

# Dominican Republic Annual Report 2014

**MAADO001**  
**01 June 2015**

**This report covers the  
period 01 Jan 2014 to  
31 Dec 2014.**

*Volunteers from the Dominican Red Cross  
carry out health sensitization activities in a  
school.*

*Source: DRC*



## Overview

In 2014, the efforts against the cholera outbreaks were continued. Along with cholera awareness-raising campaigns, the Dominican Red Cross (DRC) supported the Ministry of Health on epidemiological surveillance using the volunteer network. In addition, with the support of the International Federation of Red Cross and Red Crescent Societies (IFRC) and in coordination with the Coalition to Eliminate Cholera in Haiti and the government, the DRC and the Haiti Red Cross Society (HRCS) developed activities in response to the new outbreaks.

Currently, the DRC's main focus is disaster response; however, there is still much work to do from the standpoint of the three development pillars. These three pillars are: internal and external communication, application of a resource mobilization strategy and the formulation of a Binational Plan of Action based on the bilateral agreement of cooperation with the Haiti Red Cross Society.

In regard to the political panorama of the country in 2014, an issue to consider is Sentence 168-13 of the Constitutional Tribunal, which ruled that the children of citizens in transit that are born in the Dominican Republic are not eligible for Dominican citizenship; this has generated strong debates and reactions on the national and international stage.

Although between Haitian and Dominican citizens that live in the two country's border area is normal, violence and discrimination could arise at any time. The current vision and how the issue is addressed delayed development activities in the border area, which is one of the most vulnerable on the Island of Hispaniola.

In the first quarter, the Dominican Republic Ministry of Health confirmed that there was an outbreak of chikungunya and that the majority of cases were in the Nigua province of San Cristobal. Currently, chikungunya is affecting the Dominican Republic at the national level; it has become more than "outbreak", it is clear that the country is now dealing with an epidemic that has a population range rarely seen in recent decades.

**Emergency Appeal Cholera.-** After the outbreak's peak, the Dominican Red Cross continued working alongside the Ministry of Health and local authorities in community-based prevention in its auxiliary role, increasing its actions during times of high risk. During the current operation's implementation, the National Society has been coordinating with the Water Authority and the municipal authorities of San Cristobal and La Altagracia to support the provision of safe water in the areas affected by the latest outbreaks. In order to support this effort, the Dominican Red Cross established five oral hydration centres: two in La Altagracia, two in San Cristobal, and one in Santiago. As part of the strategy, volunteers from the Bavaro branch (La Altagracia province) carried out disinfection campaigns in coordination with the Ministry of Health.

**Migration.-** Over a year ago, the Dominican Republic began a process to change the official identification document for all Dominican citizens. The Chairman of the Election Board (JCE), Roberto Rosario, announced that the old voter identification cards would expire in January 2015. Rosario urged people to go to the polling places to update their cards before they expire. He added that those who had not provided their information to the election board would not be certified, and they would have difficulty receiving services at government institutions, private sector and with any legal transaction required in the country. Through this change, thousands of Haitian descendants have been left without an identity because of the legal issues surrounding the validity of the law of naturalization and the Constitutional Court statement 168-13.

### Working in partnership

The IFRC has a country office in the Dominican Republic there is also a Spanish Red Cross office and German Red Cross regional office. Other National Societies provide programme support such as the Canadian Red Cross Society in response and preparedness. The International Committee of the Red Cross (ICRC) covers the Dominican Republic through its office in Port-au-Prince, Haiti.

In terms of cooperation between National Societies, the Haiti Red Cross Society is an important partner with which the DRC has maintained a bilateral cooperation agreement since 2003; the agreement was updated at the end of 2013.

The Dominican Red Cross is well integrated into the national Civil Defence System, and it has a seat in all governmental cooperation and development forums linked to its humanitarian mandate.

The National Society is a member of the United Nations Humanitarian Country Team, along with the IFRC, and it maintains good technical cooperation relations with all international non-government organizations (NGOs) in-country (e.g. Oxfam, Plan International, amongst others).

Regular meetings are held amongst all of these actors, in particular during crises and disasters. Looking ahead, it is important for the coordination to be extended to the areas of development and the strengthening of the National Society's organizational capacity.

Operational Partners	Agreement
Spanish Red Cross	bilateral cooperation agreement
German Red Cross	bilateral cooperation agreement
Haiti Red Cross Society	bilateral cooperation agreement
The Canadian Red Cross Society	First Response Initiative project
IFRC	Coordination and support

## Progress towards outcomes

This section should be structured under the IFRC secretariat's business lines.

### Business line I: HUMANITARIAN STANDARDS

**Outcome 1.1: The Red Cross is better positioned to lead and demonstrate the Federation-wide contribution to reducing vulnerability**

#### Output 1.1.1 Humanitarian access is addressed through learning and action

Measurement			
Indicators	BL	Annual Target	Implementation to date
<b>2014</b>			
Dominican Red Cross has received support for national legislation projects.	0	N/A	The IFRC and the Dominican RC have taken steps to launch the final report of a study on the situation and the perspectives of the implementation in the Dominican Republic of the disaster law guidelines and to undertake other activities regarding the disaster law element and other elements of the disaster law project in this country.  Up until now, 8 DRC staff members have been trained in disaster law.
Dominican Republic has adopted new law procedures on disaster law	0	N/A	Regarding the implementation of a plan of action for the bilateral cooperation agreement between the DRC and the HRCS on disaster preparedness, disaster management and disaster-risk reduction in border areas between the two countries, a border area meeting with the two National Societies and the representations of the IFRC and the ICRC is being organized for mid-February 2015.
Dominican Red Cross has received support through regional and sub-regional initiatives related to disaster law.	0	N/A	The DRC's director general (DG) participated in the Local Rules, Global Aid: legal preparedness for disasters in Apia, Samoa event ( IFRC Side Event)
Dominican Red Cross has a documented learning experiences related to civil military relations.	0	N/A	This was documented as result of the civil military meeting in 2013.
<b>2013</b>			
The DRC reflects a greater understanding, dissemination and application of the Fundamental Principles and humanitarian values in the actions of the National Society.	0	1 consulta tion	The DRC participated in the consultation framework on the Fundamental Principles, increasing its understanding and

		<b>completed</b>	application of the Fundamental Principles and humanitarian values.
By the end of 2013, the Dominican Republic Red Cross and the government of Dominican Republic have adopted the International Disaster Response Laws, Rules and Principles (IDRL) guidelines.	<b>0</b>	<b>4 meeting</b>	As part of the consultancy, a working group has been formed. This group (interagency) has supported the tasks established for the consultation
The Dominican Republic Red Cross would develop capacities in legal preparedness for international disaster assistance and its interlocutory capacity with the government of the Dominican Republic	<b>0</b>	<b>8 people</b>	The DRC is one component in the IDRL working group Consultation (as mentioned above).
At the end of 2013, primary key elements of a civil-military coordination to develop a country strategy are identified	<b>0</b>	<b>1 meeting</b>	A memorandum of understanding (MoU) was signed between the DRC and the Minister of Defence; the Dominican Red Cross is identifying elements of a civil-military coordination
<b>2012</b>			
120 members of the DRC have been trained to have a greater understanding, dissemination and application of the Fundamental Principles and humanitarian values in the n the National Society's actions.	<b>0</b>	<b>120</b>	As least 4 DRC activities sponsored by the IFRC have included a training session on the Fundamental Principles and humanitarian values.
In 2012, the DRC makes advocacy actions with national agencies for the development of laws using the IDRL guidelines.	<b>0</b>	<b>1</b>	The DRC has signed a MoU for the execution of the project in April 2011; they received the first funds transfer (13,305 Swiss francs [CHF]) in accordance with the MoU.
The totality of the DRC branches senior staff (150) are aware of the 2002 disaster risk reduction (DRR) law 147-2 and its consequences in their daily disaster risk management (DRM) work.	<b>0</b>	<b>150</b>	Not achieved.
The local authorities, where the 150 RC branches are geographically positioned, are being informed and sensitized on their DRR mandate through law 147-2.	<b>0</b>	<b>150</b>	At the Urban Risk Forum held in Santo Domingo from 9 to 12 October, 50 staff members from 20 institutions and NGOs were informed through the sharing of DRM tools and law 147-2.
20 institutions in the country meet bilaterally with the senior DRC executive and are sensitized on law 147-2. The DRC DRR plan is shown to the institutions as a path to follow.	<b>0</b>	<b>20</b>	At the Urban Risk Forum held in Santo Domingo in October, 50 participants from 20 institutions and NGOs were informed through sharing of DRM tools and law 147-2.

#### Comments on progress towards outcomes

The DRC has signed a MoU for the execution of a project to improve the legal framework for international humanitarian assistance. In April 2012, they received the first funds transfers in accordance with the MoU to hire an advisor as part of the disaster law consultation in the Dominican Republic. Actions related to both civil-military relations and disaster law continued in the 2013 in accordance with the plan.

**2014** Unfortunately, IFRC- Pan-American Disaster Unit (PADRU) had to postpone the Continental Pre-Disaster / Pre-Hurricane meeting in 2014 that was planned for Belize until 2015. Considering the current financial difficulties and the heavy investments this meeting represents, the Americas region senior management team has decided to make it a biennial event instead of an annual event.

**The Dominican Red Cross was the host of the Regional Response Unit (RRU) meeting held in September.**

#### Output 1.1.2: External trends are better understood and promoted within National Societies

Measurement			
Indicators	BL	Annual Target	Implementation to date
<b>2014</b>			
The DRC has participated in regional or national platforms related to key trends and emerging health	1	N/A	2 staff members have participated in the Urban Risk Forum and were invited as facilitators for a session at the event. The Dominican Red Cross plays an active role in the sharing of experiences in urban risk and resilience issues.
Dominican Red Cross is responding to effects of the trends in the country	1	N/A	The trends are integrated into the strategic lines of the plan, but they still need to be reflected in all of the operational plans.

**Outcome 1.2:** The collective understanding of the capacities, resources and services of the National Societies in the Americas has been improved.

#### Output 1.2.1. Federation-wide Databank and Reporting System (FDRS) is established in the National Societies of Americas

Measurement			
Indicators	BL	Annual Target	Implementation to date
<b>2014</b>			
Dominican Red Cross is providing one or more of the following through FDRS: strategic plans, financial statements, and annual reports	1	N/A	The Dominican Red Cross has updated 5 of 7 proxy indicators on the platform. Focal point identified inside the National Society.
Dominican Red Cross is providing data on all seven FDRS key performance indicators.	3	N/A	The Dominican Red Cross has updated 5 of 7 proxy indicators on the platform. Focal point identified inside the National Society.

2013			
At the end 2013, the DRC has fulfilled the requirements of FDRS	0	7 proxy indicators	The DRC complied with reporting on the FDRS platform in 2013
2012			
In 2012, The DRC has completed requirements of Federation Wide Reporting System	0	1	The DRC did not identify a focal point on this theme, but this year's report covers 7 indicators of FDRS through the United Kingdom's Department for International Development (DFID) questionnaire as it was a requirement of the disaster law project.

**OUTPUT 1.2.2** All National Societies in the Americas provide a minimum set of information: audited annual reports and strategic plans

Indicators	BL	Annual Target	Implementation to date
2012			
The DRC has strategic plan and operational planning aligned with Strategy 2020 and the Inter-American Framework for Action (IAFA)	1	1	At the end of the year, the DRC had a first meeting to develop a draft of the strategy aligned with the Inter-American Framework for Action. The DRC's headquarters participated in the meeting and represented all of the National Society's programmes and working areas.

**Outcome 1.3:** National Societies in the Americas assess their own capacity and performance to provide better services.

**Output 1.3.1** Organizational Capacity Assessment and certification (OCAC) process established

Measurement			
Indicators	BL	Annual Target	Implementation to date
2014			
Dominican Red Cross participated in OCAC self-assessment	0	N/A	In April 2014, the DRC completed the OCAC assessment with the support of IFRC and the Canadian Red Cross Society. The report will be presented to the National Society.
2013			
At the end of 2013, the DRC has completed the self-assessment phase (OCAC Level 1)	0	1 self-assessment	Postponed until 2014.
2012			
At the end of 2012, the National Society	0	1	One person of the DRC has

has improved its organizational capacities compared to previous OCAC process efforts.		participated in the OCAC workshop facilitator. However, the date to start the phase 1 of OCAC has still not been defined.
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Comments on progress towards outcomes
The Dominican Red Cross is interested in the OCAC process; however, it has not been possible to carry it out in the past two years.
<b>2014</b> A second meeting took place in June to discuss the self-assessment's results and propose a plan of action.

**Outcome 1.4 The professional qualifications and competencies of the Red Cross volunteers and staff are strengthened, enabling National Societies to take the lead in addressing new risks and vulnerabilities**

**Output 1.4.1. Educational and knowledge-sharing platforms are mainstreamed in the National Societies, increasing the learning opportunities for staff and volunteers**

Measurement			
Indicators	BL	Annual Target	Implementation to date
<b>2014</b>			
Courses taken on the e-learning platform.	TBD	N/A	As of December 2014, the DRC had only achieved a 19% increase in f the number of registered users on the Learning Platform.
Courses completed vs. courses initiated	TBD	N/A	Total courses completed: 522 Total courses initiated: 1,334 Completion rate: 39%
Completion rate of Red Cross Essentials course	TBD	N/A	WORC – World of Red Cross course: 142 completed Strategy 2020: 104 completed IDRL - Introduction to International Disaster Response Laws, Rules and Principles: 102 completed Volunteering - Basic Course (Spanish Version): 86 completed Stay Safe - Personal Security: 75 Strategy 2020 (English Version): 59 completed Stay Safe - Security Management: 49 completed Planning of Projects and programmes (PPP) : 44 completed H2P - Humanitarian Pandemic Preparedness Programme: 44 Completed Code of Conduct : 41
<b>2013</b>			
The number of registered users of the learning platform has increased by	150	N/A	The number of registered users on the learning platform has increased by 80% in comparison with early 2012.

45% in comparison with 2012.			
<b>2012</b>			
In 2012, the people responsible for human resources (HR) are included in the HR Network, and they have adopted best practices and policies in HR administration.	<b>0</b>	<b>1</b>	The HR management at the DRC is willing and ready to implement the best practices and lessons learned. At the moment, the DRC is working on a plan for 2013 to ensure the application of those improvements within the National Society.
Increased the number of registered users on The Learning Platform by 45% compared with 2011.	<b>90</b>	<b>150</b>	Every meeting and workshop included a session to encourage the participants to promote, register and use the Learning Platform and to complete the basic courses on it. At the end of 2012, there was a reflected increase on 60% in the registered users compared to the end of 2011

#### Comments on progress towards outcomes

Since the beginning of the year, the IFRC continued to promote the Learning Platform by sending information about the platform and including sessions on the IFRC/LP in meetings and workshops. The World of Red Cross (WORC) course and the basic course for volunteers are examples of some of the course offerings. It is necessary to implement new alternatives to facilitate the promotion and encourage members to continue the training courses.

A session to encourage the participants to promote, register and use the Learning Platform in each meeting or workshop is included and to complete at least the basics course on it. (WORC, Code of Conduct, Basic Course of Volunteering).

**2014** We are promoting the learning platform, but more involvement is needed from the National Society on this issue. Improve The communication and dissemination of the Learning Platform must be improved, including with people that are external to the National Society.

## Business Line II: DISASTER AND CRISIS MANAGEMENT

**Outcome 2.1:** National Societies, through their network of branches, adopt integrated sectorial approaches that strengthen essential Red Cross preparedness, response and recovery systems and enable communities to better understand trends that increase the impact of disasters and crises in their lives

**Output 2.1.1:** Community-based tools/approaches to address emerging trends are adopted in disaster and crisis management

Measurement			
Indicators	BL	Annual Target	Implementation to date
<b>2014</b>			
Tools and methodologies for response and recovery that have integrated the key humanitarian trends.	<b>1</b>	<b>N/A</b>	The Dominican Red Cross has implemented the shelter methodology participatory approach in safe shelter awareness (PASSA) for the intervention in 2 communities in the province of Hato Mayor

			(bilateral project with the German Red Cross). Two staff members trained in the PASSA methodology were supporting the implementation of this methodology.
The Dominican Red Cross uses standardized regional response assets	0	N/A	The Dominican Red Cross is implementing activities linked to the Plan of Action- Cholera, over the communities and groups of beneficiary targeted. 40% of implementation had been completed at the end of 2014. This operation will finish at the end of 2015.
The Dominican Red Cross has contingency plans in place	1	2	The Dominican Red Cross has implemented the revision of the contingency plans. This revision was made under the First Response Initiative (FRI) project.
<b>2013</b>			
10 members of National Society have completed and are prepared with knowledge of standard of reliefs operations	20	30	28 staff and volunteers of the DRC have completed the Sphere project workshop while 4 staff completed the Trainer of Trainers (ToT) facilitator cycle for Sphere.
The local authorities, where the 32 Red Cross branches are geographically positioned, are being informed of their DRR mandate through the law 147-2	0	32	31 branches representative from the same number of provinces received guidelines and information to be disseminated at the local level.
Construction activities demonstrate the involvement of the affected population and the maximizing of local livelihood opportunities	0	10	5 members of DRC have acquired capacities for shelter solutions through the participatory community approach.
<b>2012</b>			
The DRC applies tools and methodologies for community-based response and recovery and has shared results of best practices with other regions and in accordance with humanitarian trends	0	1	The DRC implements Vulnerability and Capacity Assessments (VCA), Damage Assessment and Needs Analysis (DANA), Community health and first aid (CHFA), in the community and supports the branches in the border with Haiti to share their experience with the HRCS.
The DRC has updated the curricula of National Intervention Teams (NITs) for emergency water and sanitation taking into	1	1	No progress.

account the humanitarian tendencies.			
The Dominican Red Cross has introduced and shared its DRM policy	1	1	The DRC continues using the above mentioned tools in the community and supporting the border branches in the sharing of their experiences with the HRCS.

**Output 2.1.2: Support the development and measurement of National Society logistics capacity, to help strengthen National Societies and articulate the global capacity and effectiveness of the Federation logistics**

Indicators	BL	Annual Target	Implementation to date
<b>2014</b>			
The Dominican Red Cross plans and tracks activities that contribute to its logistics capacity	1	N/A	Not achieved. Planned for 2015
The Dominican Red Cross has applied technical logistics guidelines in Procurement, Logistics, Warehousing and Fleet	1	N/A)	Not achieved. Planned for 2015
Logistics services provided for preparedness and operational activities.	1	N/A	Not achieved. Planned for 2015
<b>2012</b>			
The DRC has 25 people trained in rescue in collapsed structures.	0	25	No progress. The training was postponed, as the priority of the DRC was to implement the pending workshop for the FRI projects.
The DRC has 2 modules complete equipment for disaster assistance for structural collapses.	0	2	No progress.

**Comments on progress towards outcomes**

**2014** The pre-positioned stock is on standby awaiting the signing of the MoU by the National Society.

**Output 2.1.3:** Increased the logistics capacity to deliver logistics services for preparedness and relief activities, connecting National Society assets where possible and making it self-sustaining by promoting the effective functioning of the Federation

Indicators	BL	Annual Target	Implementation to date
<b>2014</b>			
Dominican Red Cross has increased its pre-positioned stock at the country level.	1 stock	N/A	No progress. The DRC decided to prioritize Urban Risk over climate change. However, the organization is interested in introducing this trend in its programmes.

**Output 2.1.4: MIGRATION: Better Programming Initiatives mainstreamed in programming and services to communities of origin and host communities impacted by migration**

Indicators	BL	Annual Target	Implementation to date
<b>2012</b>			
The DRC improves its humanitarian action towards migrant groups and migrant communities in the border region of the country.	N/A	N/A	A proposal has been finalized, and it will be used for potential fundraising activities.

**Output 2.1.5: VIOLENCE PREVENTION is integrated into disaster and crisis management**

Indicators	BL	Annual Target	Implementation to date
<b>2012</b>			
In 2012, the Dominican Red Cross has applied a gender perspective to programmes and projects	0	1 policy	A gender policy has been drafted but still needs approval from the National Society.
In 2012, 30 branches in provincial level have received material of the gender policy.	0	30	Not achieved. It is on hold until the approval of the gender policy.
At the end 2012, 20,000 young people are reached with violence prevention sensitization activities	0	20,000	Through the participation of the National Society's Regional Strategy for Violence Prevention, the DRC reached up to 400 people (direct beneficiaries).

**Output 2.1.6:** Increased the logistics capacity to deliver logistics services for preparedness and relief activities, connecting National Society assets where possible and making it self-sustaining by promoting the effective functioning of the Federation

Measurement			
Indicators	BL	Annual Target	Implementation to date
<b>2013</b>			
At the end of 2013, the DRC has a warehouse (resources, equipment and system) organized according to IFRC's standards	N/A	N/A	The technical support received from the IFRC allowed the DRC to standardize its Logistics Department's procedures and tools; however, the system (software) still needs to be improved.
<b>2012</b>			
The DRC has 1 additional knowledge resource for the implementation of logistics practices of the Federation.	0	1	One person from the DRC participated in a logistics internship, and this staff member will enhance and apply good practices to warehouse management and logistics within the DRC.

#### Comments on progress towards outcomes

The DRC has an intensive work and presence inside the communities that allows for better preparation and understanding of humanitarian trends addressed to the staff, volunteers and the community itself.

In 2013, the DRC had a logistic officer dedicated 100% to the National Society's logistic issues, which was covered by the IFRC's office costs. This staff member has received IFRC training on this, and the DRC must take advantage of this expertise.

A group of 20 people from the DRC were trained in the management of the vehicle fleet according to the IFRC methodology.

**Outcome 2.2:** An efficient and effective regional Red Cross disaster and crisis management system in the Americas is en route.

**Output 2.2.1:** Humanitarian access is ensured as part of readiness for response and early action within a context of increased activity by military forces and corporate interests

Indicators	BL	Annual Target	Implementation to date
<b>2014</b>			
Dominican Red Cross has participated in spaces for coordination and peer-to-peer/horizontal learning on readiness for response and early action.	1	N/A	Promote and follow up the commitment results (MoU) among the DRC and Ministry of Defence (July 2013)
Dominican Red Cross is actively engaged in	0	N/A	Not achieved.

the application the framework that clearly outlines the position and role of Red Cross actors in relation to military forces and the corporate sector.			Promote and follow up the commitment results of the civil-military meeting on July 2013
<b>2012</b>			
A bilateral cooperation agreement is updated and signed between DRC and the HRCS	<b>1</b>	<b>1 updated</b>	No progress. A meeting with both National Societies is needed in order to draft a plan of action for bilateral cooperation.
The DRC focuses all its programmes in preparation for emergency response	<b>1</b>	<b>1</b>	This indicator is strongly supported by the implementation of the FRI Initiative including more than 12 workshops in different areas of the emergencies: (National Intervention Team, Shelter, and VCA, micro projects planning for the communities, and Volunteering in Emergencies).

#### Comments on progress towards outcomes

Work against this outcome was not continued in 2013.

**OUTPUT 2.2.2:** The disaster and crisis response system in the Americas will be forward looking through innovation and by taking maximum advantage of the resources trained and available throughout the Red Cross network

Measurement			
Indicators	BL	Annual Target	Implementation to date
<b>2014</b>			
Dominican Red Cross is using innovative tools for disaster response	<b>0</b>	<b>N/A</b>	2 Open Data Kit (ODK) templates are implemented in the project Disaster Preparedness in South region (PPD-SUR,) with the Dominican Red and Spanish Red Cross. 15 volunteers and staff are trained. 2 additional surveys will be implemented in the coming month using ODK.
# of members of Dominican Red Cross that are supporting the regional and global response system.	<b>2 members</b>	<b>N/A</b>	3 specialized DRC staff members in water and sanitation have been selected through the Regional Intervention Team (RIT) system to assist in the emergency in Paraguay. (1 RIT, 2 Regional Response Unit [RRU])

Dominican Red Cross is implementing volunteering in emergency practices	1	N/A	Not achieved.
Dominican Red Cross has increased human resource surge capacity in resource mobilization, communications, Planning, Monitoring, Evaluation and Reporting (PMER), finance and Disaster Law L in place.	TBD	N/A	Improved the communication and external information of the National Society's actions.

#### Comments on progress towards outcomes

**2014** In the first quarter of 2014, 15 people received technical support on the implementation of ODK in the PPD-SUR project. At the moment, there are 2 survey forms ready to be used in the event of a community intervention.

One National Society staff member has participated in the cash transfer training in the second quarter of the year; now the IFRC has been sure to follow up on the transfer of this knowledge to other National Society staff members. The planning for 2015 has been included in an internal workshop on the implementation of the cash transfer methodology.

**OUTPUT 2.2.3.:** The Red Cross disaster and crisis management system in the Americas is able to address increased vulnerability associated through key humanitarian trends (urban risk, migration, violence and climate change).

Measurement			
Indicators	BL	Annual Target	Implementation to date
<b>2014</b>			
Dominican Red Cross has incorporated the new trends into its plan of action with an integrated planning focus.	0	N/A	The plans of action have incorporated: migration, urban risk, gender and the management of new outbreaks of diseases, such as the chikungunya and existing ones like cholera and dengue.
Dominican Red Cross is working together with the government to implement assessments and early warning systems addressing migration and population mobility.	1	N/A	Not achieved

#### Comments on progress towards outcomes

**2014** A binational meeting took place in Haiti in March 2014 to prepare the binational cooperation agreement plan of action, which was signed in December 2013. There have been efforts to strengthen relations between the HRCS and the. This has been evident through the drafting of a bi-national agreement and the development of a plan of action for the implementation of the agreement.

**Business Line III: SUSTAINABLE DEVELOPMENT**

**Outcome 3.1:** National Societies, through their network of branches, demonstrate leadership in promoting the Red Cross Red Crescent model of sustainable development.

**Output 3.1.1:** National Society leadership and institutional capacity for partnership exist in order to improve integrated programme delivery.

Measurement			
Indicators	BL	Annual Target	Implementation to date
<b>2014</b>			
Dominican Red Cross has integrated community-based development programmes that are being carried out with key stakeholders.	1	N/A	Not achieved yet.
Dominican Red Cross has adapted its internal systems and structures to facilitate better integrated community programming.	0	N/A	Not achieved yet.
Peer-to-peer/horizontal cooperation exchanges that contribute to the improvement of internal systems and capacity for community-based development programming.	0	N/A	Not achieved yet.
Dominican Red Cross is implementing community health programmes using Community Based Health and First Aid (CBHFA) approach to strengthen community resilience.	1	N/A	The Dominican Red Cross has continued contributing to CBHFA by using it in prisons through the "National Programme to Reduce Diseases in Prisons", with the aim of providing decent conditions and ensuring the health of the inmates in different prisons. So far, through the programme, the DRC has retrieved the medical records of around 8,000 prisoners (La Victoria), and it has begun working on activities for the prevention and control of epidemics. In 2015, the DRC expects to bring this programme to other prisons in different parts of the country. This support is part of a Ministry of Health National Programme of the.
Dominican Red Cross has first aid training capacities matching international standards (national and branches).	first aid training capacities not updated to the international standards	N/A	The DRC has increased the number of training courses in first aid and specialized staff as part of the 9-1-1 system since May 2014 (460 people for 9-1-1). More than 1,200 people completed the first aid training in 2014. The validation of the training in regard to its adherence to international standards is still pending.

<b>2013</b>			
By the end of 2013, 15 Dominican Red Cross branches have submitted development plans for two years to the DRC headquarters	0	1 national plan	In December, the revision of the plan was presented to the DRC's General Assembly, and it was approved as the National Strategic Plan 2014-2017
<b>2012</b>			
In quarter 3 of 2012, National Society staff (4) complete an online course with Instituto Tecnológico de Monterrey (2012 quarter 3)	0	4	This target was discarded after the DRC prioritized finance development, training 10 people from its staff in a workshop on the IFRC financial system.
The DRC has a National Development Plan 2012-2015, and it is shared with all of the branches.	1	1	The DRC is still drafting the National Strategy.

#### Comments on progress towards outcomes

A draft document of the National Strategy was reviewed during the first half of 2013. In August, each president of 31 branches and representatives from DRC the Council received a copy of the draft document to provide comments to this document. In December, the National Strategic Plan 2014-2017 was finally approved.

#### **OUTPUT 3.1.2** The IFRC and the National Society in the Americas actively use beneficiary communications to increase beneficiary accountability under the humanitarian mandate.

Measurement			
Indicators	BL	Annual Target	Implementation to date
<b>2014</b>			
Dominican Red Cross uses the beneficiary communication approach.	0	N/A	250 families were reached through the water and sanitation survey, which was carried out in 4 communities in Province Azua. Currently, the team is processing the information that was collected using ODK.

#### Comments on progress towards outcomes

**2014** The use of tools such as ODK is being promoted within the DRC. This approach helped to process the information of the beneficiaries faster in comparison to the use of paper surveys. Thus far, 250 families were reached through ODK administered surveys.

#### **OUTPUT 3.1.3** The key humanitarian trends (urban risk, climate change, migration and violence prevention) are integrated into National Society programming

#### Measurement

Indicators	BL	Annual Target	Implementation to date
<b>2014</b>			
Dominican Red Cross has included urban risk and community resilience in their strategic and operational plans	0	N/A	This is being covered in the framework of the bilateral project PPD-SUR and DIPECHO project for Sandy (DRC and Spanish Red Cross).  1 DRC staff member (Health department) participated in the Think Tank in Honduras.  1 DRC staff (DG) member has participated in the Contingency Caribbean meeting in Belize.
Dominican Red Cross is working in the most vulnerable communities that are most affected by the key humanitarian trends.	N/A	N/A	The Dominican Red Cross concentrated its actions in 8 cities in the southern region and at the border, which are the country's most vulnerable regions, through the PPD-SUR Project and the cholera emergency appeal.
Dominican Red Cross has joint programmes that address the needs of migrant populations as a cross -border initiative	0	N/A	No progress yet.

#### Comments on progress towards outcomes

**2014** The secretariat facilitated the participation of the Dominican RC at the International Conference of Disaster held in Guayaquil, Ecuador. One DRC staff member facilitated a session in the framework of the activity. The session was the lessons learned in shelter during the Hurricane Sandy response in the Dominican Republic and after the DRC's implementation of the PASSA methodology.

**Outcome 3.2:** Red Cross National Societies, through their network of branches, have enabled communities to better understand trends that impact their lives and take action to improve their health, safety, environmental and socioeconomic conditions.

**Output 3.2.1:** The key humanitarian trends (urban risk, climate change, migration and violence prevention) are integrated into the community-based development programme

Indicators	BL	Annual Target	Implementation to date
<b>2012</b>			
1,500 families have been reached in the community orientation of the main risks in disaster situations.	0	1,500	The DRC has reached more than 2,000 families with sensitization and preparedness activities through the execution of 2 DREF operations and a community preparedness project in the southern region.

**Output 3.2.2: Urban risk is integrated into the community-based development programme**

Indicators	BL	Annual Target	Implementation to date
<b>2012</b>			
Development of one case study about volunteering in urban settings in the Dominican Republic.	0	1 study	No progress. It may be considered for next year in accordance with DRC priorities.
The DRC's DRM programme management is improved and is updated in line with new trends	1	1	The DRC has worked at different levels with the trends (climate change, migration, urban risk and violence prevention) and their integration within its programmes and strategy.
The DRC has a better understanding of management in an urban risk context.	1	1	The DRC has a good understanding and has included advocacy among its system components in order to coordinate and integrate other sectors to be better manage risk in an urban context.
The relationship of DRC with government and local authorities is strengthened and participates in national and regional forums for coordination on urban risk.	0	3 events	The DRC took advantage of an Urban Risk Forum held in the Dominican Republic as a chance to build a dialogue and exchange knowledge based on national and international best practices in this issue

**Comments on progress towards outcomes**

Work against this outcome was not continued in 2013.

**Outcome 3.3.: Red Cross National Societies have forward thinking leadership with the skills and capacity to deliver services to vulnerable people in a sustainable manner****OUTPUT 3.3.1: Red Cross leadership is recognized by government and other key stakeholders.**

Measurement			
Indicators	BL	Annual Target	Implementation to date
<b>2014</b>			
Dominican Red Cross is participating in national platforms.	2	N/A	Pending; progress depends on the National Society's in the PMER committees. Pending; depends on the National Society's progress in forging local alliances. Pending; progress depends upon the number of branches that have alliances with private sector and

			authorities at the local level.
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**Comments on progress towards outcomes**

The strategy to follow up on this issue has not been defined. Many efforts have been made, but they have not been neither consistent nor used in the branches. The new IFRC/disaster manager (DM) coordinator for the Latin Caribbean could help with this task.

**OUTPUT 3.3.2: National Society leadership and managerial skills are improved.**

Measurement			
Indicators	BL	Annual Target	Implementation to date
<b>2014</b>			
Dominican Red Cross has a resource mobilization (RM) strategy (including specific fundraising targets), dedicated RM capacity and the ability to mobilize its own unrestricted resources.	0	N/A	As least 30 provincial branches have received the National Strategic Plan 2014-2017. One of the purposes of having this plan is support the branches on the mobilization of local resources or alliances
Leaders of Dominican Red Cross trained on the trends or fundamentals	0	N/A	Not achieved.

**Comments on progress towards outcomes**

**2014** A total of 15 branch presidents participated in August in the workshop to follow up on the implementation of the National Society Development Plan. Several branches did not have plans; however, they contributed to the National Plan.

**Outcome 3.4: Volunteers of National Societies, representing all sectors and ages and involved in all aspects of National Society life from decision making to programme implementation, are key actors in demonstrating the added value of the work done by the Red Cross network and in expanding National Society humanitarian access.**

**Output: 3.4.1 National Societies have improved their voluntary service, formalizing the status, rights and duties of volunteers within their statutes and constitutions, and strengthening and diversifying their volunteer base.**

Measurement			
Indicators	BL	Annual Target	Implementation to date
<b>2014</b>			
Dominican Red Cross has a volunteering policy/ development plan.	0	N/A	No progress
Dominican Red Cross has a strategy in place for volunteering.	0	N/A	No progress

Dominican Red Cross has adopted volunteer legislation.	0	N/A	No progress
Dominican Red Cross has an effective volunteer management system in place.	0	N/A	No progress

#### Comments on progress towards outcomes

**2014** The challenge for this output in general is the absence of a person within the National Society to lead all of the commitments and the absence of political support.

Measurement			
Indicators	BL	Annual Target	Implementation to date
<b>2013</b>			
By the end of 2013, at least 200 branch volunteers have completed the online WORC course (certificate).	N/A	N/A	At least 75 branch volunteers completed the WORC course; 52 DRC members are taking the course, 7 have completed the course.
By the end of 2013, the DRC has improved its self-assessment rating of volunteering in emergency in least 3 aspects as reflected in the 2012 evaluation.			The DRC has worked on increasing the number of volunteers with identification cards and providing new equipment for volunteers in emergencies in 12 provincial branches and DRC's headquarters.
In 2013, volunteering in emergencies (ViE) material has reached at least 30 provincial branches.			The DRC was active in the development of the Volunteering law; however, dissemination of the ViE materials to the branches still needs to be completed in a systematic manner.
<b>2012</b>			
The 2012 volunteer plan is defined and approved by the National Society.	0	1 plan	No progress yet. The National Society has not decided how to approach this target. It will be postponed until 2013.
At least 200 branch volunteers have completed the online WORC course (certificate).	0	200 volunteers	This has not yet been measured; it will be postponed until 2013.
The database application system is in use and procedures are in place.	0	1	Support in database management and best practices from other National Societies have been provided to the DRC. The DRC still has to make a decision about which database solution it wants to implement.
All ViE activities are carried out according to project	0	1	The DRC has received support for

plans.			the activities planned within the FRI. In February 2012, a ViE workshop was carried out. This workshop facilitated knowledge sharing about the importance of strengthening the work of volunteers during emergencies.
In 2012, the material on volunteering in emergencies has reached at least 30 provincial branches.	0	30 branches	All available ViE materials have been shared with the DRC; the monitoring of the roll-out to the branches is still pending.
In 2012, volunteer representatives have participated in at least in 3 relevant events.	0	3 events	Three volunteers participated in a Youth as Agents of Behavioural Change (YABC) conference in Haiti. The experience and knowledge acquired by these volunteers will help to share the contents with the DRC youth.

#### Comments on progress towards outcomes

Volunteering Law 61-13 was launched at the country level in December. The development of this law depended upon the participation of different institutions with volunteering corps, within which the DRC actively participated in the development of the in accordance with the IFRC volunteering policy.

**Outcome 3.5 Youth, as agents for change of the Red Cross network, are a leading voice for joint actions with different sectors of society for inclusion, peace and innovation.**

**Output 3.5.1 Red Cross Youth will be provided opportunities to learn, innovate and develop leadership skills, contributing to generational change within the Red Cross network.**

Indicators	BL	Annual Target	Implementation to date
<b>2014</b>			
Dominican Red Cross youth have peer-to-peer and horizontal exchanges between National Societies.	1	N/A	No progress
# of Youth of Dominican RC trained in YABC and follow-up activities	3	N/A	No progress
Dominican Red Cross Youth trained in RM development and engaged in RM pilot initiatives.	0	N/A	No progress yet. This indicator is no longer realistic against the restructuring needs identified for the Youth department; therefore, it will not be completed in 2014.
<b>2012</b>			
In 2012, 4 YOUTH (volunteers) representatives have participated in at least in 2 relevant international events	0	2 events	Three youth volunteers participated in the YABC conference in Haiti.
60 national level youth members are trained in micro projects oriented toward the communities,	0	60 members	A total of 25 DRC youths have participated in the training, and

with an emphasis on social inclusion, gender, and violence prevention.		23 of them scored 80% and above on their exams.
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#### Comments on progress towards outcomes

**2014** The Youth Department is moving toward a restructuring process. For this reason, some activities are postponed until the end of the process.

Work against this outcome was not continued in 2013.

### Business Line IV: HUMANITARIAN DIPLOMACY

**Outcome 4.1 National Society Leadership capacities are enhanced to use its auxiliary role to influence public policies and ensure it is seen as a credible and preferred source of information on humanitarian issues by the general public, media and other actors.**

**Output 4.1.1: National Societies become a source of reference information on humanitarian issues and vulnerability reduction**

Indicators	BL	Annual Target	Implementation to date
<b>2014</b>			
The World Disaster Report is launched at an event organized by the National Society.	0	N/A	1 report for disaster law consultation in the Dominican Republic has been completed. The DRC planned to hire a person to follow up on the results with the authorities and the National Society. The report will be published in 2015

**Output 4.1.2: IFRC in the Americas and the National Societies actively use social network capacities**

Measurement			
Indicators	BL	Annual Target	Implementation to date
<b>2014</b>			
Dominican Red Cross is using different types of social media	1	N/A	The Dominican Red Cross is improving in its use of social media. In 2014, the DRC's use of its blog, Facebook, Twitter, etc. inform the public about National Society activities and initiatives was more evident. Additionally, the assembly approved the DRC's website.
Dominican Red Cross has participated in the Americas communicators network through the community practice	0	N/A	Not achieved. In the last quarter, the Dominican Red Cross designated a new communication manager to strengthen this issue.
<b>2013</b>			
In 2013, the Dominican Red Cross has a functional	N/A	N/A	In December 2013, the DRC's

website and it is in use.			website was presented to the assembly and approved for launch in January.  One National Society staff member was trained in website design. This person, with the support of the IFRC country coordinator, designed the DRC's new website.
At least 28 people have been integrated into the National Communications network by the end of 2013.	N/A	N/A	No progress yet; this will be postponed again.
<b>2012</b>			
In 2012, Dominican Red Cross has a functional website and it is in use.	0	1 site	No progress yet this will be postponed.
At the end 2012, the DRC has developed its Strategic Communication Strategy for external and internal communication	0	1 strategy	No progress yet; this was postponed until 2013 and changed to Business Line V.
The National Strategy has strengthened the communicators' network and 28 people were integrated into the National Communication Network.	N/A	28 communicators	No progress yet; this will be postponed.

#### Comments on progress towards outcomes

**2014** After the approval of the National Society's webpage in December, a new platform was selected for the website. The original idea was to launch the site in January, but with the new changes this will not be possible until the second quarter. In June, the National Society signed an agreement contract with a web provider. The website ([www.cruzroja.org.do](http://www.cruzroja.org.do)) was finalized and approved in December 2014; it was launched in January 2015.

A restructuring of the communications department is necessary to continue the development of the activities beyond 2013. The website has been approved and published and there is staff trained for its operation. However, neither the network nor the strategy has been properly established.

**Outcome 4.2.:** Strong links are fostered with governments, the public (especially opinion leaders), academia, private sector, and other partners of the Red Cross who work at local and national levels. Including representation in key forums to address humanitarian challenges and trends.

**Output 4.2.1.:** National Societies have a higher profile as auxiliary to government.

Measurement			
Indicators	BL	Annual Target	Implementation to date
<b>2014</b>			
The DRC is involved with government exercising its auxiliary role.	1	N/A	One of the best demonstrations of the DRC's auxiliary role is the support it provides and its coordination with others actors in the 9-1-1 system. The DRC is a strong ally for the system. Currently, the DRC has 52

			ambulances that provide assistance 24/7 in the city of Santo Domingo.
DRC receiving direct support for enhancing or leveraging its auxiliary role.	1	N/A	The DRC is actively participates in its role as a government auxiliary and recognizes government institutions. The National Society also participates in the different platforms for coordination and advocacy at all levels.
DRC working and coordinating with military and police forces.	0	N/A	Not achieved; no actions or activities were conducted. However, the DRC maintains good relations with the military and the police.
The Dominican Red Cross has followed-up on at least 2 International Conference Resolutions through letters, meetings, etc.	0	N/A	The Dominican Red Cross as member of the IFRC governing board paid close attention to the resolutions and shared them with the DRC National Board.

**Output 4.2.2. The Federation plays an influential role in inter-agency and inter-governmental bodies and fora.**

Measurement			
Indicators	BL	Annual Target	Implementation to date
<b>2014</b>			
Dominican Red Cross has participated in international fora/platforms	0	N/A	The DRC participated in the Local rules, global aid: legal preparedness for disasters for Small Islands Developing States (SIDS) event

**Outcome 4.3.: National Societies and donors invest in increasing financial and human resources to improve National Societies' abilities to deliver services and programmes**

**Output 4.3.1. Resource mobilization and accountability capacities of the National Societies are enhanced to attract more reliable contributions to the Red Cross Red Crescent in an effort to ensure a higher level of sustainability.**

Measurement			
Indicators	BL	Annual Target	Implementation to date
<b>2014</b>			
Dominican Red Cross is actively engaged in the RM network through tailored support.	0	N/A	Not achieved yet. Prepared and planned to complete an assessment to support in the elaboration and implementation of the strategy.

2013			
At end of 2013, the resource mobilization strategy is harmonized and the DRC has established at least two (2) new alliances with the local private sector.	N/A	N/A	Not achieved.
At the end of 2013, the National Society has one strategy focused in the improvement of three primary keys, production, donations and quality issues.	N/A	N/A	The draft document of the strategy is in place. The National Society needs to complete the self-assessment for blood bank services.
2012			
At the end of 2012, the DRC has at least 2 new funding partners helping to implement the f the RM plan.	0	2	No progress
In 2012, the DRC has identified 5 institutions to help carry out the 2013 cooperation plans.	0	5	No progress

#### Comments on progress towards outcomes

The DRC is planning to scale up its resource mobilization (and relationship management actions); it will focus actions on this area in 2014.

### Business Line V: EFFECTIVE JOINT WORKING AND ACCOUNTABILITY

**Outcome 5.1: Movement components have strengthened relationships, common aims and improved access to knowledge and shared learning.**

**Output 5.1.1 Red Cross National Societies facilitate greater peer-to-peer support, horizontal initiatives, regional exchange, and shared learning.**

Indicators	BL	Annual Target	Implementation to date
2014			
Dominican Red Cross has peer-to-peer/horizontal initiatives that have been carried out in the Americas region.	1	N/A	3 DRC staff members specialized in water and sanitation have been selected through the RIT system to assist with the emergency in Paraguay. (1 RIT, 2 RRU)
Dominican RC has a plan aligned with Strategy 2020 and the IAFA.	0	N/A	The Dominican Red C has a plan aligned with <i>Strategy 2020</i> and IAFA.

**Output 5.1.2. The National Societies in the Americas and the Secretariat successfully organized the XIX Inter-American Conference (IAC) to define our key priorities and strategic orientations for the Americas over the next four years and follow up the outcomes**

Indicators	BL	Annual Target	Implementation to date
<b>2014</b>			
XIX Inter-American Conference has been completed and the Dominican Red Cross has participated actively	1	N/A	The 2015 Inter-American Conference has been organized. In preparation for the IAC, the Dominican Red Cross is participating in the following working groups: <ul style="list-style-type: none"> <li>- Leaders group</li> <li>- Finance &amp; accountability group</li> <li>- Volunteering group</li> <li>- Innovation</li> </ul>
Dominican Red Cross is monitoring its progress against the IAFA.	0	N/A	In August, a workshop/meeting took place to follow up on the progress of the National Society Development Plan and the progress against the IAFA. 15 branch presidents of branches and 10 National Society staff participated in the workshop to follow the progress of the implementation of the plan, using the IAFA's matrix for monitoring.
Dominican Red Cross has participated in the thematic sessions (side-events)	4	N/A	In preparation for the IAC 2015, the Dominican RC has participation as member in the following working groups: <ul style="list-style-type: none"> <li>- Leaders group</li> <li>- Finance and accountability group</li> <li>- Volunteering group</li> <li>Innovation</li> </ul>
<b>2012</b>			
The regional representation office (RRO) has sponsored 3 people from the National Society to assist on the IAC 2012.	0	3	The DRC's delegation to the IAC had 10 members, who participated in different groups and working sessions during the conference.

#### Comments on progress towards outcomes

The inputs obtained from the participation in the Inter-American Conference will be used to update the National Society's strategic plan. This action will be supported by the IFRC's country coordination office.

**Outcome 5.1** A knowledge network is established to provide a framework to disseminate innovations; promote horizontal cooperation and improve disaster response capacities in administration and finance, IT/Telecom, human resources, logistics and planning, monitoring, reporting and evaluation.

**Output 5.1.3** National Societies participate in the Federation-wide communication strategy

Measurement			
Indicators	BL	Annual Target	Implementation to date
<b>2013</b>			
At the end of 2013, the DRC has developed its Communication Strategy for external and internal communication	N/A	N/A	Not achieved.

Comments on progress towards outcomes
It was not possible to achieve this indicator in 2013 due to the National Society's communications unit's limited HR capacities.

**Output 5.2.1** Peer-to-peer initiatives around support services (finance, administration, human resources and planning, monitoring, reporting and evaluation) are promoted among National Societies and disseminated through the knowledge network.

Indicators	BL	Annual Target	Implementation to date
<b>2012</b>			
In 2012, the DRC has improved the presentation of project proposals	0	10 proposals	After the project/programme planning (PPP) workshop, the DRC staff and volunteers are aware of the guidelines and methodology used in project development.  A monitoring and evaluation (M&E) workshop also took place in July, and included the 25 participants who completed the above mentioned course.
In 2012, the DRC increased the number of reports from the 30 branches that participated in the training.	0	30	This has been in progress since 2011. At the moment, the DRC is in the process of standardizing its templates.

**Outcome 5.3:** Federation policies and best practices on support services are increasingly adopted and implemented by National Societies.

**Output 5.3.1:** International Federation policies on cooperation and services (finance, administration, human resources, resource mobilization and accountability, information technology) are disseminated among National Societies.

Indicators	BL	Annual Target	Implementation to date
<b>2014</b>			
# of events where key policies are mainstreamed and followed-up	0	N/A	No progress

#### Comments on progress towards outcomes

The Dominican Red Cross has improved the blood bank's services through the implementation of an IT network of 15 stations and 1 server to support the management of the service's users.

**Output 5.4.1** National Societies in the Americas have a plan aligned with Strategy 2020 and report data on the Federation wide reporting indicators:

Measurement			
Indicators	BL	Annual Target	Implementation to date
<b>2013</b>			
The DRC has a strategic 2012-2015 plan aligned with Strategy 2020 and the IAC	N/A	N/A	The DRC has approved its National Strategic Plan 2014-2017, aligned with S2020, IAC and Montrouis Commitments
The DRC can report on at least 1 FDRS indicator.	N/A	N/A	The DRC has updated the FDRS platform's 7 indicators.
<b>2012</b>			
The DRC has a strategic 2012-2015 aligned with Strategy 2020 and the IAC	1	1 update	A monitoring team is working on the first draft of the strategy following the first meeting held with DRC representatives
The DRC could at least report on 1 FWRS indicator.			This year the DRC's report covers over 7 FDRS indicators through the DFID questionnaire.

#### Comments on progress towards outcomes

At the end of December 2012, the first meeting was held to obtain outcomes in order to develop a document draft that was aligned with the IAFA; the development process began in 2013. In the first half of 2013, the draft of the strategic plan aligned with the IAFA and Strategy 2020 was submitted to the DRC's president to be revised. In December, the revised plan was presented to the general DRC's assembly, and it was approved as the National Strategic Plan 2014-2017.

A binational meeting between the DRC and HRCS and planning workshop for the branch; were held both events facilitated the planning process and the approval of the document.

**Outcome 5.6 Federation policies and best practices on support services are increasingly adopted and implemented by National Societies.**

**Output 5.6.1.** IFRC policies on support services (finance, administration, human resources and planning, monitoring, reporting and evaluation) are disseminated among National Societies

Measurement			
Indicators	BL	Annual Target	Implementation to date
<b>2013</b>			
At the end of 2013, at least 8 DRC branches have improved the presentation of their project proposals	N/A	N/A	By the end of 2013, 30 branch presidents have improved their knowledge on project proposal development; the impact of this training will be measured in 2014.

**OUTPUT 5.6.2.** National Societies in the Americas region have improved their capacity in the area of finance and therefore have achieved some common goals of a well-functioning finance department, enabling them to move from the working advance (WA) system to the cash transfer system (CT System):

Measurement			
Indicators	BL	Annual Target	Implementation to date
<b>2013</b>			
The finance process is improved in accordance with standards and upturn of the system.	0	1 upgrade	The DRC was provided with a new information technology (IT) platform to host the financial system.

Comments on progress towards outcomes
Continuous improvement efforts in planning, monitoring and reporting of the DRC up to the level of the branches' general secretaries were carried out, and a PPP tool was used to support a comprehensive promotion of PMER. The DRC's In the first phase, the finance platform was improved through the acquisition of new IT equipment and a server to host the financial system, which will ensure system availability. In the second phase, the current finance system will be upgraded.

## Key Risks or Positive Factors

Key Risks or Positive Factors	Priority High Medium Low	Recommended Action
Lack of financial resources for the sustainability of some programs and implementation of new initiatives.	H	Explore the establishment of partnerships with the private sector and civil society organizations. Implement a specific strategy for income generation and development of financial resources, to diversify funding and allow for self-sustainability in the mid-term.

<p>The DRC increases its members' capacity in different areas of the programmes through training, particularly with the support of the Canadian Red Cross Society through the First Response Initiative project</p>	M	<p>Increase in the number of fundraising projects that are proposed and the professional development of the members.</p> <p>Develop a plan for human resource development, management and development of volunteering, allowing for the members continued training and active involvement in the life of the National Society.</p>
<p>It has improved the public image of the Dominican Red Cross, defining more clearly its identity within society. Adoption of a strategy for external and internal communication must be prioritized.</p>	H	<p>Increase the capacity of its communications department and define a strategy for both external and internal communication, projecting a consistent image of their activities on behalf of vulnerable people</p>
<p>Migration.- The current vision and how the issue is addressed delayed development activities in the border area</p>	H	<p>In terms of migration, several recent events have caused the recent Constitutional decision 168-13, which seeks to regularize the status of thousands of Dominicans. It mostly affects Dominicans that are of Haitian descent. Decision 168-13 was enacted by a Constitutional Tribunal in September 2013. It declares that anyone born to undocumented immigrant parents since 1929 is not a citizen. The new law, which President Medina had promised to introduce to the Congress on 27 February 2014, as approved quickly once he finally presented it in May. However, Haitian immigrant rights activists were critical of the new measure.</p>

### Lessons learned and looking ahead

The DRC has increased the capacities of its staff and volunteers, as also achieved during the previous year. However there is still a need of improving and increasing the actions in three important issues: communications, resource mobilization and bi-lateral cooperation with the HRCS.

### Financial situation

Click [here](#) to go directly to the financial report.

### How we work

All IFRC assistance seeks to adhere to the [Code of Conduct for the International Red Cross and Red Crescent Movement and Non-Governmental Organizations](#) (NGO's) in Disaster Relief and the [Humanitarian](#)

[Charter and Minimum Standards in Disaster Response \(Sphere\)](#) in delivering assistance to the most vulnerable.

The IFRC's vision is to inspire, encourage, facilitate and promote at all times all forms of humanitarian activities by National Societies, with a view to preventing and alleviating human suffering, and thereby contributing to the maintenance and promotion of human dignity and peace in the world.



The IFRC's work is guided by Strategy 2020 which puts forward three strategic aims:

1. Save lives, protect livelihoods, and strengthen recovery from disaster and crises.
2. Enable healthy and safe living.
3. Promote social inclusion and a culture of nonviolence and peace.

Find out more on [www.ifrc.org](http://www.ifrc.org)

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