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# Emergency Plan of Action Final Report

## Yemen: Complex Emergency

 International Federation  
of Red Cross and Red Crescent Societies

### General data

|   |  |
|---|--|
| <b>DREF n° MDRYE004</b>   | <b>Operation n° MDRYE004</b><br><b>Glide n°OT—2014-000042-YEM</b>  |
| <b>Date of disaster: June 2013</b>                                      | <b>Date of issue: September 24, 2014</b>   |
| <b>Operation start date: 4 April 2014</b>                               | <b>Person (IFRC) responsible for implementation of the operation: Mazin SALLOOM, IFRC Yemen Country Representative</b> |
| <b>Expected timeframe: 4 April – 4 June 2014</b>                        | <b>Monitoring period: 4 April – 4 June 2014</b>  |
| <b>Host National Society(ies): Yemen Red Crescent</b>                   | <b>Operation budget: CHF 162,063</b>   |
| <b>Number of people affected: 400,000</b>                               | <b>Number of people to be assisted: 6,000</b>  |
| <b>N° of other partner organizations involved in the operation: IoM</b> |  |

### A. Situation analysis

#### Description of the disaster

Yemen is passing through a critical transitional period with complex economic and political challenges which is negatively reflected on the wellbeing and livelihoods of the poor people who represent more than half of the country's population. The Yemen Red Crescent Society supported by the IFRC endeavour to address some of these problems with focus on the most vulnerable groups. Most of the Yemeni immigrants in the neighbouring country of Kingdom of Saudi Arabia (KSA). Yemenis are facing a massive deportation due to changing immigration laws and regulations. The daily rate of arriving returnees to Al Tawal from May to July is 2,500 per day. The total increase during this period is 63,500 returnees according to YRCS in Hajjah. An estimated of 400,000 Yemenis is predicted to return to their home country by the end of 2014. The majority of returnees have already started arriving from Saudi Arabia through the border exit of Al Tawal in the Hajjah governorate. 550,000 Yemenis have returned from KSA via several entry points since January 2013 (as of May 2014), from June 2013 to April 2014, the number of returnees via Al Tuwal reached 381,409, as per the Yemen Humanitarian Snapshot May 2014. The workers arrived dehydrated, hungry and without money and any basic personal belongings. Yet this is only the first segment of the workers' arduous journey back to the communities of origin. There is a humanitarian imperative to provide for the basic needs of these persons until they are able to return to their homes, which formed the basis for launching a DREF operation.



Yemeni returnees received food and hygiene kits on arrival to Yemen from Saudi Arabia. Photo: YRCS

During the reporting period which covers the duration of the operation from 4 April to 4 June 2014, all planned activities have been implemented through close collaboration between the YRCS Hajjah branch, the HQ and IFRC Yemen Office. The food items and hygiene kits were purchased following strict procurement standards and transported to the warehouses at Haradh city where the distribution point was located. Returnees were given the opportunity to communicate with their family members using telephone services provided by YRCS at the reception point. It was touch with their families in Yemen. Training sessions were also conducted at the branch level to ensure

good preparation of volunteers to deal with returning immigrants. There was a positive impact evident from the first day of distribution as expressed by target beneficiaries and local authority as well as NS volunteers and leadership. During the two months' timeframe of the operation all activities were carried out according to the plan of action leading to the assistance of 6,000 returnees at the border with food parcels, hygiene kits, shelter items, and FA services. Given the observed tangible results, there was a strong request from local authority and branch to extend the support with focus on this category of people as the influx is highly expected to continue throughout the year.

## Summary of current response

### **Overview of Host National Society**

The Yemen Red Crescent Society (YRCS) currently has a network of 20 branches, 11,000 volunteers, 3,500 members and over 300 employees. YRCS works closely with Movement partners in Yemen, including International Committee of Red Cross (ICRC), Danish RC, Norwegian RC, Swedish RC, French RC, German RC, British RC and United Arab Emirates RC. The IFRC plays a key role in developing coordination mechanisms among all stakeholders to ensure effective and quick response especially in emergencies. Key to this cooperation are partnerships that have been established with government ministries, including the National Disaster Management Unit, Civil Defence General Directorate, Ministry of interior, the Directorate of Environmental Emergencies and Disasters, Ministry of Water and Environment, Ministry of Health, Ministry of Education. In addition, the YRCS has established modalities of operation with INGO's and CBO's including UNHCR, UNICEF, UNDP, OCHA, OXFAM, WFP, WHO, Care and the World Bank. In the current humanitarian crisis YRCS is coordinating with the Yemen office of the IOM. IOM is at present the only organization authorized by the government to work in the border areas where more than a thousand Yemenis are returning each day. The emergency response outlined in this document, describes interventions that will complement IOM activities in the border areas with emergency services for returnees until they reach their communities of origin.

### **Overview of Red Cross Red Crescent Movement in country**

The IFRC Delegation in Yemen is located in the YRCS HQ in Sana'a. IFRC has a status agreement in the country and has integration agreements with Partner National Societies of Denmark, Germany and Norway. As of July 2013, IFRC does not fall under the ICRC security umbrella, but coordinates closely with ICRC especially for field visits. IFRC does not have a presence outside Sana'a.

IFRC is providing support to YRCS in Organizational Development/Capacity Building (OD/CB), Disaster Management (DM) including disaster response and preparedness capacity enhancement, and Health and Care (H/C) with focus on community based health. The support is designed to strengthen the YRCS in terms of strategic, organizational and technical capabilities.

### **Overview of non-RCRC actors in country**

The IFRC plays a key role in supporting coordination and exchanging of information among partners to ensure synchronised support to the YRCS. YRCS has worked or established communication with such non-Movement partners as governmental entities (ie: the National Disaster Management Unit, Civil Defence General Directorate, Ministry of interior, the Directorate of Environmental Emergencies and Disasters, Ministry of Water and Environment, Ministry of Health, Ministry of Education, etc.), UNHCR, UNICEF, UNDP, OCHA, OXFAM, WFP, WHO, Care and the World Bank.

At the request of the Yemeni government, IOM has been providing emergency assistance to returnees, including health care, water, food, and immediate necessities such as clothing and footwear.

IOM provided food, health care, and relief commodities benefitting more than 87,000 people. Republic of Yemen Government and U.N. officials expressed concern that unemployed returnees could place further strain on already vulnerable communities. According to the U.N., most Yemeni returnees are residing in western governorates. (USAID, Fact Sheet #2, 3 March 2014)

## Needs analysis and scenario planning

| ASSUMPTIONS & RISKS  | LIST IF SPECIFIC AFFECTED SECTORS OR STATE 'ALL' | Likelihood  | Impact      | CAN CONTROL; MITIGATE / INFLUENCE; OR ONLY FACTOR-IN  |
|--|--|-------------|-------------|---|
| <b>Beneficiaries</b> - <i>Low involvement of beneficiaries in planning process</i>             | <b>Beneficiaries Operational Community</b>       | L<br>M<br>M | L<br>M<br>M | - Focal group discussion with returnees in communities of origin<br>- Support to the branch volunteers in relevant areas<br>- Actively meet with community leaders in communities of origin |
| <b>Human Resources</b> - <i>Difficult to attract and retain competent staff and volunteers</i> | <b>Volunteers capacity</b>                       | M           | M           | Provide short refresher courses for staff & volunteers in relevant areas  |
| <b>Coordination</b> - <i>(Lack of coordination between YRCS HQ and branches)</i>               | <b>Operational</b>                               | M           | L           | Set up regular management meetings between IFRC and NS  |
| <b>Security</b> <i>(Worsened conflict situation)</i>   | <b>All</b>                                       | H           | M           | Activate DM Contingency Plan  |

## B. Operational strategy and plan

### Overall Objective

The goal of the proposed programme is to provide humanitarian assistance to the large number of Yemeni returnees who are and will be returning to from the Kingdom of Saudi Arabia (KSA). To achieve this goal, YRCS has chosen to focus on achieving two specific outcomes in the Hajjah governorate, where the returnees will be crossing into Yemen from KSA.

### Proposed strategy

The Yemen Red Crescent Society has carried out an initial assessment of the situation, with real-time updates from the Hajjah Branch where the returnees re-enter Yemen and the Haradh sub-branch where many remain stranded. The Society has also coordinating with all stakeholders including government ministries, both at the local, regional and national level to identify the gaps and ensure that there is no duplication of service provision.

### Operational support services

#### Human resources

The Human resources allocated for this DREF are as follows:

- A management team comprised of two HQ staff for coordination and monitoring.
- A task force team comprised of a program manager, who is the president of the Hajjah Branch, a finance officer from the branch, a project coordinator from the branch and three branch supervisors.
- A medical clinic team is composed of a doctor, a nurse and a pharmacist, a guard and a cleaner
- A warehouse team is composed of two warehouse guards, to secure the warehouse for 24 hours a day, and a warehouse keeper for logistics.
- One IFRC project officer to support the implementation of the operation.

#### Logistics and supply chain

- Procurement
  - Procurement was done for relief items (food & hygiene kits) in the governorate of Hajjah due to heighten security risks on the road, and more efficient/timely distribution
- Warehouse
  - A warehouse was rented for the duration of the operation in Haradh to store the non-food items and hygiene kits.
- Transport
  - Volunteers were transported from the branch to the border area where initial contact was made with returnees.
  - Relief items will be delivered to the distribution point in Haradh.

## Information technologies (IT)

- Phone cards were provided to key YRCS staff & volunteers to facilitate communication during the implementation of the operations.
- Phone credit was delivered for returnees to facilitate return to communities of origin.

## Communications

- National Society staff & volunteers were wearing YRCS vests to increase visibility and credibility on the YRCS work in the field.
- There will be a local press communiqué outlining the operation co-sponsored by the IFRC & the YRCS, regular updates will be provided and a press conference to be held at the end of the action.
- Short articles to be posted on the IFRC website

## Security

Security considerations are a priority in an unstable environment such as Yemen. A Contingency Plan has been developed by the NS, but precise mitigating measures need to be developed which apply specifically to the area of operation. Branch staff and volunteers will require briefing on these measures.

## Planning, monitoring, evaluation, & reporting (PMER)

A monitoring and evaluation plan will be done for this operation to ensure a result based management for this operation.

- Technical support from the IFRC Zone or country
  - IFRC MENA zone and country team will support the YRCS in coaching them on good M&E practices. Project team will be involved in building them.
  - A reporting monitoring training was done in over two days to familiarize them with the tools

## C. DETAILED OPERATIONAL PLAN

Needs analysis:

Since early November 2013, hundreds of thousands of workers have been deported to their home countries, including 154,995 Yemenis. The majority of workers arriving al-Tuwal border were dehydrated and did not have basic personal belongings as they were not given the opportunity to collect them.

According to a rapid needs assessment conducted by the Yemen Red Crescent branch in Hajjah, the immediate priority is to address dehydration of the workers arriving at al-Tuwal border by providing them with water and liquids, to administer first aid and refer difficult cases to the YRCS clinic in Haradh. Additional efforts must be made to facilitate contact with their families so the workers can return to their communities of origin.

Population to be assisted:

This operation initially targeted 6,000 Yemeni returnees during two months from beginning of April 2014 (95% of them are men since most are labor immigrants and prefer not to be accompanied by their families) from Saudi Arabia crossing/heading into Hajjah governorate (Mainly: Haradh, Midi and Abs) topping up IoM 1 day support package at the borders. The selection criteria will focus on the returnees who have no means of support or social network, including those who leave the borders area heading to their homes towns and cities. Individual surveying approach will be used to ensure proper data collection and targeting. At the end of this period, an assessment will decide if further emergency assistance is still needed and this operation may be extended.

## Early warning & emergency response preparedness

| Early Warning & emergency response preparedness  |  |                              |               |                                    |                    |
|--|--|------------------------------|---------------|------------------------------------|--------------------|
| Planned outcomes and outputs   |  | Monitoring of implementation |               |                                    |                    |
| Outcomes   | Indicators   | Operation Target             | By when       | Achieved during monitoring period% | Cum. achievement % |
| <b>Outcome 1:</b> YRCS delivers timely and effective provision of humanitarian and social services to the most vulnerable people and affected communities in Yemen   |  |                              |               |                                    |                    |
| <b>Output 1.1:</b> YRCS' capacities and structures are enhanced for more effective management and service delivery to meet the needs of vulnerable peoples in Yemen  | The capacity and skills of 60 volunteers and staff at branch level is enhanced to carry out relief, logistics, data collection, registration and distribution tasks proficiently | 60 YRCS volunteers           | 26 – 27 April | 67%                                | 67%                |
| Progress towards Outcomes  |  |                              |               |                                    |                    |
| <p>- <b>Procurement process</b></p> <ul style="list-style-type: none"> <li>o Collecting offers for food packages and hygiene kits: Committee was assigned to set specifications and collect samples from market as a standard for all potential suppliers to abide with</li> <li>o Suppliers were invited to submit their bids in sealed envelopes .Offers were collected on time from Sana'a and Hajjah suppliers.</li> <li>o All bids and were opened and processed according to standard transparent procedures.</li> <li>o Warehouse was rented at the border town of Haradh for storing the items and distribution</li> <li>o Selected supplier was notified on time and food items and hygiene kits were sent from Hodeidah to Haradh by the 10<sup>th</sup> of May.</li> <li>o As per suggestion of the branch, refrigerators were rented and used to preserve some of the food items due to high temperature of the region which was immediately approved by the Federation office in Yemen.</li> <li>o Medicine procurement was implemented at HQ level and offers were collected form Sana'a market based on a list of items that was developed and reviewed by a physician and pharmacist to ensure its compliance with the basic needs of returnees and most common health problems. Medical items were sent to the clinic of branch it will be used for the current and future returnees.</li> </ul> <p>- <b>Training of volunteers at branch level</b></p> <ul style="list-style-type: none"> <li>o Training curriculum was developed by the branch to meet the needs of the returned with focus on logistics, registration and data collection, and distribution.</li> <li>o Training was conducted for two days (26-27 April) in Haradh for volunteers who will participate in the operation. The training included 40 participants, 20 from Haradh and 20 from Midi districts. About half of the participants (50%) were females who were selected equally from the two districts.</li> </ul> <p>- <b>Registration and data collection</b></p> <ul style="list-style-type: none"> <li>o Registration of returnees was conducted at the reception point within the border compound by YRCS team. Total number of registered returnees at the reception point reached 6,000 beneficiaries who received support. <ul style="list-style-type: none"> <li>o Data collected included name, ID, profession, destination, community of origin.</li> <li>o Vouchers were distributed at reception point that were used at the distribution center</li> </ul> </li> </ul> <p>- <b>Challenges:</b></p> <ul style="list-style-type: none"> <li>o Unexpected logistics requirements emerged in the initial implementation process including transportation of goods to the last distribution point and refrigerating facility to preserve some food items in good condition</li> </ul> |  |                              |               |                                    |                    |

## Health & care

| Health and Care   |  |                              |                    |                                    |                          |
|---|--|------------------------------|--------------------|------------------------------------|--------------------------|
| Planned outcomes and outputs  |  | Monitoring of implementation |                    |                                    |                          |
| Outcomes  | Indicators                                   | Operation Target             | End date           | Achieved during monitoring period% | Cumulative achievement % |
| <b>Outcome 1:</b><br>YRCS returnees from KSA benefit from basic health care   |  |                              |                    |                                    |                          |
| <b>Output 1.1</b><br>Increased first aid knowledge and practice at individual, household and community level  | 1.1 # of volunteers trained on FA            | 60<br><i>volunteers</i>      | 30<br><i>April</i> | 67%                                | 67%                      |
| <b>Output 1.2</b><br>YRCS staff & volunteers provide first aid health services to affected target group   | 1.2 # of people receiving FA health services | 6,000<br><i>returnees</i>    | 4 June             | 7%                                 | 7%                       |
| Progress towards Outcomes   |  |                              |                    |                                    |                          |
| <ul style="list-style-type: none"> <li>- <b>Training of volunteers at branch level</b> <ul style="list-style-type: none"> <li>o A refresher First Aid training course was organized during 26 – 27 April at the branch level for 40 volunteers from Haradh district and Midi district. The training included 40 participants, 20 from Haradh 20 from Midi districts who have previous knowledge FA. They also received more training on other relevant aspects based on a curriculum was developed by the branch to meet the needs of the returnees with focus on first aid, psychological support, referrals as needed.</li> <li>o First Aid provided to returnees: Approximately 400 out of the 6,000 returnees (or 7%) were suffering from different injuries and were provided by needed first aid assistance at the reception point and again at the YRCS clinic in Haradh.</li> </ul> </li> <li>- <b>Challenges:</b></li> <li>- The number of participants has been reduced from 60 to 40 when one of the district of Abs was excluded from the training and the whole process due to several reasons. Most importantly, as witnessed in the field there a small number of returnees and target group in this district in addition to its far location from the center of the operation place.</li> </ul> |  |                              |                    |                                    |                          |

## Water, Sanitation and Hygiene Promotion

| Water, sanitation and hygiene promotion   |                                       |                              |          |                                    |                          |
|---|---------------------------------------|------------------------------|----------|------------------------------------|--------------------------|
| Planned outcomes and outputs  |                                       | Monitoring of implementation |          |                                    |                          |
| Outcomes  | Indicators                            | Operation Target             | End date | Achieved during monitoring period% | Cumulative achievement % |
| <b>Outcome 1:</b><br>Yemeni Returnees' basic hygiene conditions are enhanced  |                                       |                              |          |                                    |                          |
| <b>Output 1.1</b><br>YRCS delivers timely and effective provision of hygiene kits to the most vulnerable people returnees to Yemen from KSA | # of returnees receiving hygiene kits | 6,000<br><i>people</i>       | 4 June   | 100%                               | 100%                     |

## Progress towards Outcomes

### Analysis of implementation – achievements and challenges

- The hygiene kits were packed separately and distributed along with the food parcel in one bundle. The distribution process went on smoothly and according to plan and mechanism. Since over 90 percent of the returnees were young men who used to be migrants in the KSA, the intervention focus on the most urgent food and hygiene needs of this particular category of people.
- As the returnees arrived at the border, they were met with YRCS volunteers at a reception point within the passport and customs compound. Their details were registered in a special logbook and then given vouchers to get the food parcel and hygiene kit when they reach the warehouse along the highway in Haradh.
- As most of the returnees do not have identification cards or passports it was essential to collect all vital information of the targeted returnees. Information collected by YRCS included full name, home governorate/district in Yemen, destination, and support they expect from YRCS, etc. The information will form the basis for the assessment that YRCS branch compiled at a later stage. After registration the returnees were given stamped vouchers which enabled them to receive their food parcels and hygiene kits when they reach the distribution point on their way to Haradh.
- The intervention targeted the most vulnerable people who are the workers deported from KSA and who arrived by deportation buses and showed up at registration point. By the end of the reporting period which covers the duration of the process, all of the quantity has been distributed benefiting 6,000 returnees.

### Lessons learned and challenges:

- In such emergency operation the exact and immediate needs of target beneficiaries are more complex and should be thoroughly explored to pinpoint essential relief items and exclude unnecessary ones. In the first phase of the operation it became clear that the target returnees had specific nutritional and hygienic needs based on the unique nature of their situation. Some items proved to be of little importance and had to be reconsidered for any possible extension of the operation or other future operations. Some hygiene items like tooth paste and brush and razor were recommended to be cut from the package and keep the most basic items like soap, towel, and tissue.

## Shelter and Settlements

### Shelter and Settlements

| Planned outcomes and outputs  | Indicators   | Monitoring of implementation |          |                                    |                          |
|---|--|------------------------------|----------|------------------------------------|--------------------------|
|   |  | Operation Target             | End date | Achieved during monitoring period% | Cumulative achievement % |
| <b>Outcome 1:</b><br>Yemenis arriving at the borders at night have enhanced protection and general conditions |  |                              |          |                                    |                          |
| <b>Output 1.1</b><br>600 Returnees have access to temporary sleeping  | # of returnees who have access to temporary sleeping | 600                          | 4 June   | 520                                | 86.6%                    |

### Progress towards Outcomes

The relief items of 600 mattresses and blankets were purchased separately from local market following standard procurement procedures. Distribution of mattresses and blankets to returnees: As the returnees were always on the move most of them did not need to get blankets and mattresses. As the returnees arrived at distribution they did not show urgent need for mattresses and blankets as they were on the move and had light baggage with them. Nevertheless, during the reporting period 370 blankets were distributed to needy returnees. Besides, as 150 blankets and mattresses were distributed to displaced people affected by flash floods that hit the same area recently, they will soon be replenished from the central warehouse in Sana'a.

Shelter and Settlements

| Planned outcomes and outputs   |  | Monitoring of implementation |          |                                    |                          |
|--|--|------------------------------|----------|------------------------------------|--------------------------|
| Outcomes   | Indicators   | Operation Target             | End date | Achieved during monitoring period% | Cumulative achievement % |
| <b>Outcome 1:</b><br>Returnees have less diseases and illnesses related to food sustenance       |  |                              |          |                                    |                          |
| <b>Output 1.1</b><br>Returnees have access to food rations that allow them to sustain for 3 days | # of returnees who have access to food rations that allow them to sustain for 3 days | 6000                         | 4 June   | 6.000                              | 100%                     |

Progress towards Outcomes

- Early May, the inauguration and distribution process was launched and attended by some local authority officials including the Deputy Governor of Hajjah governorate, the Director of Haradh district, General Director of the Governorate, and the Head of the Local Council. The President of the Branch, the YRCS HQ HD Coordinator, and IFRC Reporting and Programme Officer attended the event and closely supervised and monitored the whole process for the first two days. This distribution took place at the warehouse about 200 meters from Al Tewel Border Exit. This facilitated the process of ensuring that the goods were provided to returnees who crossed the border.
- The distribution process continued for 20 days and ended on the 2<sup>nd</sup> of June. By the end of the period 6,000 returnees were provided with food parcels.
- The refrigerated items (milk, juice, and cheese) were added to the already prepared food/hygiene parcels at the warehouse shortly before distribution which was done on a daily bases to ensure the freshness of items.
- Returnees were provided transportation by IOM from the border to Haradh. The food ration will sustain them for the period of one to three days until they reach their community of origin.

**Lessons learned:**

- In future intervention or extension of the current operation the following should be considered:
- Because of the short stay for returnees on the border areas (for food parcel they didn't use dates) as well as the assessment showed that they use only part of the hygiene kit contents (they didn't use the toothpaste and toothbrush)
- According to reports from the team at the distribution center not all items in the hygiene kits were used by the beneficiaries. It was, therefore suggested to remove razors, toothpaste and brush and keep the soap, towel, and tissues

**Constraints and challenges:**

- In the first few days at the distribution center, volunteers found it difficult to register and distribute the parcels to the many returnees arriving within a very short period. Thus the branch requested that additional volunteers be stationed during peak times to enhance the process and ensure efficient service delivery.
- Difficult working environment represented by harsh weather of the region during this time of the year with exceptionally high temperature and sandy wind during the day. The situation was aggravated by lack of electricity and fuel which is affecting the whole country.
- There was a risk of double or undeserved distribution as some untargeted groups were seen pretending to be returnees and trying to get vouchers. There were about 150 porters working at the customs facility who had easy access to YRCS reception point. YRCS had a discussion with management and security at the compound and had their cooperation to prevent such attempts by those porters or other categories of staff or local community.

*The number of arriving returnees is fluctuating from one day to another. That made it difficult for volunteers at the entry point and reception point to cope with the increasing numbers and it has been recommended to add more volunteers at these points to facilitate smooth registration and collection of information as well as distribution*

## Contact information

### For further information specifically related to this operation please contact:

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1. Revised Emergency Appeal budget *(if needed)* [below](#)
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## How we work

All IFRC assistance seeks to adhere to the Code of Conduct for the International Red Cross and Red Crescent Movement and Non-Governmental Organizations (NGO's) in Disaster Relief and the Humanitarian Charter and Minimum Standards in Disaster Response (Sphere) in delivering assistance to the most vulnerable.

The IFRC's vision is to inspire, encourage, facilitate and promote at all times all forms of humanitarian activities by National Societies, with a view to preventing and alleviating human suffering, and thereby contributing to the maintenance and promotion of human dignity and peace in the world.

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Saving lives, changing minds.



The IFRC's work is guided by Strategy 2020 which puts forward three strategic aims:

1. Save lives, protect livelihoods, and strengthen recovery from disaster and crises.
2. Enable healthy and safe living.
3. Promote social inclusion and a culture of non-violence and peace.

**Disaster Response Financial Report**

MDRYE004 - Yemen - Yemeni Returnees

Timeframe: 04 Apr 14 to 04 Jun 14

Appeal Launch Date: 04 Apr 14

Final Report

**Selected Parameters**

|                         |               |           |          |
|-------------------------|---------------|-----------|----------|
| Reporting Timeframe     | 2014/4-2014/9 | Programme | MDRYE004 |
| Budget Timeframe        | 2014/4-2014/6 | Budget    | APPROVED |
| Split by funding source | Y             | Project   | *        |
| Subsector:              | *             |           |          |

All figures are in Swiss Francs (CHF)

**I. Funding**

|                                      | Raise humanitarian standards | Grow RC/RC services for vulnerable people | Strengthen RC/RC contribution to development | Heighten influence and support for RC/RC work | Joint working and accountability | TOTAL   | Deferred Income |
|--------------------------------------|------------------------------|---|--|---|----------------------------------|---------|-----------------|
| <b>A. Budget</b>                     |                              | 162,063                                   |  |   |                                  | 162,063 |                 |
| <b>B. Opening Balance</b>            |                              |   |  |   |                                  |         |                 |
| <b>Income</b>                        |                              |   |  |   |                                  |         |                 |
| <u>Other Income</u>                  |                              |   |  |   |                                  |         |                 |
| <i>DREF Allocations</i>              |                              | 133,308                                   |  |   |                                  | 133,308 |                 |
| <b>C4. Other Income</b>              |                              | 133,308                                   |  |   |                                  | 133,308 |                 |
| <b>C. Total Income = SUM(C1..C4)</b> |                              | 133,308                                   |  |   |                                  | 133,308 |                 |
| <b>D. Total Funding = B +C</b>       |                              | 133,308                                   |  |   |                                  | 133,308 |                 |

\* Funding source data based on information provided by the donor

**II. Movement of Funds**

|   | Raise humanitarian standards | Grow RC/RC services for vulnerable people | Strengthen RC/RC contribution to development | Heighten influence and support for RC/RC work | Joint working and accountability | TOTAL    | Deferred Income |
|---|------------------------------|---|--|---|----------------------------------|----------|-----------------|
| <b>B. Opening Balance</b>               |                              |   |  |   |                                  |          |                 |
| <b>C. Income</b>                        |                              | 133,308                                   |  |   |                                  | 133,308  |                 |
| <b>E. Expenditure</b>                   |                              | -133,308                                  |  |   |                                  | -133,308 |                 |
| <b>F. Closing Balance = (B + C + E)</b> |                              | 0   |  |   |                                  | 0        |                 |

## Disaster Response Financial Report

### MDRYE004 - Yemen - Yemeni Returnees

Timeframe: 04 Apr 14 to 04 Jun 14

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Final Report

#### Selected Parameters

|                         |               |           |          |
|-------------------------|---------------|-----------|----------|
| Reporting Timeframe     | 2014/4-2014/9 | Programme | MDRYE004 |
| Budget Timeframe        | 2014/4-2014/6 | Budget    | APPROVED |
| Split by funding source | Y             | Project   | *        |
| Subsector:              | *             |           |          |

All figures are in Swiss Francs (CHF)

## III. Expenditure

| Account Groups                                  | Budget         | Expenditure                  |   |  |   |                                  | TOTAL         | Variance |
|---|----------------|------------------------------|---|--|---|----------------------------------|---------------|----------|
|   |                | Raise humanitarian standards | Grow RC/RC services for vulnerable people | Strengthen RC/RC contribution to development | Heighten influence and support for RC/RC work | Joint working and accountability |               |          |
|   | A              |                              |   |  |   | B                                | A - B         |          |
| <b>BUDGET (C)</b>                               |                |                              | <b>162,063</b>                            |  |   | <b>162,063</b>                   |               |          |
| <b>Relief items, Construction, Supplies</b>     |                |                              |   |  |   |                                  |               |          |
| Clothing & Textiles                             | 9,299          |                              | 8,132                                     |  |   | 8,132                            | 1,167         |          |
| Food  | 65,345         |                              | 58,896                                    |  |   | 58,896                           | 6,449         |          |
| Water, Sanitation & Hygiene                     | 45,011         |                              | 22,388                                    |  |   | 22,388                           | 22,622        |          |
| Medical & First Aid                             | 1,660          |                              | 1,582                                     |  |   | 1,582                            | 79            |          |
| <b>Total Relief items, Construction, Sup</b>    | <b>121,315</b> |                              | <b>90,997</b>                             |  |   | <b>90,997</b>                    | <b>30,318</b> |          |
| <b>Logistics, Transport &amp; Storage</b>       |                |                              |   |  |   |                                  |               |          |
| Storage   | 221            |                              | 1,672                                     |  |   | 1,672                            | -1,451        |          |
| Transport & Vehicles Costs                      | 3,402          |                              | 2,929                                     |  |   | 2,929                            | 473           |          |
| <b>Total Logistics, Transport &amp; Storage</b> | <b>3,623</b>   |                              | <b>4,601</b>                              |  |   | <b>4,601</b>                     | <b>-978</b>   |          |
| <b>Personnel</b>                                |                |                              |   |  |   |                                  |               |          |
| National Staff                                  | 5,608          |                              | 2,636                                     |  |   | 2,636                            | 2,972         |          |
| National Society Staff                          | 7,769          |                              | 6,473                                     |  |   | 6,473                            | 1,297         |          |
| Volunteers                                      | 3,187          |                              | 6,959                                     |  |   | 6,959                            | -3,772        |          |
| <b>Total Personnel</b>                          | <b>16,565</b>  |                              | <b>16,068</b>                             |  |   | <b>16,068</b>                    | <b>496</b>    |          |
| <b>Workshops &amp; Training</b>                 |                |                              |   |  |   |                                  |               |          |
| Workshops & Training                            | 4,178          |                              | 3,939                                     |  |   | 3,939                            | 239           |          |
| <b>Total Workshops &amp; Training</b>           | <b>4,178</b>   |                              | <b>3,939</b>                              |  |   | <b>3,939</b>                     | <b>239</b>    |          |
| <b>General Expenditure</b>                      |                |                              |   |  |   |                                  |               |          |
| Travel  | 3,427          |                              | 1,735                                     |  |   | 1,735                            | 1,692         |          |
| Information & Public Relations                  | 89             |                              | 280                                       |  |   | 280                              | -191          |          |
| Office Costs                                    | 1,172          |                              | 1,543                                     |  |   | 1,543                            | -371          |          |
| Communications                                  | 1,626          |                              | 2,011                                     |  |   | 2,011                            | -385          |          |
| Financial Charges                               |                |                              | 54  |  |   | 54                               | -54           |          |
| Other General Expenses                          | 177            |                              | 410                                       |  |   | 410                              | -233          |          |
| Shared Office and Services Costs                |                |                              | 3,534                                     |  |   | 3,534                            | -3,534        |          |
| <b>Total General Expenditure</b>                | <b>6,491</b>   |                              | <b>9,567</b>                              |  |   | <b>9,567</b>                     | <b>-3,076</b> |          |
| <b>Indirect Costs</b>                           |                |                              |   |  |   |                                  |               |          |
| Programme & Services Support Recove             | 9,891          |                              | 8,136                                     |  |   | 8,136                            | 1,755         |          |
| <b>Total Indirect Costs</b>                     | <b>9,891</b>   |                              | <b>8,136</b>                              |  |   | <b>8,136</b>                     | <b>1,755</b>  |          |
| <b>TOTAL EXPENDITURE (D)</b>                    | <b>162,063</b> |                              | <b>133,308</b>                            |  |   | <b>133,308</b>                   | <b>28,755</b> |          |
| <b>VARIANCE (C - D)</b>                         |                |                              | <b>28,755</b>                             |  |   | <b>28,755</b>                    |               |          |

**Disaster Response Financial Report**

MDRYE004 - Yemen - Yemeni Returnees

Timeframe: 04 Apr 14 to 04 Jun 14

Appeal Launch Date: 04 Apr 14

Final Report

**Selected Parameters**

|                         |               |           |          |
|-------------------------|---------------|-----------|----------|
| Reporting Timeframe     | 2014/4-2014/9 | Programme | MDRYE004 |
| Budget Timeframe        | 2014/4-2014/6 | Budget    | APPROVED |
| Split by funding source | Y             | Project   | *        |
| Subsector:              | *             |           |          |

All figures are in Swiss Francs (CHF)

**IV. Breakdown by subsector**

| Business Line / Sub-sector                             | Budget         | Opening Balance | Income         | Funding        | Expenditure    | Closing Balance | Deferred Income |
|--|----------------|-----------------|----------------|----------------|----------------|-----------------|-----------------|
| <b>BL2 - Grow RC/RC services for vulnerable people</b> |                |                 |                |                |                |                 |                 |
| Disaster response                                      | 162,063        |                 | 133,308        | 133,308        | 133,308        | 0               |                 |
| Subtotal BL2   | 162,063        |                 | 133,308        | 133,308        | 133,308        | 0               |                 |
| <b>GRAND TOTAL</b>                                     | <b>162,063</b> |                 | <b>133,308</b> | <b>133,308</b> | <b>133,308</b> | <b>0</b>        |                 |