promote horizontal cooperation and improve programming capacities in administration and finance, IT/Telecom, human resources, logistics and planning, monitoring, reporting and evaluation.

Output 5.1.1: A network of practice is established through FedNet and other information-sharing tools in each support services area (Administration, Finance, HR, Logistics, PMER and IT/Telecom).

Indicators	Annual Target	Implementation to date
The National Society is represented and active in each network of support services.	100%	Accomplished

Outcome 5.2 Alliances and partnerships are built that maintain unity and achieve higher value from our work together as a Movement.

Output 5.2.1: Peer-to-peer initiatives are promoted among National Societies and disseminated through the knowledge network.

Indicators	Annual Target	Implementation to date
During the second semester at least one peer-to-peer initiative is promoted.	1	The Youth Volunteer Network Support has been promoted as peer-to-peer initiative.

Outcome 5.3. National Societies' access and ability to use affordable technologies are improved, increasing outreach in a self-sustaining manner by bridging the digital divide.

Indicators	Annual Target	Implementation to date
By the end of the year the Nicaraguan Red Cross will have a modern and detailed volunteering database providing essential information on volunteers, and their levels of training is available following the updating and decentralization of the existing technology platform.	100%	The volunteer database has been updated.

Outcome 5.4 National Societies have a strategic plan aligned with *Strategy 2020* and report to their stakeholders on their results.

Output 5.4.1: The National Societies in the Americas have a plan aligned with *Strategy 2020* and report data against the Federation-wide reporting indicators.

Indicators	Annual Target	Implementation to date
By the end of 2012, the Nicaraguan Red Cross will have a strategic plan aligned with <i>Strategy 2020</i> .	100%	Through a process of national workshops, the National Society aligned its strategic documents with IFA.

Comments on progress towards outcomes

The contribution of the Nicaraguan Red Cross to the activities carried out inside the Youth Regional Network and the Communications Network was of great importance to strengthening other National Societies in the region.

In 2012, the Nicaraguan Red Cross has made substantial effort for the development and update of the platform for the database system of volunteers, with technical support from the Secretariat.

Key Risks or Positive Factors

Key Risks or Positive Factors	Priority High Medium Low	Recommended Action
The National Society saw progress in certain areas, but resource mobilization has been delayed.	H	Increase the institutional awareness and reinforce the interest to fund and implement permanent programs and activities.

Financial situation

Click here to go directly to the financial report: http://www.ifrc.org/docs/LTPF/Process/LTPF/2012/SP243NILTPF_12arf.pdf

How we work

All IFRC assistance seeks to adhere to the [Code of Conduct for the International Red Cross and Red Crescent Movement and Non-Governmental Organizations](#) (NGO's) in Disaster Relief and the [Humanitarian Charter and Minimum Standards in Disaster Response \(Sphere\)](#) in delivering assistance to the most vulnerable.

The IFRC's vision is to inspire, encourage, facilitate and promote at all times all forms of humanitarian activities by National Societies, with a view to preventing and alleviating human suffering, and thereby contributing to the maintenance and promotion of human dignity and peace in the world.

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The IFRC's work is guided by *Strategy 2020* which puts forward three strategic aims:

1. Save lives, protect livelihoods, and strengthen recovery from disaster and crises.
2. Enable healthy and safe living.
3. Promote social inclusion and a culture of nonviolence and peace.

Find out more on www.ifrc.org

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