

www.ifrc.org
Saving lives,
changing minds.

Emergency Appeal

Sierra Leone: Ebola Virus Disease

 International Federation
of Red Cross and Red Crescent Societies

Revised Appeal n° **MDRSL005** **6,348,350 people** to be assisted

Glide n° **EP-2014-000039-SLE** **CHF 56,754,063** budget (revised)
CHF 54,330,063 multilateral
CHF 2,424,000 bilateral

Appeal launched **June 2014**

1st revision **July 2014**

2nd revision **September 2014**

3rd revision **October 2014**

4th revision **current**

Appeal ends **June 2015**

This revised Emergency Appeal seeks a total of **CHF 56.8m** (increased from CHF 41.1m) to enable the IFRC to support the **Sierra Leone Red Cross Society (SLRCS)** to respond to the ongoing Ebola Virus Disease (EVD) outbreak for 6,348,350 people. This revision represents another significant scale-up of SLRCS activities, notably in surveillance and contact tracing. The revision has been necessitated by the decision to open a second Ebola treatment centre in Kono district after an assessment carried out indicated the need and notable increase in both human and material resources. As of 3 March 2015 there had been 11,466 cumulative confirmed, probable and suspected cases and 3,546 cumulative deaths recorded in Sierra Leone. The total number of survivors and discharged cases in the country is 3,099. A recovery assessment is currently underway and will form the basis of the next revision. [<click here to open the detailed revised emergency plan of action – EPoA>](#)

The disaster and the Red Cross Red Crescent response to date

March – April 2014: Ebola outbreak first detected in Guinea; National Ebola Task Force established in Sierra Leone

May 2014: First ebola case reported in Sierra Leone near the border with Guinea, with rapid caseload spread as a result of the movement of health care workers.

June 2014 IFRC Field Assessment and Coordination team (FACT) deployed (rapid assessment); Emergency Appeal launched for CHF 880,000.

July 2014 IFRC Appeal revision n° 1 issued for CHF 1.36m; Emergency Response Units deployed to establish the Ebola Treatment Centre in Kenema with extraordinary DREF allocation of CHF 1m.

September – October 2014 with confirmed caseload spiralling out of control and twelve out of thirteen districts affected; IFRC issues Appeal revision n° 2 for CHF 12.85m, followed by revision n° 3 for CHF 41.1m.

March 2015: Appeal revision n° 4 for CHF 56.8m.



The use of mobile phones in data collection has significantly supported the Red Cross operation team to obtain real time information. IFRC/2015

The operational strategy

Overall objective: Contribute to ending the Ebola epidemic in Sierra Leone through awareness messaging, safe and dignified burials, contact tracing, and social mobilization; provide psychosocial support and case management/treatment to those affected.

Proposed strategy: The appeal strategy follows the revised Ebola strategic framework which identifies five outcomes: 1) The epidemic is stopped; 2) National Societies have better Ebola preparedness and stronger long term capacities; 3) IFRC operations are well coordinated; 4) Safe and dignified burials (SDB) are effectively carried out by all actors; and 5) Recovery of community life and livelihoods.

As there is still ongoing transmission, the current appeal revision continues to focus on stopping the epidemic, and centres on the five response pillars (described above). Each response pillar is equally important and reliant on the others to be effective. The operation strategy seeks to build National Society capacities. While response activities continue to be implemented, planning is already underway to strengthen preparedness and recovery programming, and elements of Community Based Health and First Aid (CBHFA), EVD risk reduction, and epidemic control for volunteers are currently being integrated which will be core components of ongoing preparedness capacity. Recovery planning has also commenced, and activities will be outlined in a subsequent revision of this appeal.

Beneficiary selection: In addition to having a national range, and based on the assessments carried out and indications provided by the Ministry of Health and Sanitation, the plan of action targets high risks groups and opinion leaders. These groups include:

- Women's groups and associations
- Bike riders and drivers
- Schools
- Religious and traditional healer leaders
- Health workers
- Ebola patients and their families

Special attention will be given to women and women's groups since this is an especially vulnerable group. To date, authorities report indicate that 59% of the people affected by the EVD are women, including the women health workers as they are the ones that take care of their sick family members and relatives, as well as caring for the bodies of person that have died.

Proposed sectors of intervention (revised plan)

Coordination and partnerships

The SLRCS is a member of the National Ebola Response Centre (NERC) and attends daily briefings and makes presentations on activities under the Safe and Dignified Burials Pillar. It is also a member of the District Ebola Response Centres (DERC), with branches participating in daily meetings and briefings. SLRC has permanent representation at the Western Area Command Centre, which coordinates all Ebola activities in respect of alerts, ambulances and burials in the populous Freetown area.

In January 2015, the SLRC was actively involved in the development of the District Ebola Plans, which involved submitting Red Cross activities and geographical focus for inclusion in the Catalogue for Partner Support to the DERC, as coordinated by the UN Mission for Ebola Emergency Response (UNMEER) Field Crisis Managers. SLRCS has also participated in the development of District Surveillance Plans in collaboration with key partners.

To ensure a cohesive and coordinated international response, regular meetings are held with agencies who co-facilitate other pillars, including UNICEF (social mobilization), WHO (case management) and UNFPA (surveillance and contact tracing).

Red Cross (SLRC and IFRC) are the co-facilitators along with the authorities of the Safe and Dignified Burial Pillar and chair weekly meetings which are attended by representatives from the key partner agencies, resulting in the development of a number of national standard operating procedures for burials and household disinfection as well as other key decisions.

Health and care

Outcome: Contribute to the reduction of mortality and morbidity related to the Ebola Virus Disease in Sierra Leone through community awareness and social mobilisation, contact tracing and surveillance, provision of psychosocial support, safe and dignified burials and case management to those affected.

Output 1. Social Mobilization and Beneficiary Communications: Community understanding, engagement, ownership and implementation of prevention and control measures is ensured through effective social mobilisation and two-way communication with beneficiaries, community leaders and religious leaders to prevent further transmission and control the outbreak

Activities planned:

- Conduct perception surveys on media penetration in communities, broad level activity with better targeting.
- Building and Installation of 140 Red Cross Ebola information kiosks and hand washing stations in each District.
- Organize house-to-house visits in villages to share vital information using various methods (Audio, visual materials displays)
- Organize child-friendly activities in targeted areas (production of games, painting, kids T- shirts, little radios etc.) in 14 operational areas
- Organize mass sensitization and sanitation campaigns (procurement of sanitation kits for 14 Operational areas)
- Bicycles for community based volunteers team leaders
- Produce supplementary Ebola information, communication and education (IEC) material such as leaflets, brochures and flip charts and disseminate
- Train 650 volunteers in Epidemic Control for Volunteers (ECV) with particular emphasis on Ebola including EVD signs and symptoms, prevention measures and referral mechanisms, personal protection
- Training of the Ebola Response Mobile team at headquarters

Output 2. Community Engagement and Beneficiary Communication activities: To engage people and families in a meaningful dialogue to address stigma, dispel rumours or cultural misperceptions of the disease, bury bodies safely and respectfully and highlight the importance of seeking early treatment and provide opportunities for communities to voice their say and ask questions using different communication mediums.

Activities planned:

- Establishment of one hour live interactive weekly television program broadcast with a focus on gathering and responding to communities needs for information
- Scaling-up of current Radio activities to two weekly one hour interactive Radio Broadcasts across SLBC with a focus on gathering and responding to communities needs for information
- Establishment of IVR (pre-recorded information exchange) system in cooperation with local telecommunication providers to provide access to pre-recorded prevention and programmatic information relating to Ebola
- Scale-up the use of the TERA system to a set structure of targeted messaging and community feedback
- Establish the system for mass short messaging service (SMS via TERA) on Africell network
- Setting-up public address for sound trucks (open broadcast units for radio broadcasts).
- Train beneficiary communications field staff and 470 volunteers in basic community engagement and beneficiary communications with a focus on the dissemination of Ebola information and feedback in all districts going (house-to-house) as well as document with mini-KAPS using RAMP/ Open Data Kit (ODK) to support SDB teams in information gathering and community engagement during SDB process
- 30 short forums (2 per district) and engagement with “community resource oriented persons” – village chiefs, traditional healers, teachers, soldiers and police, hunters, musicians, sport personalities etc. To build a team of leaders for communities to prevent Ebola and use as spokespersons on broadcast media radio and TV.
- Establish a system of data and information collection to disseminate for use on broadcast mediums, SMS, IVR, management and operational teams to allow a clearer understanding of current community thoughts and understandings of Ebola (identify gaps).

- Produce 5 minute radio dramas for broadcast on weekly SLRC radio broadcasts
- Produce audio recorded drama series for distribution by CD to communities
- Communication community field trips for TV/radio broadcast weekly gathering of audio and video programming
- Media training and workshop with national media companies to discuss activities.
- Press briefings (as necessary)
- Setting-up of the National Society central control room
- Redat upgrade and development of data visualization tool and standardization with MAGPI, the mobile data collection application, and consultant support
- One-day sessions with artists and musicians, film producers to discuss national Ebola strategy and how SLRC can work with these groups.
- Short training in community engagement and beneficiary communications to all operational staff.
- Production of IEC materials print, billboards, wall murals.
- Radio and TV production promotion materials for broadcast use
- Audio and video training for field staff.
- Bi-weekly meeting (by phone) to establish regional network in the Ebola-affected areas
- Procure smart phones for beneficiary communications officers and volunteers.
- Recruitment of branch officers.
- Photography workshops for SLRCS staff and volunteers.
- International Volunteers Day/ Women/Health day awareness rising.
- Field monitoring and field trips for roaming officers and systems staff.

Output 3. Health Care, ECV & CBHFA: Quality care is provided to Ebola patients in Kenema and Kono districts

Activities planned:

- Construct, run and maintain Kenema ETC functioning with a capacity of 10 beds
- Construct, run and maintain Kono ETC functioning with a capacity of 20 beds
- Provide adequate supply of drugs, material and consumables for the 2 ETCS
- Provide and Maintain adequate staffing for the running of the 2 ETCS
- Provide safe patient transport & referrals
- Conduct necessary refresher & continuous training for staff
- Maintain adequate staff health activities including psychosocial support

Output 4. Health Care, ECV & CBHFA: Effective CBHFA interventions with emphasis on Malaria, diarrhoea, respiratory infections, cholera measles are integrated and maintained (Community Health)

Activities planned:

- Training HQ and branches on Community Based Health and First Aid Programme/ Epidemic Control for Volunteers (ECV)
- Identify, recruit and train priority communities (at least 5 groups per chiefdom.) 149 chiefdoms @ 5 group each (2000 people total) using standardized methodologies (CBHFA and ECV)
- Organize regular (once a fortnight) additional training / refreshers training within target communities as part of community based health programming / ECV rollout
- Organize continuous training and briefing sessions for 2,000 community based volunteers of social mobilization in 14 operational area on CBHFA and ECV
- Organize continuous training and briefing sessions with SLRCS social mobilization volunteers in CBHFP / CBHFA / ECV
- Printing and distribution of CBHFA and EVC toolkits and monitoring and evaluation toolkits for target branches and communities
- Train 650 volunteers in Epidemic Control for Volunteers (ECV) with particular emphasis on Ebola including EVD signs and symptoms, prevention measures and referral mechanisms, personal protection
- Training of the Ebola Response Mobile team at headquarters
- Perform communities and home visits and deliver educational messages on Malaria, respiratory infections, measles (SLRC and community volunteers)
- Monitoring CBHFA & ECV activities (monthly meetings/supervision /monitoring visit and reporting from branches and volunteers

Output 5. Safe and Dignified Burial (SDB) and Disinfection: Risk of transmission of disease in the communities at household level and in health facilities reduced through disinfection and safe and dignified burials.

Activities planned:

- Provide surge (specialized) vehicles for teams involved in activities related to Dead Body Management teams in the 14 operational areas (at least 1 pickup vehicle for burial, 1 hard top for SDB volunteers)
- Specialized DMB training for 10 additional SDB team in Freetown
- Perform safe burials of human remains in the 14 operational areas, including from the /Ebola Treatment Centre (ETC) and within communities in close collaboration with the Ministry of Health and Sanitation / District Health Management Teams.
- Identify and train 15 additional national society SDB trainers
- Establish coordination and clear referral mechanism with country health teams
- Train 550 volunteers on Safe and Dignified (transport of body, and disinfection /fumigation of dwellings (houses, toilets, kitchens, utensils and personal effects of affected families) in 14 operational areas. A total of 55 burial teams country-wide.
- Regular refresher training sessions (6 sessions), on the dressing and proper removal (best practices) of the PPE as well as disinfection every 2 months for SDM teams.
- Procurement of SDB Starter kits and replenishments kits.
- Procurement of infra-red thermometers for offices of the National Society.
- Organize cross-border workshop on Safe and Dignified Burials
- Nutrition support for SDB volunteers (water and sandwiches)
- Nutrition and food supplement support (multi-vitamins, water) for staff and volunteers
- Recruitment of a national SDB Supervisor at headquarters.
- Procure additional SDB materials (local procurement of rain boots, shovels, cutlasses, pick axes, chopping axes, duck tapes, converse ropes, hand sanitizers, jerry cans and buckets)
- Conduct quality assurance check of SDB team by an external partner or supervisors.
- Conduct regular SDB activity monitoring by NS and IFRC
- Development of SDB standard operating procedures and IFRC guidelines on EVD cross border epidemics (including translation)
- Rented accommodation (room) for SDB Teams (14 branches/districts). 2 rooms per operational area.
- First aid training for all SDB volunteers
- Upgrade National Disaster Response Team Training for Rapid Response (35 participants)
- Branch (District Level) Disaster Response Teams Training for Rapid Response (14 sessions)
- Participation of 10 selected volunteers and staff to the Regional Disaster Response Team Induction Course
- Second National Disaster Response Team training on Ebola Preparedness and Response (25 participants)
- Recruitment of 14 branch SDB Officers
- Recruitment of 15 SDB trainers for the National Society

Output 6. Psychosocial support: Psychosocial support is provided to families affected by the epidemic with a sick person in the family or a deceased, including a survival kit (essential food and non-food).

Activities planned:

- Train 540 volunteers in all 14 operational areas districts that are following up contact in psychosocial first aid
- Provide psychosocial counselling to affected persons, family members, and volunteers
- Conduct community visits for mitigation and reduction of stigma and fear
- Prepare communities for re-integration / acceptance of suspects / probable / confirmed cases
- Accompany and support individuals discharged from isolation back to their communities to assist in re-entry and reassure communities
- Procurement and distribution of appropriate resettlement packages/survival kits for 2000 affected families. (Orphans and children)
- Real-Time review of post-traumatic stress disorders (PTSD) risk factors for staff and volunteers in Ebola operation
- Publish and disseminate real time review
- Recruitment of branch and headquarters PSS officers

- Obtain two-month services of a PSS delegate

Output 7. Community surveillance and contact tracing: In coordination with partner agencies, an effective alert investigation and contact tracing system is implemented to ensure rapid referral and care

Activities planned:

- Train 420 volunteers in all 14 branches for Surveillance and Contact Tracing of suspected, probable and confirmed cases (11 training sessions)
- Undertake contact tracing and follow-up activities by volunteers in communities
- Provision of mobile phones for CT volunteers
- Recruitment of Branch 14 Contact Tracing Officers
- Develop detailed implementation plans for the introduction of Community Event Based Surveillance in Port Loko, Koinadugu and Bonthe
- Train community volunteers in Community Event Based Surveillance in the three priority districts
- Purchase key items for roll-out of Community Event Based Surveillance in three priority districts (motorbikes and mobile phones)

Output 8. National Society capacity development and support costs: The capacity of the Sierra Leone Red Cross Society to manage Ebola virus disease outbreak response has been expanded and strengthened.

Activities planned:

- Recruitment of National Society Ebola staff at headquarters and branches in the operational areas.
- Identification and recruitment of SLRCS National Ebola Coordination at headquarters
- Recruitment of National Society Safe and Dignified Burial Supervisor and Trainer
- Recruitment of National Society support staff (programme staff, warehouse/fleet, finance staff, security guards etc.)
- Establishment of Monitoring Rapid Response (Mobile) Team (RRT) consisting of a doctor/nurse, SDB specialist, Contact Tracing specialist, and a driver
- Provision and transportation services (mini buses) for the transportation of National Society headquarters staff to avoid public transport so as to minimise body contact
- Training of newly recruited National Society staff from 14 operation areas (Bo, Bombali, Kailahun, Kenema, Port Loko, Western Area Rural and Western Area Urban, Kambia, Tonkolili, Pujehun, Moyamba, Kono, Koinadugu and Bonthe)
- Training of additional recruited National Society Ebola Response staff in all the 14 operational areas.
- Capacity building in computer skills and reporting (local training)
- Provision of office equipment and materials for the operational areas (electricity supply, internet connectivity, stationery)
- IT support for at least 14 operational areas plus headquarters (laptops and desk top computers, printers, photocopiers, digital camera)
- Refurbishment of the headquarters building
- Upgrading branch infrastructure (refurbishment work) at branches based on needs
- Construction of 1 central (multi-purpose) warehouse for the National Society in Freetown.
- Construction of 4 mini-warehouses at regional level in Bo, Bombali Kenema and Western Area branches
- Development/fencing of a VRP transport depot (National Society Ebola vehicle Garage / station) in Waterloo, Freetown
- Hire of an empty plot of land for use a VRP depot and fleet management in Freetown adjacent the National Society headquarters
- Improvement of headquarters Emergency Operations Room (EoR) with internet facility, computers, printers, telephone hotlines, information and information dissemination, and updates on Ebola
- Duty of care/welfare of SLRCS staff and volunteers (insurance system in place covering all national Society personnel involved in the operations):
 - ✓ Provision of complementary insurance covers local and international for staff and volunteers involved in the Ebola operations
 - ✓ Provision of volunteers' daily incentives and weekly risk allowances for SDB volunteers
 - ✓ Local life insurance scheme for staff and volunteers and Group Personal Accident Scheme for staff

- ✓ Complementary staff life insurance (in-country)
- ✓ International Federation insurance coverage against accidents and injuries for 2,380 National Society volunteers for a period of one year.
- ✓ Quality assurance check of SDB team by an external partner or supervisors.
- ✓ Development of infection, prevention and control guidelines
- Support to SLRCS participation in international Ebola trainings programmes and workshops, conferences & meetings. (Course fees, flight tickets accommodation, per diem)
- Restoration / repairs of national headquarters and branch radio communication base stations equipment
- Volunteer recognition – end of activity package/ ceremony and certificate of recognition award to all volunteers and staff involved in the Ebola operation.
- Provision of water system at the centre in Waterloo, for volunteers and washing of SDB vehicles
- Printing of SLRCS code of conduct for staff and volunteers

Budget

See attached IFRC Secretariat budget (Annex 1) for details.

Walter Cotte
Under Secretary General
Programme Services Division

Elhadj Amadou As Sy
Secretary General

Contact information

For further information specifically related to this operation please contact:

- **Sierra Leone:** Constant HS Kargbo, Acting Secretary General, Phone:+233 766 266 74; email: ckargbo@sierraleoneredcross.org
- **IFRC Sierra Leone:** Moulaye Camara, Head of Delegation, Mobile 1 (Sierra Leone): + 232 79 23 67 95, email : moulaye.camara@ifrc.org
- **IFRC Sierra Leone:** Andrew Jarjou, Operations Manager, phone: + 232 76 738 116 (cell), email : andrew.jarjou@ifrc.org
- **IFRC Ebola Regional Coordination:** Norbert Allale, Head, IFRC Ebola response, phone: +224 620 100 615 / +41 79 708 4588, email: norbert.allale@ifrc.org
- **IFRC Geneva:** Cristina Estrada, Operations Quality Assurance Senior Officer; Geneva; phone: +41 22 730 4260; email: cristina.estrada@ifrc.org
- **IFRC Africa Zone:** Daniel Bolaños Gonzalez, Disaster Management Coordinator for Africa; Nairobi; phone: +254 20 283 55213; email: daniel.bolanos@ifrc.org
- **IFRC Zone Logistics Unit (ZLU):** Rishi Ramrakha, Head of zone logistics unit; Tel: +254 733 888 022/ Fax +254 20 271 2777; email: rishi.ramrakha@ifrc.org

For Resource Mobilization and Pledges:

- **IFRC Ghana:** Terry Carney, Ebola Resource Mobilisation Coordinator; Accra; phone: +233 266 444 147; email: terry.carney@ifrc.org

For Performance and Accountability (planning, monitoring, evaluation and reporting):

- **IFRC Zone:** Robert Ondrusek, PMER Coordinator; phone: +254 731 067 277; email: robert.ondrusek@ifrc.org

How we work

All IFRC assistance seeks to adhere to the Code of Conduct for the International Red Cross and Red Crescent Movement and Non-Governmental Organizations (NGOs) in Disaster Relief and the Humanitarian Charter and Minimum Standards in Disaster Response (Sphere) in delivering assistance to the most vulnerable.

The IFRC's vision is to inspire, encourage, facilitate and promote at all times all forms of humanitarian activities by National Societies, with a view to preventing and alleviating human suffering, and thereby contributing to the maintenance and promotion of human dignity and peace in the world.

www.ifrc.org

Saving lives, changing minds.



The IFRC's work is guided by Strategy 2020 which puts forward three strategic aims:

1. Save lives, protect livelihoods, and strengthen recovery from disaster and crises.
2. Enable healthy and safe living.
3. Promote social inclusion and a culture of non-violence and peace.

Sierra Leone: Ebola Emergency Appeal

23/03/2015

Budget Group	Multilateral Response	Inter-Agency Shelter Coord.	Bilateral Response	Appeal Budget CHF
Shelter - Relief	211,800	0		211,800
Shelter - Transitional	47,140	0		47,140
Construction - Housing	0	0		0
Construction - Facilities	950,000	0		950,000
Construction - Materials	205,190	0		205,190
Clothing & Textiles	497,700	0		497,700
Food	647,524	0		647,524
Seeds & Plants	0	0		0
Water, Sanitation & Hygiene	1,486,239	17,196		1,503,435
Medical & First Aid	5,894,573	437,917		6,332,490
Teaching Materials	173,325	0		173,325
Utensils & Tools	111,813	0		111,813
Other Supplies & Services	280,520	0		280,520
Emergency Response Units	0	0	2,424,000	2,424,000
Cash Disbursements	0	0		0
Total RELIEF ITEMS, CONSTRUCTION AND SUPPLIES	10,505,824	455,113	2,424,000	13,384,937
Land & Buildings	0	0		0
Vehicles Purchase	2,780,440	0		2,780,440
Computer & Telecom Equipment	334,482	0		334,482
Office/Household Furniture & Equipment	459,930	0		459,930
Medical Equipment	0	0		0
Other Machinery & Equipment	4,000	0		4,000
Total LAND, VEHICLES AND EQUIPMENT	3,578,852	0	0	3,578,852
Storage, Warehousing	290,320	15		290,335
Distribution & Monitoring	4,924,079	173,218		5,097,297
Transport & Vehicle Costs	3,854,082	0		3,854,082
Logistics Services	173,000	44,272		217,272
Total LOGISTICS, TRANSPORT AND STORAGE	9,241,481	217,505	0	9,458,986
International Staff	5,541,064	32,337		5,573,401
National Staff	45,000	0		45,000
National Society Staff	6,549,720	0		6,549,720
Volunteers	6,822,134	0		6,822,134
Total PERSONNEL	18,957,918	32,337	0	18,990,255
Consultants	263,171	9,000		272,171
Professional Fees	312,000	0		312,000
Total CONSULTANTS & PROFESSIONAL FEES	575,171	9,000	0	584,171
Workshops & Training	2,516,484	0		2,516,484
Total WORKSHOP & TRAINING	2,516,484	0	0	2,516,484
Travel	723,312	18,468		741,780
Information & Public Relations	1,444,054	0		1,444,054
Office Costs	1,925,168	0		1,925,168
Communications	695,032	267		695,299
Financial Charges	100,000	198		100,198
Other General Expenses	15,120	2,840		17,960
Shared Support Services	0	0		0
Total GENERAL EXPENDITURES	4,902,686	21,772	0	4,924,458
Programme and Supplementary Services Recovery	3,268,097	47,822		3,315,919
Total INDIRECT COSTS	3,268,097	47,822	0	3,315,919
TOTAL BUDGET	53,546,513	783,550	2,424,000	56,754,063
Available Resources				
Multilateral Contributions	53,133,750			53,133,750
Bilateral Contributions				
TOTAL AVAILABLE RESOURCES	53,133,750	0	0	53,133,750
NET EMERGENCY APPEAL NEEDS	412,763	783,550	2,424,000	3,620,313